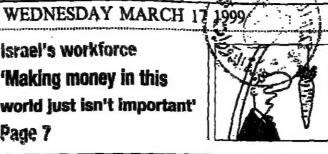
VANCIALTIMES

World Business Newspaper http://www.FT.com



Gerhard Schröder Can he cure the German disease? Martin Wolf, Page 12

israel's workforce 'Making money in this world just isn't important' Page 7



MILESTONE GREETED BY MUTED CHEERS ON WALL STREET • LATEST RISE EXPECTED TO DRIVE SHARE PRICES HIGHER

Management Why it's not always sensible to tell the truth Page 9

Power Comporation Secretive Canadian behind many scenes

Page 19

Bill Gates on Business

interview: Page 9

Exclusive extracts from his new book start tomorrow



2015年1月17日 1957 WORLD NEWS

FBI to evaluate inquiry into N ireland murder

The US Federal Bureau of investigation was called in to certify the independence of the investigation by the Northern Ireland police into Monday's car bomb murder of the lawyer Rosemary Nelson, Some nationalists have charged that there was official collusion in the murder. Britain, Page 8

Sarbia peace demands rejected International mediators rejected Serbia's bid to make big political changes in the draft peace accord for Kosovo, and warned "the moment of truth" was near for Belgrade to allow foreign peacekeeping troops on its soil.

N Korse agrees to nuclear probe North Korse has agreed to give UN inspectors access to a suspected nuclear weapons site, US Secretary of State Madeleine Albright approved the New York agreement, which will permit several inspections. Asia, Page 6

Virtue threat to Turk government Turkey's Islamist Virtue party threatened to toppie the government and throw the country into political turmoil unless secularist parties helped it lift a ban on its former leader before elections. Europe, Page 4

Three Gorges dam faces shortfall China's Three Gorges dam - the world's largest civil engineering project - faces a Rmb25bn (\$3bn) shortfall for the crucial second phase of construction. Page 14; Zhu's popularity tested, Page 6

Japen urged to deal with Y2K Japanese government to slow financial market reforms this year to give banks and brokers more time to deal with millennium bomb problems. Page 14

israel pledges to hold Jerusalem Israeli foreign minister Ariel Sharon said a 1947 United Nations resolution that placed Jerusalem under a special international regime was "null and void" and that the city "will stay forever the capital of the Jewish people." International, Page 7

US and Israel in defence ventures The US and Israel agreed to invest in joint high technology ventures, which would include the development of defence technology for civilian purposes. World trade, Page 4

WTO urged to start fishing talks Environmental groups called on the World Trade Organisation to carry out environmental assessments of trade liberalisation and initiate talks on eliminating environmentally harmful fishing subsidies. World trade, Page 4

Forbes joins presidency race Publisher Steve Forbes made a high-tech entry into the Republican race for the US presidency, launching his candidacy on the internet, US, Page 5

BUSINESS NEWS

Goldman Sachs' partners to own

Goldman Sachs' 221 partners will own nearly half the company following the investment bank's initial public offering, which is due in the next three months. Stakes will range from around \$20m to around \$200m. Companies and Markets, Page 15; Lex, Page 14; Lucky timing, Page 18

pharmaceuticals group, brought forward its merger with France's secure the backing of Kuwait Petroleum Corporation, its largest shareholder. The planned merger would create a life sciences company with \$20bn in sales and 95,000 employees. Companies and Markets, Page 15

Deutsche Telekom chairman Ron Sommer highlighted his determination to expand the group's international activities, hinting at possible acquisitions in the UK. European companies, Page 16

approved the merger of the country's two biggest brewers. Pizensky Prazdoj and Radegast in a decision that paves the way for the creation of central Europe's biggest brewer. European compenies, page 17

maker, has spent (£134.3m, to purchase a majority stake in the rotating machines division of Magneti Marelli, the Italian components company affiliated with Flat. Asia-Pacific, Page 20

company, secured a \$13bn syndicated loan as part of its \$62br takeover of Airtouch, the US company, in one of the largest debt packages every agreed by a European company. Companies and Markets, Page 15

Gold buillion fell 3.5 per cent to \$283 per ounce after US president Bill Clinton joined calls for the IMF to sell gold to help developing countries. Commodities, Page 26

Novartis warned of a difficult year ahead in spite of reporting pre-tax profits up 16 per cent to \$4.12bn. European companies,

Euro Prices euro currency zone, covering foreign exchange, bond and equity merkets.

Hoechst, the German

The Czech competition authorities

the Consell des Marchés Financiers, was meeting to rule on whether Banque Nationale de Paris's unprecedented bids for its rivals, Paribas and Société Générale, are acceptable.

Danso, Japanese car components

Vodators, the UK mobile phone

half new company

France's stock market regulator,

Swiss life science company

WORLD MARKETS

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Dow Jones breaks 10,000 mark

By Richard Waters, John Labate and Andrew Edgecliffe-Johnson in New York

To muted cheering on the floor of the New York Exchange, the US stock market passed an historic milestone yesterday - and many traders and investors said the rise was set to continue.

The Dow Jones Industrial Average, the most widelyfollowed measure of US share prices, rose briefly above 10,000 during morning trading in New York, only 15 years after it first reached 1,000. It had taken 86 years to get from 100 to 1,000.

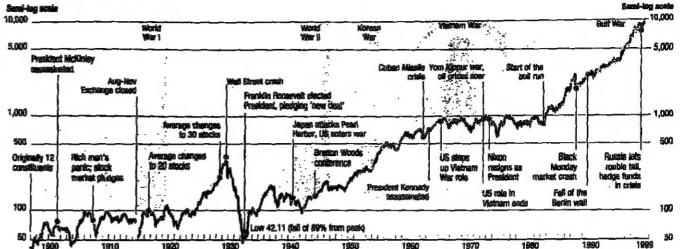
After the breathless media anticipation that had accompanied the Dow's rise towards the latest landmark, the breakthrough into five digits came as something of an anti-climax on the trading floor. "It's just a number," said Theo-

dore Weisberg, a white-haired trader who took a moment off to bask in the unseasonal sunshine bathing the sidewalk outside the NYSE's Manhattan home. "When I started, I remember the Dow at 580: breaking through

Despite the subdued mood generally expected to prompt further buying of US shares, particularly from the millions of ordinary Americans whose investments in mutual funds or directly in stocks has accounted for much of the market's rise in

1,000 was a big deal," said Mr

Dow Jones Industrial Average



another spike [in share prices]," said Bill Meehan, chief market analyst at stockbrokers Cantor

Others warned that any euphorla following the Dow's latest milestone might fuel what many observers fear are unsustainably high share prices. "If anything, it among traders, the event was might create a false sense of security, like the tall wagging the

dog," said Mr Weisberg. The stock market's latest rise suggests that many investors have shaken off the concerns of the past 18 months that accompanled Asia's economic crisis, Russia's unexpected financial "There is probably enough exu- implosion and Brazil's currency

served, if anything, to boost share prices further, since they have exerted a drag on the US economy's headlong growth and so reduced the threat of higher

Meanwhile, at least some on Wall Street were happy to bask in the attention that the soaring stock market has brought among them Ralph Acampora. chief technical analyst at Prudential Securities and one of the first to predict, in the mid-1990s, that the market could reach 10,000 before the end of the decade.

Proclaiming the rise in share prices since last autumn to signal "a new bull market", Mr Acampora said the US could be at the market", similar to the booms that followed the first and second world wars.

For others, though, the attention that a Dow 10,000 has attracted had already been overdone. The media attention has Securities.

has been aided by an easing of fears that the Federal Reserve would soon be forced to raise interest rates to prevent an overheating of the US economy. Lex, Page 14 Long-term bond yields fell back Barry Riley, Page 15

beginning of a 12-15 year 'mega- after a bout of concern that a consumer boom was lifting the economic growth rate to an unsustainable level.

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By early afternoon in New York, the Dow had fallen back to 9,964.04, a rise of 5.27 on the day. The Standard&Poor's 500 was been "like Monica Lewinsky - also at a record high, rising 1.03 maybe now it will go away", said to 1,244.95, while the Nasdaq Larry Wachtel at Prudential composite, which has recorded the biggest gains during the bull The latest jump in share prices market, stood at 2,433.12, about

> torial Comment, Page 13 10,001: a stock odyssey, Page 12

Santer under pressure to step down soon

and Emma Tucker in Brussels

Defiant European Commission chief attacks damning report ations could affect the euro.

Jacoues Santer is under growing pressure to step down quickly after he and his 19 colleagues in the EU executive resigned in response to a damning critique of their administration.

soon as reasonably and practi-cally possible and a new presi-He was speaking after a day of cally possible and a new president should take his place," said Tony Blair, UK prime minister. But Germany, the holder of the

EU's rotating presidency, said later that the commissioners would stay in office until replacements were found. José María

pean Parliament which ordered the report, said the commissioners should be replaced by May. "They must leave now and not in nine months time," he said. "No one would expect a government "The president should leave as that lost confidence to stay in

> heavy drama, in which a defiant Mr Santer attacked the report by five independent experts which led to the commission's mass resignation early yesterday and the biggest constitutional crisis in the EU's leadership in its 42-year

clusions of the report were they tarnished the entire com- missioner level. mission based on just six cases of "irregularities".

The report accused the comthe administration they were "supposedly running" and failing to take responsibility for their actions, Edith Cresson, French commissioner in charge of research and finance, was singled out for particular criticism for appointing a friend to a lucrative EU post. Further damaging disGerhard Schröder, the German

summit next week a package of the EU to enlarge into eastern Europe.

"It is now more important that Europe makes clear it can act decisively," he said. Mr Schröder has been warning for months that inability to reach a deal in the so-called Agenda 2000 negoti-

France also called for a stron-European Commission president Gil-Robles, president of the Euro- history. Mr Santer said the con- closures are expected from a sec- ger executive, with fewer comond committee report thought to missioners, and insisted EU "shocking" and "distorted" as focus on malpractice below com- enlargement should be delayed until reforms were agreed.

Speculation on a successor to chancellor, said the commission's Mr Santer centred on Javier resignation added urgency to the Solana, secretary-general of Nato. missioners of losing control of need to complete at a Berlin and Romano Prodi, former Italian prime minister. Another possibilbudget reforms aimed at allowing ity is that one of Mr Santer's commissioner colleggues be put forward for an interim presidency lasting until January.

> Further reports, Pages 2 and 3 Europe in deadlock and Editorial Comment, Page 13

Renault seeks 35% stake in Nissan

By David Owen in Paris and Alexandra Hamey in Tokyo

Renault, the French carmaker, said last night it was prepared to start exclusive negotiations with Nissan Motor on an alliance that would see it take a 35 per cent stake in the Japanese group's capital.

In a brief press release, the partly state-owned group said it was "now convinced of the merits of a strategic alliance" between the two groups, in what would be the latest example of consolidation in the sector.

It was offering "without delay" to start exclusive negotiations with the Japanese company on the conditions of an alliance. These included "in particular the acquisition by Renault of an equity stake in the capital of Nissan representing an interest of

approximately 35 per cent". People familiar with the plans
Nissan immediately said it was said a deal would include a direct accepting Renault's offer of investment by Renault in Nissan exclusive negotiations. The Diesel, Nissan's 39.8 per centannouncement gave no indication of the cost to Renault should a deal be consummated, although trade union sources said the figure was estimated at FFr32bn (€4.9bn. \$5.3bn).

It would likely be the largest single investment by an overseas Renault prepares to carry Mesan's company in a Japanese car-

maker. A decision on whether the deal is to proceed is expected by the end of the month.

A 35 per cent stake should be big enough to give Renault considerable management control and small enough to avoid con-solidating the Japanese group's heavy debt load. Under Japanese corporate law, a 88.4 per cent holding gives a shareholder veto power on the board of directors.

Nissan has been under pressure to find new sources of funding to reduce its debt load. Talks between the Japanese company and DaimlerChrysler collapsed last week.

For Renault, a tie-up would mark a giant step in attempts to make the group more international Last year, only \$30,000 of its record 2.13m car and light commercial vehicle sales came outside western Europe.

owned truck and engine unit, but that this would account for a "very limited amount of money". Nissan is being advised by Salomon Smith Barney and Renault by Merrill Lynch.

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Comment & Analysis: 12,13 World Stock Markets: 30-36 Full contents and Lext back page

Capital Markets 24

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President maintains he is 'whiter than white'

By Michael Sorith in Brussels end Quentin Peel in London

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Commission president, yesterday declared himself "whiter than white", dismissing the conclusions of the report on fraud in the EU executive that had forced him to resign.

in an extraordinary performance before the press, Mr Santer said neither he nor pressure on him to go his 19 fellow commissioners who run the European *Union executive could

Concern

over EU

and US

the European Union and the

The two sides are on the

bahana imports and appear

headed for conflicts over the

EU's ban on hormone-

treated beef and proposed

rules for reducing aircraft

Unless these disputes are

lasting damage on US-EU

ties and undermining their

efforts to exercise joint lead-

in public, US and EU offi-

cials insisted yesterday the

upheavals in Brussels would

not distract from the search

But in private, some were

"These problems cannot be settled by regular negotia-

tors," said one EU official,

"They require high-level

will be much barder to find

if there is paralysis in Brus-

sels for any length of time." Another warned that a

power vacuum could allow

advocates of a hard EU line

towards the US to gain the

upper hand, making compro-

mises still more difficult to

"The bananas dispute in

particular, could become

very tricky very fast," he

schieve.

trade

pair of hands.

ity as an institution.

encies at home.

said.

ties concerned. The task for

them to influential constitu-

mission could do that," he

"If I were still a US gov-

management described in

He called the "tone" of the report "wholly unjustified". adding. "I do not accept that four years of work, during which the Commission has achieved its full policy programme, can be reduced to six cases of irregularity". But Mr Santer's defiance is

likely to do little to abate quickly and for good. Members of the European Parliament, who commissioned the

cessor to serve initially only political climate. until January, after which they would consider his or her re-appointment for a further term of office. should succeed Mr Santer

accept the re-appointment of are widely seen as joint mission, such as Sir Leon some commissioners, they favourities for the job. Both Brittan, the British vice-preswould resist the return of Mr come from the left, and both ident, or Mario Monti, the Parliamentary leaders also two qualifications seen as to recall a former top-level said they expected his suc- necessary in the current commissioner, such as Peter

government must first decide if they want to appoint an interim president Speculation over who to bridge the gap until a new permanent Commission can switched into overdrive yes- be installed at the end of the terday. Romani Prodi, the year. If they choose that

fraud irregularities and mis- experts, made clear yester- ter, and Javier Solana, the are to choose an unscathed day that although they may secretary-general of Nato, member of the present Comfrom the south of the EU, senior Italian commissioner. Sutherland, of Ireland, However, the EU heads of Etienne Davignon, of Belgium, or even Jacques Delors, the last president; or to go right outside the ranks of Brussels and choose a dis-

statesman such as Helmut

Kohl, the former German

government would be providing long-term stability. and avoid having to take two difficult decisions in one year. Mr Prodi has long been seen as a front-runner, and is strongly supported by Massimo d'Alema, the Italian prime minister, not least to distance a potential rival in domestic politics. tinguished judge, or an elder

Mr Solana has earned warm praise for his term as Nato secretary-general for his diplomatic and administrative skills. He has pre-

would have to at the European Commission. Although he is a Socialist, the conserdacy. Other possible contenders include Antonio Guterres, the Portuguese prime minister, and Giuliano Amato, another former Italian premier

All the candidates for interim president suffer disadvantages. Sir Leon suffers from hostility in Paris for his free trade views and joint

to be interrupted half an

hour later with the news

the parliament's dominant

socialist group, had called for all their heads to roll.

hopes that the Commission

could limp on, Ms Green had

extinguished it. At midnight,

Mr Santer descended to the

throbbing press room to

inform Europe that he and

his colleagues would step

It was only yesterday morning that individual

reactions began to seep out.

Leon's "disaster" to the sur-

prisingly rosy gloss put on

events by Edith Cresson, the

French commissioner for

education and research and

the person most saveged in

down.

If any had harboured

By choosing a permanent sided over the enlargement responsibility for the lax report.

Speaking yesterday, Mr vative Spanish government Santer noted with considerwould support his candi- able satisfaction that the report's comments about him personally gave him the necessary dignity and credibility to continue his job until a new Commission was appointed. He would not be drawn on whether he would be a candidate.

Editorial ca

Blair urges At 10pm Mr Van Den Brock headed back to the reforms 12th floor where the Commission meeting began, only

Political Editor that Pauline Grean, leader of

> Tony Blair, the UK prime minister, yesterday called for "root and branch reform of Europe" and pushed the longstanding British case for radical overhaul of the Brus-

sels bureaucratic machine. In an emergency statement to the House of Commons, the British parliament; the prime minister said a permanent replacement for Jacques Santer as Commission president These ranged from Sir should be found as "soon as reasonably and practically rossible".

Mr Blair also called for a five pronged reconstruction. of the Commission's operating structure, which would the document. Never one to include tighter auditing procedures, a new financial management system, more efficient procedures for awarding contracts, a less ambiguous disciplinary procedure and an improved sys-

tem of accountability. There was a requirement for the appointment of an "independent fraud investigation office which has full access to documents and

officials", he said. These proposals for Comtained in a paper prepared by the UK Cabinet Office for discussion by Mr Blair in his meeting yesterday afternoon. with the German premier, Gerhard Schröder. An official said it was a coincidence that the paper had been completed at the time of the Brussels crisis.

Mr Blair sees the debacle as providing an opportunity to build up support for the UK's programme of broad political and economic reform. "This is the moment at which we decide whether ously in charge seems to to leave Europe as it is, or make the real reforms necessary for the future", he said.

But the prime minister who took the UK into the EU, Sir Edward Heath, sounded a note of warning. "He should be aware of the danger of giving the impression that Britain wants to run everything", said Sir Edward. The Foreign Office was also concerned that the prime minister should not be seen to be too aggressive in exploiting the turmoil to push through the UK's economic agenda, fearing it

could backfire. Mr Blair's spokesman said it was possible the appointment of a permanent replacement for Mr Santer could be made at next week's European Union summit in Berlin, but it depended on how quickly an outstanding candidate

He would not be drawn on whether Mr Blair had an individual in mind, but said that "some people who had ruled themselves out may

now become available". Earlier this year, Mr Blats signalled enthusiasm for Wim Kok, Dutch prime minister, and Antonio Guterres, the Portuguese prime minister, as possible presidents and was disappointed when they ruled themselves out of the running. He has also made public statements giving strong support for the candidacy of Romano Prodi,

the former Italian premier. Mr Blair said that "merit and merit alone should institution as a power to decide" who was given ers (MEPs) are concerned rival member states govern- senior European jobs, but he also rejected any dilution in his personal power of patronage over the appointment of the UK's two commissioners.

The UK's existing commis sioners, Sir Leon Brittan and Neil Kinnock, had "played a key role in bringing this crishould serve out their terms.

report by five independent former Italian prime minis- option, then the possibilities EXECUTIVE REACTION NONE OF THE 20 STRONG COLLEGE DEMURRED WHEN IT BECAME CLEAR THE CONSENSUS WAS TO STAND DOWN

trade ties There was something unfamiliar about the European Commission's Breydel headquarters late on Monday night. From top to bottom its windows were The mass resignation of commissioners has left the ablaze. Commission officials. famous for their long bridge deserted just when lunches and civilised workskilful political helmsmanship is needed in Brussels to ing hours, were burning the midnight oil. avoid a serious deterioration in trade relations between

Up on the building's 12th floor, the most tumultuous event in the 40 year history of the EU's executive was brink of a trade war over unfolding.

Seated around their large oval table, the 20-man and woman "college" of commissioners were going through the routine - so familiar to those who work in Europe's bureaucracy - of a tour de settled in the next few table. Each person took his weeks, they risk inflicting or her turn to give their views on what should be

Just hours earlier, the ership in the run-up to a commissioners had been global trade liberalisation presented with the merciless conclusions of a report into fraud, mismanagement and nepotism within the ranks of the Commission. Its conclusions were unequivocal and



commissioners resigned to their fate

Jacques Santer: celled the tone of the report 'wholly unjustified

much worse than expected, so bad, in fact, that not one evening's conclusion - mass resignation.

Earlier each commissioner had seen President Jacques Santer, said to be reeling from the strength of the

had not been revealed to him of the 20 demurred from that on Sunday when he was ing Mr Santer to test the ria opposite the Commission, given an advance copy of the report itself. Sir Leon Brittan, vice-pres-

ident of the Commission. was first in to the room, followed by Erkki Liikanen,

report's conclusions, which Hans Van Den Broek, Neil mentioned in the report, left Kinnock and the rest, allow- his tete a tete for the pizzewater.He also spent time on where the frantic Italian the telephone with Jacques owner was cursing custom-Chirac, the French president ers for not having alerted and Lionel Jospin, the French prime minister.

Mr Van Den Broek, barely pizzas and be had run out.

him to the night's dramatic events. There was a run on

roll over quietly, Mrs Cresson said being a commissioner had been "an enriching experience". And, echoing the French singer Edith Piaf: "I have no

RELIEF AND PRIDE IN ITALY LITTLE SYMPATHY IN PARIS FOR CRESSON

France puts on a brave face

Reform plan 'still on course'

AGENDA 2000 BONN CONFIDENT OF DEAL

By Halg Simonian in Bonn

The German government yesterday shrugged off the suprise resignation of the Commission and said the EU's ambitious Agenda 2000 reform programme remained on course. Joschka Fischer, foreign

Some US officials drew minister, said the resignaconsolation from the expection would not derail the tation that Sir Leon Brittan chances of agreement at would be reappointed as EU next week's Berlin summit. commissioner. called to discuss the Agenda Although not universally 2000 blueprint for reforming the EU's finances, agriculpopular in Washington, Sir-Leon is respected as an ture and regional policies. astute deal-maker and a safe He argued the Commission's preparatory role had been But Dan Tarullo, a former largely fulfilled and the outsenior White House adviser standing issues for Berlin on international economic were now mainly political. "It's up to the heads of state policy, said hopes of solving the disputes would hinge on or government now. At the the Commission's ability to present time, I believe rapidly re-establish author-Agenda 2000 can be resolved." He said there was Whatever deals can be aiready "light at the end of the tunnel" on farm prices struck will probably be less than satisfactory to all par-

and regional aid. Although consensus was the negotiators would be to still missing on revising EU make them stick by selling contributions "a feasible compromise is now in sight". Mr Fischer argued the Commission's move had intensiernment official, I would be fied the need for agreement sceptical about whether a in Berlin to minimise the weakened European Com- risk of a public backlash against European integration or EU institutions.

Officials said Gerhard Schröder, Germany's chancellor, touring European capitals to drum up consensu before the summit, would also canvas views on interim candidates to replace Jacques Santer, the Commission president, and the current

commissioners.

The officials said the issue of replacements would be raised in Berlin, and a final list of candidates might even be agreed for submission to the European Parliament for approval. The Commission's mass resignation is the latest setback for Mr Schröder in the run up to a crucial summit which Bonn had hoped would highlight Germany's greater confidence in the EU and Berlin's role as the country's new capital. The government also hopes the meeting will boost its political standing at home by approving a cut in Germany's EU budget contribu-

tions. The German cabinet yes terday approved revised nationality laws allowing German-born children of foreign nationals the right to German citizenship. The offspring cannot, however, retain dual nationality and must choose between German or their original nation ality by the age of 23.

By Robert Graham in Paris, David White in Medrid and James Biltz in Rome France yesterday put a

ment caused by the conclusions of Monday's EU fraud report and called for reform of the institutional structure of Brussels. At the same time Paris

urged its EU partners to reach quick agreement on how best to ensure the contipuity of the Commission following Monday's mass resignation of the commissioners along with its president, Jacques Santer.

With the report's strong direct criticism levelled at Edith Cresson, the French commissioner for education and research and a former Socialist prime minister the French authorities avoided any direct comment on her behaviour. Instead the government sought to deflect the debate from personalities in the EU Commission and towards French proposals for making the Commission work better and more transparently.

while Madrid counts the cost recommendations in the wise men's report highlight the need to reform Europe's institutions which France brave face on embarrass- has consistently demanded," a French foreign ministry spokesman said, adding that he hoped French proposals for reform would be discussed at the EU summit in

> Cologne in June. A similar line was taken by Lionel Jospin, prime minister, during question time in parliament. Mr Jospin said the mass resignation was a necessary response to the experts' report.

Both he and President Jacques Chirac spoke by telephone with Mr Santer on Monday before the Commission met. They are understood to have made clear that as the Commission was a "collegial body" it would be unacceptable if Mrs Cresson were made a scapegoat. Since the scandal broke

steered a neutral path. There has been little sympathy for Mrs Cresson, who is linked to the discredited final years of the Mitterrand era.

Both Mr Chirac and Mr experts' report against Abel Jospin, however, have been anxious to prevent her plight being turned into a witch-hunt against the long dominant French influence in Brussels. This consideration became all the more important on Monday after the report also took to task Jacques Delora, the former **EU** Commission head, for failing to impose adequate

controls on the EU bureau-In Madrid, meanwhile, the European Commission's resignation dealt a heavy blow to the Spanish government. which was counting on the executive body as its main ally in its battle to preserve Spain's claims on EU grants in the midst of the "Agenda 2000" negotiations on overhauling EU finances before

enlargement to the east. The government said it was in Spain's interest that the Santer team should stay the French government has in place in a caretaker capacity as long as possible.

cism in the independent

At the same time, the government found itself on the

Matutes, who handed over the portfolio to Mr Marin at the end of 1992 In Italy, there was relief that the country's two commissioners - Mario Monti and Emma Bonino - had been cleared of any wrongdoing after years in which

Matutes, Spanish foreign

minister and former commis-

Mr Manuel Marin, Spanish

vice-president of the Com-

mission, over irregularities

in EU's Med programme for

countries of the southern

Mediterranean, But it said:

"The commissioner previ-

bear much more clear-cut

and much greater responsi-

bility." This was Mr

The report largely cleared

sioner.

domestic corruption scandals have put the Roman political establishment in a Massimo D'Alema, prime

minister, went out of his commissioners on the news that the report had given defensive after surprise criti- their work in Brussels a

EUROPEAN PARLIAMENT SHIFT IN BALANCE OF POWER

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of the reports of the Board of Directors and of the Auditors proval of the balance sheet and the profit and loss account as of N 6 and the distribution of dividence.

tion on numination for the election of David B, Ford, Lord Brian Griffiths of orestisch, Peter Danis Sutherland, John P. McNulty and Paul M. Achietinar as rectors and the rationation of the appointment of Arthur Anders nor for the ensuing year. ness which may be properly brought before the meeting sholders are advised that no quorum for the items of the agenda is required the docisions will be taken at the majority vote of the shares present o red at the Meeting. Each share is entitled to one vote. A sharefulder may ac

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New role of president-breaker

By Michael Smith in Brussels

The European Parliament unaccustomed role of president-breaker, and in the knowledge that the European Commission and the governments of the European Union's 15-member states are going to have to get used to sharing more power with it.

Pauline Green, leader of group, the largest in parliament, said the events of the last few days represented a country to ratify the treaty "real shift" in the balance of power in the EU.

leader of the European Liberals, said: "Parliament has asserted a consciousness about being an equal among equals and is no longer willing to accept the status of This is, in part, due to the

sudden publicity the parlia- for a new parliament set for want to tighten rules on ment has drawn in its long, June. In at least some counand now successful, struggle was yesterday basking in its with the Commission of Jacques Santer, the president. ited attention, but this time But parliament's new confidence also has more solid. legal foundations.

After May, when the 1997 to come into force, parliament will have acquired greater authority over legislation and the legal power to Commission president. Yesterday, France was the last by a vote of 271 to 41.

Parliamentary leaders Others spoke in terms of made clear yesterday that, 'victory", while Pat Cox, although they wanted a new, temporary president and they would expect to be able to reject candidates who failed to match their expectations.

also add sparkle to elections ber states. Some MEPs also the Green group.

tries Euro-parliamentary lic life. The 60-strong group elections have attracted lim- of British MEPs yesterday of the Commission. In shining such a bright light on

the EU executive's shortcomthe European socialist veto the appointment of a ings, they may well attract their pivotal role in exposing some unwelcome attention to themselves. Some European lawmak-

the media will now focus on issues such as an alleged and the Commission. "gravy train" expenses sys-Commission in place quickly allowed members to claim

called for an ombudsman to candidates will be able to investigate claims of irreguclaim the polls can make a larities in all three European difference to how the EU is institutions. "An indepenrun. However, there could dent watchdog would give us Amsterdam Treaty is likely yet be a downside for parlia. a mechanism to fight fraud," mentarians in their removal said Alan Donnelly, the group's socialist leader, Yesterday, however, was a day for MEPs to celebrate malpractice at the Commis-

sion and the arrival of their

standards in European pub-

ments, acting collectively, The [resignation] decision voices in the European par-

tem that has for years is a victory for the critical more travel costs than they liament which opens the spend. Parliament has way for true and thorough suggested a reform of this, reform of the Commission but the proposed system is and its administration," said This week's events should subject to approval by mem. Magda Aelvot, president of sis to a head", he said, and

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CORRENCY MARKETS

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The Section of

EUROPEAN COMMISSION INTRIGUING INSIGHTS INTO ITS WORKINGS

The experts' report pulls few punches

The Report on Allegations Regarding Fraud, Mismanagement and Nepotism in arbitrary action rather than the European Commission, as limitations to be published late on Monday night is a good read. Its 144 pages are packed with intriguing insights into how the Commission is run, and contain some staggering rev-

Many of the most shocking facts come in chapter 6 examining the Commission's security office, which falls under the direct responsibility of the president of the Commission and is headed by a director who reports directly to the president's club for former police offi-

The report accuses Mr Santer, and by implication his predecessor Jacques Delors, of allowing the secu- ex-colonel from the Belgian rity office to develop into a police who had to be moved "state within a state" with unsurprising consequences.

Confidential Commission notes submitted to the five experts that wrote the report security office, contracted revealed the following fea- out to IMS Group 4/Securi-

and regulations were he visited the Seville World regarded as cumbersome barriers to various forms of respected".

■ The power to offer "small favours" to colleagues in the Commission such as cancelling police fines for parking offences or drink-driving. The security services allegedly performed these favours for directors general of the Commission (its most senior bureaucrats) and members of Commissioners' private

offices, or cabinets.

cers from Brussels, for whom special recruitment "competitions" were arranged. This included an to another post in the Commission after he failed to

■ The establishment of the

security office as a private

carry out his duties. The dubious nature of the

security contract had not Exhibition in 1992 Jacques Delors, then president of the Commission, "noted the

presence of 10 Commission security officials, even though security on the spot security services. Moreover, their behaviour [feet on the table, heavy drinking etc] was considered intolerable". Not long afterwards, a irregularities.

action was taken until 1997

member of Mr Delors' private office "dubious incistaggering indifference by dents at the Security Office officials who knew about the such as the disappearance of fraud. In June 1992, (three office equipment and furniyears after the European As early as 1998 an intering questions about the tourism unit) the chairman of nal Commission audit revealed worrying weakthe European Committee on nesses in the way the secu-Tourism wrote to the Comthe report no further serious

break, Uclaf, the Commis-"The director general and sion's fraud-busting unit, the director conmade its own inquiries and cerned...took the view that the approach was designed concluded that among other

been conducted fairly.

criticised by the independent experts, emerges again in section 2 of the report, devoted to corruption and fraud in the Commission's or individuals had become subjects of criminal proceedings probes lasting 10 years into allegations of financial

official had amassed, he was dismissed "without reduction or abolition of pension rights". A temporary staff Parliament had started ask- member, also accused of irregularities, such as accepting airline tickets for his partner from a body with which he was working, rity office was being run by mission alleging the unit's received a sum when his Group 4. But according to head had favoured selection contract was terminated of "an extremely dubious even after disciplinary proceedings had begun against when press reports began to Commission contract.

Edith Cresson, the French commissioner for education and research, is also heavily tures of this "regulation-free tas, did not go unnoticed. failings, the tender for the to discredit a competitor and fraud at the Commission's sor from Exeter University they were signed and then necessary procedures.

decided to disregard the let- Leonardo youth training programme was awarded to siderable fee". der process that led to Agenor winning the contract). Internal andits uncovered dubious practices, for exam-

Jacques Delors, left, with Anita Gradin, Monika Wulf-Methies, Manuel Marin and João de Deus Pinheiro, four of the six con

were awarded to the same company, which beat competitors for the fender via inside information on prices. Agenor also awarded irregular expenses to a contract

The programme also paid "unacceptably high daily fee criticised for presiding over rates of Ecu2677" to a profes-

who "apparently did not proter." Two years later, when gramme. The contract to run duce any scientific services blower intervenee evidence of fraud against the the €620m (\$675.8m) pro- which could justify the con-

> tion of the Leonardo programme, given the authority to sign payments of up to BFr100.000 (€3,479, \$2,712) "started to write cheques to BF50,000 and BF100,000".

> The report delves into the disappearance of funds from the Commission's humanitarian aid office, Echo. "The first hint of suspicion" about fictitious contracts involving Yugoslavia only emerged four years after

Only two commissioners staff rules to employ acquaintances - Mrs Cresson, for employing her dentist friend as a "visiting sciand Monika Wulf-Mathies, the German commissioner who rustled up a temporary contract for a legal expert married to an

ald friend. Manuel Marin (whose wife works at the Commission) (whose brother-in-law and the executive) are let off the hook, having followed the

urges deep reforms

JACQUES DELORS

Over half the cases date back to 'golden era'

Santer, president of the European Commission, yesterday told journalists to shoddy structures at Med, the allegations of fraud and ities, conflicts of interest, mismanagement levelled at and a lack of control". the Commission in the wise

back to the era of Jacques Delors, the former Commisexecutive's 42 years.

Praised for his strong leadership by member states and report nevertheless shows that the culture of mismanfirmly entrenched even under Mr Delors. It specifically criticises him for not following up an audit that revealed the petty gangsterlike tendencies of the Commission's security office.

Mr Delors is not the only figure from the past to find his way on to the pages of wise men's devastating critique. Abel Matutes, Spain's formerly commissioner in sures he or she manages, charge of the "Med" co-operation programme with Mediterranean countries, is strongly criticised.

In a bitter aside, Jacques and much greater responsibility" than his successor, Manuel Marin, for the which allowed for "irregular-

are named in the context of That comment reflected a fraud related to the EU's fact easily overlooked - tourism programmes, includmore than half the cases ing Antonio Cardoso e probed in the document date Cunha, the former Portuguese commissioner, Raniero Vanni d'Archirafi, one of the sion president, feted as hav- last Commission's Italian ing presided over a golden representatives, and Chris-Greek commissioner. They "bear joint responsibility for formulating and attempting to implement a policy for which resources were not available and over which it agement and refusal to was exceedingly difficult to accept responsibility was exert effective control," says the report.

By implication, even though they are not mentioned by name, the report questions the effectiveness of the Commission's most senior officials in the secretariat, legal services and the 25 directorates that have presided over the Commission's "culture of complacency".

"Each individual must feel foreign minister who was accountable for the measays the report. "It is becoming difficult to find anyone who has even the slightest

CURRENCY MARKETS

Euro shakes off Asia worries

By Alan Beattle in London

The euro executed an abrupt about-turn yesterday as traders in the Asian and European time zones took have frequently cited policy strongly different views of the likely effect of the European Commission resigna-

The euro dived early in the Asian trading session when the resignations were announced, falling 1.5 cents to \$1.081, within sight of its record low of \$1.078. It remained under pressure for the remainder of Asian trad-

But analysts and traders in London took a much more missioners have no effect on relaxed view of the likely implications of the news and drove the euro back up.

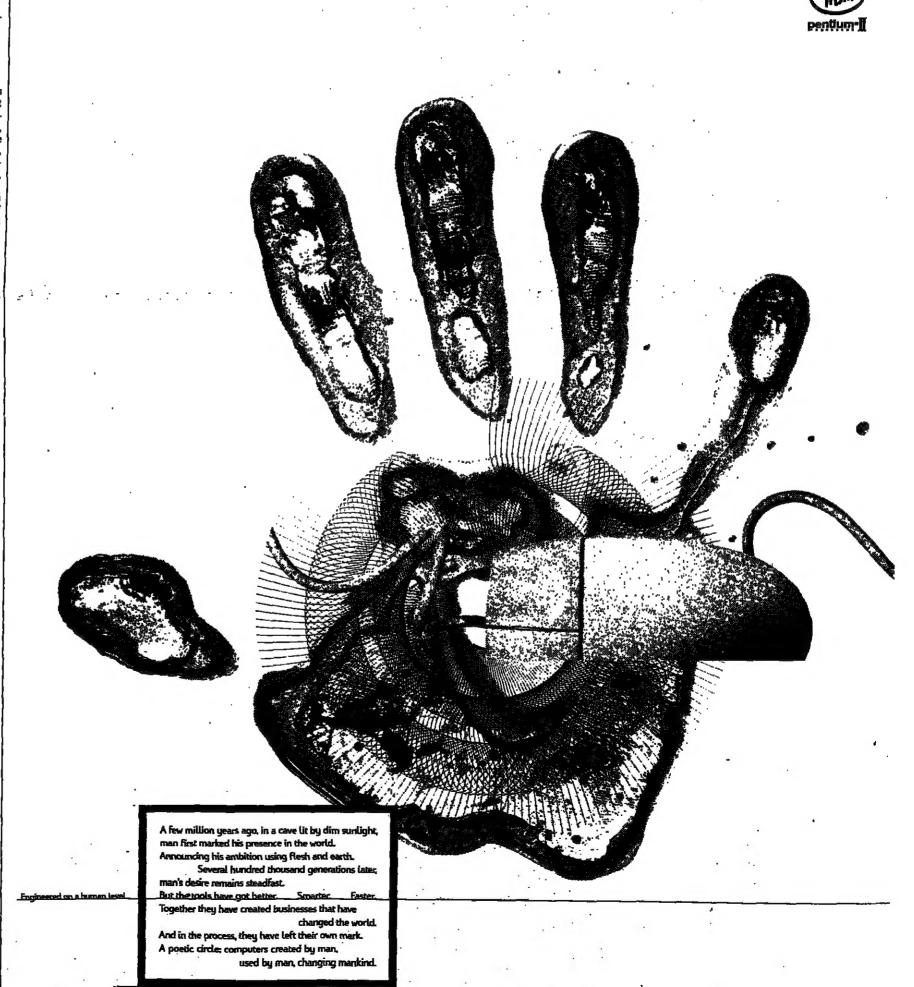
The immediate reaction to the news was that it was commissioners may have the end of the world and there was now no one ruling Bank less likely to cut inter-Europe," said Chris Furness, senior currency strategist at erning council meets tomorthe economic consultancy 4Cast in London. "But the reaction when the London and European markets opened was to buy it all back again." The euro regained its pre-announcement levels in the first few hours of European trading and by the end might seem like dancing on of the European session was

its trading life in the new year around \$1.17, since when it has declined conflict and uncertainty in the euro-zone as a main reason for the euro's fall. But in Europe, at least, they appear to have understood that the Commission has little or no role in the running of the

"The markets in Europe had a clear grasp of the idea that the executive functions of the Commission resignees will not affect the currency," Mr Furness said. "The commonetary or fiscal policy in the near term."

Some market participants said the resignation of the made the European Central est rates when the ECB govrow, a factor which could support the euro.

With the departure of [German finance minister] Lafontaine last week and the European commissioners this week, to cut interest rates at the first opportunity their graves," one analyst





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TURMOIL WARNING CALL TO SECULARISTS

Virtue party threatens to topple Ecevit topple E

renewed political instability.

when Turkey and its finan-

Mr Ocalan's capture had

chances of Mr Ecevit's Dem-

party MPs upset at being

struck off party leaders' lists

has altered the political pic-

The tabling of a censure

motion on Monday allows

parliament to stay in session

for another two weeks to dis-

cuss the possibility of post-

Regardless of whether the

polls are delayed, the

protracted debate will dis-

rupt -- campaigning and

detract public attention from

the achievements the gov-

ernment wants to focus on.

Mr Ecevit said that the

political confusion, which triggered a further 3.41 per

cent drop in the stock mar-

ket yesterday, was already

started to regress. I hope this

chaos will end as soon as

A parliamentary commit-

tee meets today to try to fin-

alise an agenda for the ses-

sion. But it is already clear

that the rebels are deeply

Virtue party members say

they will support the elec-

tions if they get their way on

possible." he added.

divided.

"We had seen economic

of parliamentary candidates

Turkey's Islamist Virtue party yesterday threatened cial markets had come to to topple the government count on a smooth election and throw the country into campaign to produce a political turmoil, unless sec- strong secularist governularist parties helped it lift a ment. ban on its former leader one month before elections set given a strong boost to the for April 18.

It said it would support a - ocratic Left party. no-confidence vote in Bülent But the unexpected recon Ecevit. the caretaker prime vening of parliament at the minister, unless parliament weekend by an unlikely allipassed legislation allowing ance of Islamists and cross-Necmettin Erbakan, banned leader of Virtue's outlawed predecessor party, Welfare, to run for parliament.

The threat came as Turkey ture in Turkey, grappled with a worsening bombing campaign inspired by the Kurdish PKK guerrilla group, which wants the release of Abdullah Ocalan, its captured leader who is poning the elections. awaiting trial on treason charges.

Erol Cakir, governor of Istanbul, said yesterday that some 300 attacks, which he attributed to the PKK, had hit the city, Turkey's biggest, in the latest wave of

'We strongly believe in the possibility that terrorist actions will continue from now on," he said.

He ordered private operators to tighten security at improvement. Now it has cinemas, sports stadiums, theatres, mosques, churches, shopping centres, hotels, bars and cafes. Turkish police have mounted a nationwide security crackdown with road blocks, random searches and hundreds

The warning given by the PKK every year for tourists to stay away from Turkey has this year been taken more seriously by foreign governments. Some including Britain, have advised their nationals to avoid trav-

Together with the bomb- 2000, the deadline for elecings, the parliamentary tions to be held.

Serbia bid to

International mediators yesterday rejected Serbia's bid to make big political changes in the draft peace accord for Kosovo, and warned "the moment of truth" was near for Belgrade to allow foreign peacekeeping troops on its soil.

Hubert Védrine, French foreign minister and cochairman of the Paris peace talks, accused the Serbs of backtracking on aspects of the political agreement they had accepted at the first round of talks in Rambouillet last month. In addition, the Serbs "still

totally refuse civil and above all military guarantees on the ground", Mr Vedrine told the French national assembly yesterday. "The last word has not yet been spoken, but the moment of truth is not far away," he

The team of international mediators rejected what they claimed was a Serbian 'rewrite" of the political power-sharing arrangements discussed at Rambouillet, although they said "some of

Serbs could perhaps be renegotiated with the Alhanians, who on Monday said they would sign up to the overall peace deal.

Milan Milutinovic, Serbian president said in Paris his delegation was ready to accept the political text on autonomy for Kosovo, but on the condition that Belgrade's amendments were adopted. He did not elaborate, but Serbian state television said one of the main objections diction of Serbian courts

Politika, the leading progovernment daily, complained yesterday that "a trap is being laid for Serbia' by the west, which was "trying to create a good excuse for aggression against a sovereign state". Nato has threatened to bomb Yugoslavia's military network if it judges Belgrade to have obstructed peace.

Mr Milutinovic reiterated that Serbia would not accept foreign troops in Kosovo. Belgrade diplomats said Slobodan Milosevic, the Yugoslav president, wanted



divisions among the US and its European allies as well as within the Kosovo Albanian

Those close to the Kosovo Albanian delegation said the fragile unity between its political and military representatives was showing troops in Kosovo in breach signs of fragmenting. Mem-

begun arguing among themselves over how to divide up powers in the future autonomous government envisaged for Kosovo.

While the talks go on, foreign observers report that Serbia has reinforced its of the agreement Mr Milos-

evic made with Nato last United Nations High Com-

October. Villages were burning in the Cicavica hills of northern Rosovo as Serbian security forces attempted to push back KLA units. The mission for Refugees (UNHCR) estimated that 9,000 people had fled their homes in the past two days.

to Russia The Russian government believes further progress on arms reduction talks could

help win fresh financial support from Washington. But some Russian strategists argue that US proposals to amend the 1972 Anti-Ballistic Missile treaty could undermine the chances of

Fund to release fresh credits

the Duma approving the Start-2 treaty.

A group of US senators held talks with their Russian counterparts yesterday to convince them that a proposed new missile defence system was solely designed

to protect the US from rogue "I think there's concern that America may be trying to negate the ABM treaty. said Curt Weldon, a Republic can congressman. assured the Duma that that

trying to do. Mr Primakov may face a tougher challenge in persuading parliament to adopt some revenue-raising mea sures requested by the IMF. Gennady Zyuganov, leader of the Communist party, the biggest parliamentary faction, said some of the IMF's

was not something we were

ACCORD ON TRANSPORT OF CRUDE OIL PROJECT 'WOULD CONTRIBUTE TO REGIONAL SECURITY'

Greece, Macedonia in pipeline deal

By Kerin Hope in Athens

agreed to build a pipeline to carry crude oil from the northern Greek port of Thessaloniki to a refinery near Skopie, the capital of the landlocked former Yugoslav republic.

The agreement marks a reinstating their former reakthrough after years of But most secularist rebels strained relations over want to postpone the elec-Greece's refusal to recognise tions to rebuild their Macedonia under that name. An interim accord on the chances in time to run in dispute was signed in 1995, allowing trade to resume, but Greece still insists the name should be altered to avoid implying a claim on the northern Greek region of

"The project would provide security of oil supplies in a landlocked country and would contribute to regional stability," said Eleftherios Tzelles, chief executive of Hellenic Petroleum (HP). Greece's state oil-refining company.

The Greek side would 220km pipeline, to be built by a joint venture between said. The oil pipeline would

HP and Meton, a private later be extended to Bel-Greek construction company. HP and Meton would also buy a majority stake in offer to refurbish a power Okta. Macedonia's stateowned oil refinery, and invest in its modernisation.

Macedonia imports about 1m tonnes of oil and petroleum products per year by truck and train from Thessaloniki, and exports small amounts of refined products to Albania and Serbia.

The deal opens the way for finance construction of the HP to penetrate the regional energy market. Mr Tzelles concerns about its political

HP and Meton would also station in southern Macedonia to supply electricity to the south Balkan grid. The \$150m pipeline project

would be the biggest invest-

ment in Macedonia since it broke away from the collapsing Yugoslav federation in 1991. One of eastern Europe's poorest countries. Macedonia has attracted little investment because of

agreement in principle with Taiwan for a \$1bn investment package in return for opening diplomatic ties. As a result China broke off

The centre-right govern-

relations with Macedonia and vetoed renewal by the UN Security Council of the mandate for a 1,000-strong UN peacekeeping force based in Skopje, which monitored Macedonia's borders with Serbia, Serbia's Albanianpopulated province of Kosovo and Albania itself.

Section 1.

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The US and Israel yesterday agreed to invest in joint high technology ventures which would include the development of defence technology

The announcement follows the signing of two agreements on Monday intended to boost commercial ries between Israel, Jordan and

the designated zones. Although Israel has a free trade agreement with the US. Jordan does not. The special zones allow Jordan to

more than 200 acres and from 4,000 workers to 10,000. Fifty companies are already operating at Irbid, and 18 more have reserved space in the expanded facility.

Mr Sharansky, said Motorola's presence in the qualifying zones was particularly significant because it showed how the region could move up from low to had been support for greater | medium and high technology manufacturing. "A few more projects like this, and then things could really

WORLD TRADE

AIRCRAFT MANUFACTURING CHIEF-EXECUTIVE INSISTS CONSORTIUM AS A WHOLE IS PROFITABLE AND LOSS INCURRED ONLY BY ADMINISTRATIVE WING

Cost of Boeing price war pushes Airbus into red

By Michael Skapinker In Toulouse

Airbus Industrie made a loss of about £125m (\$204m) last vear because it had to make provisions of £200m to pay for a price war during the the US, Noel Forgeard, chief

executive, said yesterday. Mr Forgeard, who became head of the European aircraft-making consortium last year, said smaller provisions This would result in a loss for Airbus again this year.

Mr Forgeard said the provisions followed a decision by Boeing to initiate a price war against Airbus's single mid-1990s against Boeing of aisle A320 family. "They said: 'Let's kill Airbus.' They dumped prices." He said Jean Pierson, his predecessor, had no alternative but to react.

However, Mr Forgeard would be necessary over the said the loss was incurred

next few years to account for only by Airbus's central Casa of Spain - also needed was £25m. British Aerospace the price war from 1995-7. administration and market- to be taken into account. Mr sortium as a whole was prof-

Airbus's central administration is a Groupement d'In-French legal entity. To get a full view of Airbus's profitability, manufacturing facilities owned by the four Airbus partners - Aerospatiale of France, DaimlerChrysler Aerospace (Dasa) of Germany, British Aerospace and

ing wing and that the con- Forgeard declined to put a Airbus. However, the size of figure on the overall profitability of Airbus and its partners' factories.

Industry observers have térêt Economique (GIE), a suggested Airbus as a whole. including the partners' factories, made a profit of about £450m last year.

The scale of the Airbus

GlE's loss during 1998 became apparent earlier this year when British Aerospace revealed its share of the loss

has a 20 per cent stake in the provisions which caused the loss were previously unknown.

Observers believe that without the price war provisions, the Airbus GIE would have made a profit of about £40m last year, after taking into account other provisions caused by the financial problems at Philippine Airlines, an Airbus customer.

Mr Forgeard said all Airbus's aircraft sales during 1998 were profitable, including an order from British Airways won against fierce competition from Boe-

The Airbus partners had approached their governments to ask for refundable investment in the A3XX "super jumbo" aircraft. The asked to provide a third of the \$10hn development cost.

Mr Forgeard said the aircraft

but the partners delayed the transformation during abortive merger talks between British Aerospace and Dasa, "The biggest risk Airbus

demand.

runs is one of complacency," Mr Forgeard said.

The sheer number of

licences that would have to

be granted (a new one is

required for each shipment)

could cause a bureaucratic

logjam in the commerce

Industry executives in Bei

Contract for Black Sea oil port awarded

The long-delayed Caspian construction of a new Pipeline Consortium (CPC) took another step forward yesterday with the award of a \$360m contract to build a new Black Sea oil export terminal at the Russian port of Novorossivsk.

The contract was awarded to a consortium of Bouygues, the French construction group, and Bouygues - first oil shipment is due in Offshore, Two Russian companies - Kubanneftegastroi and Stavropoltruboprovodstroi - will also be involved 31, 2001. Mr Leost said techin the construction.

The \$2.2bn. 1,500km-long on site. CPC pipeline is one of the key pieces of infrastructure needed for Kazakhstan to investments to win approval realise its oil export poten- in Russia since the onset of tial. It will link petroleum reserves in northern Kazakhstan, such as the Tengiz and Karachaganak fields, with a ing mostly from the main new marine oil export termi-

nal at Novorossiysk. CPC officials estimate that the total contribution of the pipeline project and Tengiz year life of the two projects will be about \$150bn. Of the \$2.2bn investment, about half will be spent in Russia former receiving the lion's share, as most of the new

The contract covers the marine termina) located about 20km from the congested existing oil export facilities in Novoroselysk.

Jacques Leost, chief oper ating officer of Bouygues Offshore, said yesterday the project was technically straightforward, but had a demanding schedule. The July 2001, with the mechanical completion of the terminal scheduled for December nicians had already arrived

The CPC project is one of the biggest direct foreign the economic crisis last year. It is an equity funded development, with the cash comwestern partners, such as Chevron and Mobil of the

The acceleration of work on the CPC will give a big to the Kazakh and Russian psychological boost to oil economies over the 25- to 30- companies-operating in the Caspian Sea region. Over the past year a combination of low oil prices, poor exploration results and high transand Kazakhstan, with the portation costs for oil exports has undermined con-

US COMPUTER EXPORTS MOOD OF SUSPICION IN WASHINGTON OVER SENSITIVE TECHNOLOGY

High-tech fears threaten sales to China number of US computer

By James Kynge in Beijing

The exports of top US computer companies to fastest growing markets, are likely to be hit this year by export controls and a mood of suspicion in Washington over transfers of high technology to China.

The "Tier 3" rule was

China, one of the world's ment might have been spying activities and unau-

Industry executives in Beijing said recent technological advances had put some consumer computer products above the threshold for which US Commerce Department permission is required for exports to "Tier 3" countries, including China and

designed to keep sensitive (USITO) in Beijing. supercomputer technology

out of the hands of rivals of Under normal trade rela-

tions, the Commerce Departexpected to grant exemption licences on exports or raise the technological ceiling. But controversy in Washington over alleged Chinese

transfers to Beijing may thwart hopes for relaxation of US controls. The current environment in Washington is not conducive to a rapid resolution of this problem," said Mark Mechem, deputy director of

thorised US technology

the United States Information Technology Office

exports to China, which last year totalled \$879m. would be affected by the problem. One of the worst hit companies is expected to be latel, the computer chip

maker. Also affected would

IBM. Sun. Compaq and oth-

ers, executives said. Jim Jarret, president of Intel China, said that sales of multi-processor units for use in servers would be particularly at risk. China's server market has

begun a period of rapid growth, spurred in part by huge expansion in internet use, Mr Jarret said.

The two recently launched versions of Intel's Pentium III processor fall below the licences, Mr Jarret said: "It He added that a significant 2,000 MTOPS (millions of certainly can't help".

theoretical operations per second) limit imposed by the US commerce department. But the Pentium III is often exported in multi-processor units, the combined

power of which is above

2.000 MTOPS.

Exports of these would be curtailed under the current commerce department rules. said Mr Jarret. Another Pentium III product, the Xeon, due to be launched before July, would exceed 2,000 MTOPS and so would also be kept out of China unless special export licences were

granted Asked if the anti-China mood in US Congress would eliminate the hope for such

jing said that the rapid evolution of technology has meant that the 2,000 MTOPS limit could be much-higher and still not allow for the transfer of supercomputer equipment applicable for

military use.

A US Congressional report as raised alarm that rival militaries could construct powerful supercomputers by combining several smaller computers together in "clus-

urged to make environment checks

Environmental groups yesterday called on members of the World Trade Organisation to carry out environmental assessments of trade liberalisation and initiate academia non-governmental talks on eliminating environ- organisations and other mentally harmful fishing subsidies.

They said these areas

two-day WTO symposium on

seemed to be the most prom- Canada in committing itself

ising for immediate future to carrying out an environ-

work in the WTO, in the mental assessment of trade

light of discussions at a negotiations due to be

the links between trade and environment.

The symposium brought together for the first time more than 800 representatives of trade and environment ministries, business, international bodies. On Monday the US joined

the European Union and

launched in Seattle in the

US late this year However. WWF International, the conservation organisation, said yesterday that the WTO in collaboration with the United Nations should also start work on a comprehensive multilateral framework for such assessments.

These could also help to identify more "win, win. win" options along the lines of cuts in fishing subsidies in which trade liberalisation would bring benefits for environment and develop-

ment, according to WWF's Charlie Arden-Clarke. During the meeting,

Argentina expressed support for the call by the US. Australia, iceland, New Zealand and the Philippines to initiate WTO talks to abolish harmful fishing subsidies, and Canada and Japan were also sympathetic.

On other issues, however there was less agreement, notably on whether and how WTO rules should be amended to fit in better with international environmental

agreements and accommodate other environmental concerns.

The European Union, in particular, supports rule changes in this direction but developing countries remain suspicious that it could open . the door to "green protectionism".

Renato Ruggiero, WTO director-general, said there co-operation between the WTO, the UN environment programme and other agen-

US and Israel to invest in would go into service in 2005 if there was sufficient high-tech The delay in transforming Airbus into a limited comventures pany could damage the consortium. The change should have taken place this year. By Nancy Dunne in Washington

for civilian purposes.

Natan Sharansky, Israeli minister of industry and trade, and Marwan Muasher. Jordanian ambassador to the US, attended a ceremony with Charlene Barshefsky, US trade representative, to establish a second "qualifying industrial zone" in Jordan. Goods produced in the zone by Israeli and Jordanian companies will be allowed into the US dutyfree. The US requires that goods which benefit from the tariff treatment add at least 35 per cent of the value in

have equal benefits for some of its goods while promoting co-operation between Israeli and Jordanian comparites. The ministers also agreed to an expansion of the first Israeli-Jordanian zone in Irbid, northern Jordan; which is expected to grow from its current 104 acres to

Eli Kazhdan, an adviser to start moving," he said.

Lie detectors brought in to boost arms lab security

The US has further heightened security procedures at its weapons laboratories following the outcry over the the Central Intelligence tries", Mr Richardson said. alleged leakage of nuclear Agency has previously folweapons technology to

Bill Richardson, energy

all employees at national laboratories with access to fied facilities by visiting scisensitive information, Only entists from "sensitive counlowed this practice.

yesterday that he detector further security breaches passed secrets about the lests were being applied to and restrictions were being manufacture of the W88 Tritightened on access to classihead to the Chinese.

come under intense pressure Counter-intelligence over reports that a scientist efforts at five weapons labo- employed at the Department investigated by the CIA, would be raising espionage secretary, told the Senate ratories were also being of Energy's Los Alamos, armed services committee intensified to guard against New Mexico, facility had

dent ballistic missile war-

national weapons laborato- but we have no illusions The administration has ries, including the leaking of about the Chinese," Mr Richdetails about making neutron bombs, are also being which is to provide a dam-

The issue threatens to sour Washington in early April. visit by the Chinese premier.

"We don't know the extent Other alleged breaches at of the theft from China... ardson said. He indicated that President Bill Clinton issues with Zhu Rongji, Chiage assessment next month. na's premier, when he visits

But Mr Richardson rejected calls for now to suspend scientific visits to US weapons laboratories, argu-

ing such a step would be counter-productive. Richard Shelby, chairman of the Senate intelligence committee, called on Monday for a moratorium on sci-

retired admiral, to conduct entific exchanges until the

government had completed growing sensitivity in Washtighter export controls, with-Enzi, the chairman of the

Investors say fears of crisis 'bail-ins' would only mean getting out sooner

Proposals designed to compel private sector lenders to participate in rescue packages are meeting with strong resistance, write Richard Lapper and Stephen Fidler

roposals to force private lenders to play a part in rescue packages for countries hit by financial crisis are running into strong resistance from banks and investors.

deep

reforms

The proposals emerged from western governments worried that official finance from international institutions and governments was being used to pay off private lenders whose mistakes were at the root of the recent financial crises. Their concern was to address the "moral hazard" issue – that the prospect of an official "bail-out" would encourage banks and others to make unwise lending decisions.

After a battle over whether foreign banks should be compelled to back the recently renegotiated International Monetary Fund package for Brazil, a "voluntary" agreement emerged. This provided assurances to the Brazilian government and the official lenders that western banks would commit themselves to maintaining current levels of trade and interbank lines.

The reason for a voluntary agreement was underlined by officials in Paris this week for the annual meeting of the Inter-American Development Bank: once private lenders catch the first hint that they would be compelled to join a rescue finan-

By Deborah McGregor

Forbes made a high-tech

entry into the Republican

race for the presidency yes-

terday, but his strategy for

winning will rely on

values and that most time-

honoured of political tradi-

on the internet before hit-

ting the campaign trail in

New Hampshire, Mr Forbes

trumpeted a "new, informa-

knowledge.

Launching his candidacy

tions: barrels of money.

old-fashioned conservative Social Security and protect

tion age campaign about running roughly in the mid-



as, president of the IADB, addresses the development bank's annual general assembly in Paris this week. It was attended by 6,000 people, mostly from its 46 mer

flows of capital".

Bankers say, however, that there still exists significant concern that they will be forced to participate in future emergency financings, for example in Ecuador. A senior US banker said yesterday: "If anything, the idea is gaining momentum. cing, they would immedi- particularly among Euro- IMF might lend to countries of how capital markets have argue that investors are Editorial comment, Page 13

date of the Republican right

wing, Mr Forbes draped him-

self in the mantle of Ronald

Reagan and pledged to abol-

ish the tax code, restore

"Today marks the begin-

ning of a national crusade to

restore Ronald Reagan's

vision of hope and prosperity

According to the latest

opinion polls. Mr Forbes is

for all Americans," he said.

the lives of the unborn.

pean governments who are not capital market friendly." Mr Charies Dallara, man-

tute of International Finance, the Washington-

aimed at ensuring an equal ers; and suggestions that the

that are running up arrears with private sector debtors. "I do think that the official sector has to be careful,"

said Mr Dallara. "In the

interests of generating more

private sector involvement

in the short run it could lead to less involvement in the long run." One large investor in Latin America said he was prepared to sell his holdings of Latin American bonds if their clauses were changed to ensure "comparability" -

sacrifice between private and official lenders. say "bailing in" proposals new equity. reflected little appreciation

"The information we have on the banking system shows that it was more than fully hedged against the

> changed since the debt crisis of the early 1980s, when commercial banks were the main source of foreign capital for Latin America and restructuring negotiations took sev-

devaluation in January.

eral months. By contrast the region year, for example, commercial bank lending accounted for less than 1 per cent of foreign capital inflows into Latin America, while more than a third was raised on the bond markets. Substan-More generally, bankers tial sums are now raised in

Moreover, some bankers

to cope with devaluation' devaluation," said Teresa Ter-Minassian, the IMF official who led the

Officials from the International Monetary Fund yesterday said the private negotiations of Brazil's IMF sector in Brazil appeared in better financial condition to programme. Because cope with devaluation than Brazillan banks had greater its counterparts in the foreign assets than liabilities crisis-tom countries of Asia. "the banks probably profited from the devaluation", she Stephen Fidler and Richard Lapper report from Paris.

By contrast, Brazilian corporations may have had modest net liabilities in private banks and companies in Brazil are in better shape to help foreign currencies "but not recovery from recession. enough to really cause significant problems", she However, this improved position came at the Speaking at the annual significant cost to the meeting in Paris of the government, which, in the Inter-American Development months leading up to the

Brazil's private sector 'well placed

assumed significant foreign come at a cost to the public sector, which suffered exchange risks. foreign exchange losses and was hit by its issuance of debt indexed to the value of foreign currencies.

> beginning to differentiate between Latin American economies, rewarding those with better fundamentals and fiscal performance.

Bank, she said this had

David Mulford of Credit Suisse First Boston, the investment bank, and a fornow depends on a much mer US Treasury official, broader base of investors says investors are learning and the market reacts to to live with crises in Latin problems much faster. Last America and are becoming more discriminating about the risks of particular countries. "In each of the crises there has been shock, withdrawal and re-engagement and the re-engagement has been more selective each time. The system is working reasonably effectively."

its investigation of the leakage of nuclear secrets to

Mr Shelby's call coincided Senate international trade with the appointment by the and finance sub-committee. CIA of David Jeremiah, a has urged stronger count. an independent review of tries to monitor the sale of CIA investigations into Chi- "dual use" technology for na-related security breaches, civilian and military pay-

NEWS DIGEST

US CONSTRUCTION SECTOR

Single-family housing starts at 20-year high

Single-family housing starts hit their highest rate in more than 20 years last month, the US Commerce Department

announced yesterday. The construction of single-family homes was up 1 : per cent to a seasonally adjusted annual rate of 1.41m units,

the Commerce Department said. Overall housing starts dipped 0.6 per cent to an annual rate of 1.80m because of an offsetting 6.3 per cent decime In building of apartments. However, single-family home starts are seen as a better measure of individual consumer

There was also a 0.2 per cent rise in industrial production in February, the Federal Reserve announced yester-

That surprised analysts, who had expected a flat month because of the strain on manufacturing imposed by the Asian financial crisis. Gautam Malkani, Washington

JAILED DISSIDENTS

Cuba's trade allies protest

Cuba has jailed four well-known political dissidents accused of sedition, drawing condemnation from the US and criticism from leading trade and investment partners Canada and Spain.

The jall sentences announced on Monday ranged from 31/2 to five years and were less than those sought by the prosecution. But foreign diplomats said they still sent a strong message from Cuba's one-party Communist govemment that it would not tolerate opposition, even when

Jean Chrétien, Canada's prime minister, who had asked Fidel Castro, Cuba's president, to release the four, described the sentences as "disappointing" and added his government would be reviewing the range of its bilateral activities with Havana. José María Aznar, Spanish premier. sald the jail terms were a "step backwards" for human

The four were convicted of inciting sedition after they criticised one-party communist rule, called for a boycott of elections and urged foreign investors to think twice about investing in Cuba, Pascal Fletcher, Havana

CONFIDENCE IN MEXICO

Investment pledges over \$105%

Mexico yesterday said it had received foreign investment pledges just exceeding \$10bn for 1999, higher than last year and a sign that confidence remains strong in the run-up to presidential elections next year.

pledged in 1998, could lead to more than 40,000 new jobs, according to Herminio Bianco, the trade minister, Last week, his ministry announced that direct foreign Investment in Mexico last year was a robust \$10,24bh. despite turbulence in Mexico's financial markets as a result of the Russian and Brazilian crises. A big stimulus has been the North American Free Trade Agreement between Mexico, the US and Canada, which since its launch in 1994 has turned Mexico into the second larges recipient of direct foreign investment among the world's emerging markets, after China.

Mexican-owned companies last week announced invest ment pledges of \$7bn. Some have taken a more cautions approach this year because of the possibility of pre-electoral economic turbulence. Henry Tricks, Mexico City

Thus the requirements of recovery from the current crisis conflict with the aim of combating moral hazard among lenders. Now, says Lawrence Summers, deputy US treasury secretary, the imperative is less to stop bad loans and more to ensure confidence and adequate

aging director of the Insti-

based body which reflects the interests of international financial institutions, says three recent developments in particular have worried the financial community: the strong encouragement by the Paris Club of official creditors for Pakistan to reschedule its eurobond debt; proposals that clauses allowing restructuring be introduced into the contracts of International bonds issued by emerging market borrow-

Forbes enters presidency race with full wallet example, but well behind the

> for Mr Forbes, who lost the Gore and Mr Bush, to connomination to Bob Dole in 1996. In that race, the so they can spend unlimited well-heeled publishing magnate spent more than \$36m of his own money, mainly on television and radio ads

early favourite, George W.

attacking Mr Dole. Those tactics did not sit well with the party establishment, however.

can contenders, ahead of can spend, since he does not personal appeal. With his Since then, Mr Forbes has In an effort to establish Gary Bauer. John Kasich rely on public matching permanent grin and staring worked non-stop to woo Forbes could easily top \$55m this time. His deep pockets have prompted others. It is the second time round including Vice President Al sider eschewing public funds

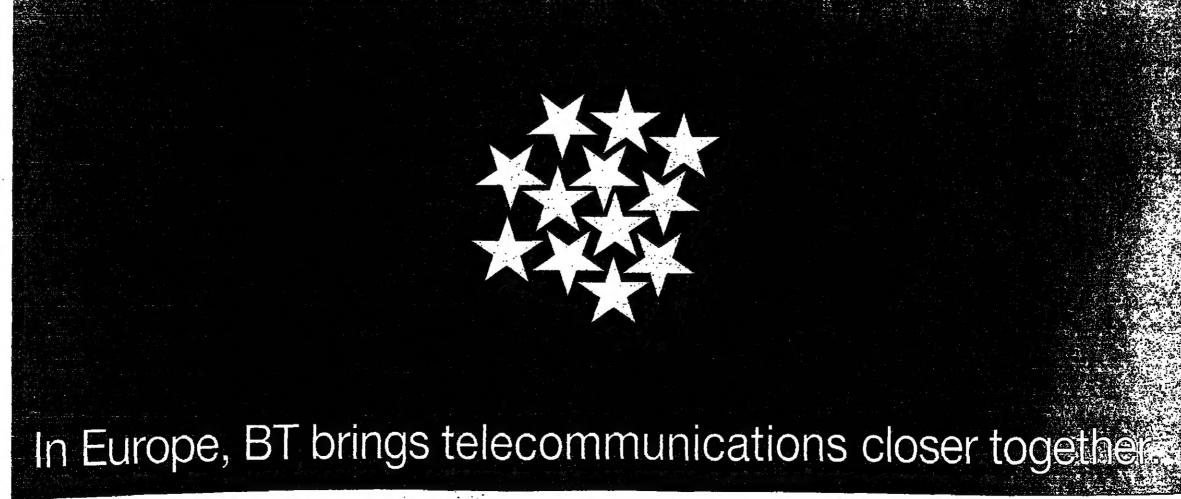
> amounts, too. Money aside, however, Mr Forbes' task is to overcome he simply does not fit the bill for a winning ticket in 2000. He has proved resistant to ample coaching aimed at

great ideas and enduring val- die of the pack of 11 Republi- With no limits on what he improving his warmth and brouhaha about abortion".

But more important, he faces an uphill battle in persuading the broader Republican party that he is the kind of winner they need.

In 1996, he suffered a backlash from Republican conservatives who did not view him as sufficiently devoted to their anti-abortion, antihomosexual message and who were wary of the man who had, in 1984, talked of the party's "unnecessary

prominent social conservatives pledged their support for him and urged their activist members to do the same. But with moderate Republicans launching their own charm offensive and much of the early tide flowing to Mr Bush, many doubt Mr Forbes' message will gain him the kind of broad support he needs to gain front-



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Bank of Japan chief rejects expansion policy

Masaru Hayami, governor of the Bank of Japan, yesterday damped hopes that the central bank was about to for a central bank is to avoid implement new expansion- sowing the seeds of future ary policies to stave off the inflation," he said. country's economic down-

the markets closed, he bank was "in no hurry" to partly on hopes that Japan more radical measures, as tary policy. The Nikkei 225, quarters of 1998, its fifth con- are, likely to show that at loosen monetary policy fur- of the sort used by central

"There is no need to hurry [in changing our policy] ... The most important thing

The hawkish comments have recently bought large volumes of Japanese stocks

some politicians and foreign the main stock market indi- secutive quarter of decline. least one member was also ther, it would need to aban-banks in the UK, in order to financial officials are urging. cator, closed above 16,000 for the first time for eight are also urging its policy months yesterday, before Mr board to consider additional Hayami's comments.

Mr Havami's caution may also disappoint some mem Democratic party who have are likely to disappoint also been urging him to take Speaking in Tokyo after many foreign investors, who more radical action. This pressure has risen since the release of data last Friday showing that the economy cent towards zero. Although change its monetary policy was moving towards an even shrank by 0.8 per cent framework to endorse even more expansionary mone, between the third and fourth majority vote, the minutes

measures in the coming

The bank will publish bers of the ruling Liberal" today the minutes of the policy board meeting on February 12, which decided to reduce the call money market rate - or the overnight market rate - from 0.25 per this stance was agreed by

Some senior bank officials urging more radical action, don its traditional policy of create inflationary expectasuch as the adoption of an guiding overnight interest tions in the economy inflation target.

Since this meeting, the bank has pushed the overzero. Some economists suspect that this may not be sufficient to ward off folly the inflationary pressures in the economy.

However, it would be tech-

night call rate to almost for the growth in the money supply, and achieve this by Finance, or the markets. pumping more liquidity into the markets or purchasing government bonds.

nically difficult for the bank bring interest rates towards moving to a monetary target to create negative interest zero in this market as well or reducing the three-month rates and if it wanted to Adopt an inflation target interest rate in recent

rates, and seek to take other • Seek to monetise the debt

strongly opposed to any suggestion that it should mone-• Focus on the three month tise the debt, However, some money markets, and seek to bank officials have discussed

agree to by buying Japanese govern-• Focus on a specific target ment bonds, either directly from the Ministry of The policy board is

nuclear probe

By Richard Wolffe in John Burton in Secti

have reached agreement on inspections of a suspected nuclear facility in North-Korea, the State Department

said yesterday. Madeleine Albright, the secretary of state, said in a statement that the agreemeni would allow an unlimited number of visits by US teams to the site at Kumchangri, near North Korea's main nuclear site, with the first visit to take place in

The US could not accept a North Korean demand for compensation but would resume what were described as pilot agricultural projects and supply a previously pledged 500,000 tons of food

Differences remained up to the last minute on the wording of the agreement. North Korea was demanding that the accord include a promise

of US food aid. The inspection accord is likely to be criticised in the Republican-controlled US Congress if its appears that the US is yielding to North Korea's demand for food aid in return for access to the

suspected nuclear site. The large underground facility has raised US suspicions that North Rores. might be preparing to resume its nuclear weapons programme despite a 1994 agreement under which Pyongyang promised to shut down reactors capable of producing weapons-grade plutonium in exchange for fuel and safer nuclear

The US Congress has threatened to cut off funds to finance the supply of fuel promised under the 1994 accord unless the US gains access to the underground site, which is still under con-

The discovery of the underground site and North Korea's firing of a threestage missile over Japan last August led to criticism of policy of engagement and forced the US president to appoint William Perry, a former US defence secretary, to conduct a review of US policy on North Kores.

Mr Perry is expected to deliver his report within the next few weeks. An agreement on inspections would strengthen the administration's case for a policy of engagement rather than one based solely on military deterrence.

It would also ease fears in South Korea, which is pursuing a "sunshine" policy of the North, that the US is preparing to adopt a more hardline stance towards Pyong-

Companies to increase pay despite profits squeeze

By Michiyo Nakamoto in Tokyo

are expected to agree today to moderate wage increases in spite of the country's pro-

Toyota, Japan's largest likely to agree to an average (\$62), representing 2.21 per ary. Toyota's decision will be

non-resident Indians.

MALAYSIAN PROJECT

panies' ability to raise funds.

regional headquarters in the MSC

investing in the MSC.

T.J. Ten, Kuala Lumpur

PHILIPPINE TRADE

per cent to \$2.39bn from \$2.83bn.

Malaysia and IFC

CORRECTION

had bottomed out. Tony Tassell, Manila

NEWS DIGEST

India may limit foreign

An Indian parliamentary committee yesterday pressed for

insurance sector, advising in particular restriction of foreign

It recommended that foreign insurers be allowed to hold

only up to 26 per cent in any joint venture with an Indian

by "non-resident Indians", foreign institutional investors

and "overseas corporate bodies" - companies owned by

the controversial bill, which would open insurance to pri-

A stake of 26 per cent in Indian law grants important

extraordinary board meetings. The figure is considered a

standing joint ventures with Indian partners in expectation of the sector's liberalisation. Mark Nicholson, New Delhi

Super Corridor goes 'smoothly'

to turn the country into an information technology pro

ducer, is proceeding smoothly, its chairman said yester-

day, although the economic crisis had affected local com-

Othman Yeop Abdullah, executive chaliman of Multime-

dia Development Corporation, denied a report in Business

Week, the US magazine, that investments pledged by multinationals are only a quarter of the M\$4bn (US\$1.1bn) tar-

geted. He said the project had been successful in attract-

ing 29 international companies, 17 of which have their

Dr Othman said investment in the MSC, a 15km by

50km zone south of Kuala Lumpur and launched in 1996

es a future engine of growth, had risen from M\$1.1bn in

Mahathir Mohamad, the Malaysian prime minister, has

promised that internet users would not be subject to cen-

sorship and has ordered that regulations requiring internet

sers at cybercafes to register themselves be rescinded.

Trade data for the Philippines for January have highlighted the continued weakness of the country's economy but also revealed some glimmers of an upturn. The balance of

trade in goods was in surplus for the elahth consecutive

month at \$186m. Export receipts rose by 22 per cent to

Joey Cuyegkeng, economist with ING Barings, said

while the year-on-year fall in imports indicated economic

increase in import payments from December. He said if

this continued in February, it could indicate the economy

Malaysia will rejoin the IFC regional and composite indices

in November, not immediately as the FT reported on

weakness, there had been a 16 per cent month-on-month

\$2.58bn from \$2.11bn while import payments fell by 15.6

Glimmer of economic hope

and Intel of the US, India's NIIT and other companies

1997 to M\$1.2bn. He was speaking at a press conference

attended by representatives of Sun Microsystem, Microsoft

minimum by foreign insurers, many of which have long-

powers to a minority shareholder, including the right to call

vate and foreign investment for the first time since the

sector's full nationalisation in the 1970s.

Parliament is expected to vote as soon as this week on

partner. But it suggested removing a clause in the draft bill permitting an additional 14 per cent stake in such entities

changes in a draft bill to liberalise the state monopoly

investment in eventual private insurance companies.

insurance investment

REFORM OF STATE MONOPOLY

the tone not only for the industry but for other sec-

Large electrical manufacturers, such as Matsushita and Hitachi, are also expected to agree increases of vehicle manufacturer, is between Y6,500 and Y7,000, about 2 per cent of basic salmonthly increase of Y7.600 aries. Hitachi's wage increase comes in spite of the company's fall into loss

the annual wage negotiations are known, is likely to culties Japanese companies face. Toyota's expected increase is the lowest since 1982 while that at Hitachi

will be the lowest since 1970.

Nevertheless, average pay

triggered a long downward slide of the economy, accord-Ministry of Labour.

Labour costs have risen steadily at Toyota in spite of a sharp fall in domestic output, the company points out. sales rose from 7.5 per cent in 1990 to 8.5 per cent at the end of last March while pro-

spring labour offensive, as the Japanese asset bubble cent from 4.2m vehicles to

The continued rise in wages contrasts with the sharp cuts in capital spending among Japanese compa-nies. Private sector spending is expected to fall for the secing an estimated 4.2 per cent

However, cracks are beginning to appear in the prac-

foundation for the policy

bank to become a "trus

commercial bank", Chen

Yuan, its president, said.

five years old and has

assets of more than

The bank, which is just

RMB500bn (\$60bn), focuses

on government-directed

lending to infrastructure

projects. But the SDB is

seen to be moving towards

developing its investment

banking business, notably

after the acquisition of the

China Investment Bank.

However, this year's since 1990, when the burst of duction has fallen 24 per tice of annual pay increases as more companies come under pressure to reduce costs amid falling prices and

> sharp declines in revenues. "It is very difficult to cut wages because it affects employee morale and livelihoods. But from now on the introduction of consolidated accounting and international accounting standards will

director of the labour relathe Japan Federation of

Employers Associations. ment at Mitsui Shipbuilding ting a 10 per cent cut in wages, while Yokohama Rubber, Industrial Bank of Japan and All Nippon Air ways are also expected to

Zhu's popularity tested by Chinese suffering

James Kynge finds the premier may

need more than his refreshing humility to pursue reforms

sort seldom heard from China's communist élite: What I am dissatisfied with is that I have not done a good job," said Zhu Rongji, the premier, at an annual news conference broadcast live to hundreds of millions

Rather than portraying any sense of creeping inadequacy, however, Mr Zhu's humility - enormously popular with many in Beijing who heard it - seemed to indicate the confidence of China's most dynamic

painful year for vast numpers of Chinese. Unemploy- ful, but there is no other ment ballooned, the losses of state enterprises piled up, corruption ran wild and the country failed, albeit by a narrow margin, to attain the S per cent growth target that Mr Zhu had "guaranteed" at the same news conference in March last year. China grew at an official 7.8 per cent, but many economists believe this overstates reality by

several percentage points. Nevertheless, one year ufter he was appointed premier, Mr Zhu's standing remains high. He seems to be genuinely popular with large numbers of ordinary people enamoured of his humour, incisiveness and determination. Some, of course, rail against the policies that have thrown them out of work and on to the poverty line.

Bid to be 'true commercial bank'

The State Development Bank, China's largest "policy bank", yesterday launched a 20-branch nationwide network to improve supervision and support for the infrastructure projects that represent the core of its lending business, writes

James Harding. The branches in leading cities were acquired in the December and will form a

from many technocrats for

his programme of economic

reforms. "Reforms are pain-

week NPC session drew so

But despite Mr Zhu's

unusual popularity, real dan-

gers loom ahead. There may

come a point, many observ-

ers believe, when deepening

economic hardship trans-

lates into widespread discon-

tent and growing social

unrest. Under such circum-

stances, it is possible that

Mr Zhu's natural constitu-

little opposition.

government official.

Within government, he market reforms - could be undermined by calls for a lacks a power base run along traditional patron-protégé return to greater socialist orthodoxy. lines, but seems to command an intellectual commitment

He is particularly vulnerable on this front, foreign diplomats said, because key strands of his economic policy are contradictory. top economic advisers to the

way out for China," said one It was also seemed telling state council (cabinet). that only 18 among nearly acknowledged this month 3.000 delegates to the that China's reforms to its National People's Congress. ailing state-owned enter-China's mild-mannered perprises were working against liament, voted against his another economic policy priwork report this week, ority; the expansion of condespite the fact that it promsumer demand In the past, said Mr She, ised little but hardship. No other speech during the two-

most of the cost of education, medical care and housing for state workers was borne by the state. Now, the burden is being shifted to the individual sapping consumer spending power.

"We know that we will have to pay for more and more of what the state pays for now, but we don't know. when and we don't know how much," said Yang Longde, a public servant in



know what is happening

is safest just to save." Given that consumer spending accounts for around 50 per cent of gross domestic product, China's saving spree is a serious problem. But economists said that unless Mr Zhu's reforms are halted, and socialist-era welfare benefits restored, the growing psychological aversion toward

spending may deepen. But Mr She, in common with almost all government officials, believes that a reversal of reform is not an option. Instead, he says: "We intensity of reforms in order to avoid drastic results." If "drastic results" did

the premier's voice rose to exhort NPC deputies to "vigorous reforms" but other senior officials avoided using this phrase. They chose safer slogans advocating unity

and hard work.

There are already street demonstrations, riots and other signs of social unrest. but so far they appear to be localised and relatively minor. Foreign diplomats and other observers said. however, that a serious outbreak of internal strife cannot be ruled out if economic growth continues to slow.

The risk for Mr Zhu is that there could be a day when his mea culpas may not be so voluntarily offered.

ency - the pursuit of free Beijing. "When you don't emerge. Mr Zhu's prestige Active role for HK share body

The body set up the Hong Kong government to manage its share portfolio may exercise its vote on corporate and acquisitions involving companies whose shares it

The move, announced vesterday, indicates that Efil -Exchange Fund Investment Ltd - could play a more active role as shareholder. potentially giving rise to conflicts of interest.

However, the planned disposal of part of the government share portfolio, now worth an estimated HK\$175bn (US\$22.6bn), has also moved forward: Efil said

through a variety of methods, possibly including share placements and corporate buybacks.

The government's unprecedented intervention in the stock market last August, designed to prop up prices and frustrate speculators, was aimed at restoring stability to volatile financial

But it also sparked fears that Hong Kong was abandoning free market principles, and that it could find itself mired in conflicts of interest as both regulator and owner of a slice of blue chip corporate Hong Kong. These fears were partially allayed by the government's

the bulk of its share portfolio and its insistence that it would be a largely passive investor. About one-third of the shares are to be retained.

Yesterday Efil said it would consider and advise on voting on proposals such as takeovers, mergers and acquisitions and connected party transactions on a case case basis, it would still advise against seeking board representation, and against voting on mundane or routine matters, such as the adoption audited

Three investment banks potential financial advisers for the disposal plan. Their retail investors.

until next month but the nine-strong shortlist is understood to include Goldman Sachs, Morgan Stanley, Jardine Fleming, CSFB and

Warburg Dillon Read. The investment banking arm of HSBC, the banking giant in which the government has a 8.8 per cent to be on the shortlist.

Efil is pursuing a combina tion of methods of disposal including exchangeable bonds, share placements. corporate share buybacks and unitisation. Unitisation involves pooling the portfo have been targeted by Efil as lio and splitting it into units which could then be sold to

Jakarta to push debt repayments

in Senggigi, Loanbok

yesterday promised to start pushing for the repayment of loans to state banks by launching bankruptcy procedures and speeding debt talks that have so far failed to produce any restructuring deals.

In a letter of intent with the International Monetary Fund, needed for a new loan isbursement, Indonesia said the Indonesian Banking Restructuring Agency and the seven state banks would initiate bankruptcy suits against 20 big corporate the government.

debtors by the end of

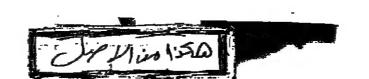
Indonesia failed to meet a pledge to launch bankruptcy procedures last year, despite adopting a bankruptcy law and creating a court to press debtors.

Indonesian enterprisesowe \$80bn in off-shore debt, little of which is being paid. with large amounts owed to

Nearly all the Rp300,000bn (\$32.6bn) in government bonds to be issued before late April will be used to recapitalise state banks, and private hanks taken over by

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Israel's religious students on welfare place heavy burden on economy

The rate of non-participation in the country's workforce is the highest in developed world, writes Avi Machlis

miling behind his red-students has driven up the dis rushing to class at vas, or religious seminaries. scattered along the winding alleys of Jerusalem's ultra-Orthodox Me'a She'arim neighbourhoud.

dents, 24-year-old Yishayahu more dependent on governhas never worked, and is ment funding and philanquick to defend his lifestyle, despite growing criticism of secular Israelis. Yet Yishayahu's staunch defence masks about 7 per cent of Israel's an ignorance of a looming 6m population, is rapidly economic crisis that may soon come crashing down on the serenity of a communal way of life devoted to endless Talmudic studies.

"Making money in this world just isn't important to us," says Yishayahu. "It's the world to come that really

Economists say the num- Orthodox. ber of non-working yeshiva

dish beard. Yishayahu rate of non-participation in the workforce in Israel to the one of the countless yeshi- highest in the developed world. Non-participants are excluded from unemployment data.

In addition, the ultra-orthodox - known as the har-Like many religious stu- edim ("God-fearing") are thropy than ever before. And with soaring birthrates, their community, which makes up sinking into poverty and impeding government efforts to revive economic growth.

Ruth Klinov, economics professor at Hebrew University of Jerusalem, and Eli Berman, an economist from Boston University in the US, have extensively studied trends of the ultra-

showed that Israel's workforce participation rate for men aged 25-54 fell from 93.5 per cent in 1970 to 85.7 per cent in 1993. In western Europe and the US the rate was about 94 per cent in the early 1990s.

"About one-third of the decline can be attributed to the yeshivas," says Ms Klinov. "The problem is that ultra-Orthodox non-participation is not cyclical. It is permanent and increasing at a geometric rate."

Indeed, the number of yeshiva students has doubled from 35,980 in 1990 to more than 72,000 in 1997, or 1.2 per cent of the population. The proportion of ultraorthodox men not working has climbed from 41 per cent in 1980 to more than 60 per cent today.

high birthrates, have sent the average *ueshiva* stu-dent's family below Israel's poverty line. Haredi women have 7.6 children on average, and often work, too. But In a 1997 study, they monthly income for these ultra-Orthodox populations."



Ultra-Orthodox Jews demonstrating against a supreme court ruling last month. 'Making money in this world isn't important,' say students-

balf that of all Israeli families.

The haredi population is growing so fast, it will double every 17 years. By 2010, say the researchers, 10 per cent of Israeli children will have a non-participant These trends, along with father studying in a yeshiva.

"At current levels of transfers and taxes, the ultra-Orthodox growth rate will make Israel's welfare system insolvent and bankrupt municipalities with large

families is less than argues Mr Berman in a more and more funds out of working paper. Meanwhile, these trends vas, while the population complicate efforts to jumpexplosion demands more

> Meanwhile, a frustrated omy. Growth has fallen from business community is about 6 per cent per year in the mid-1990s to 2 per cent in waiting for more infrastructure investment to boost Not only is the governgrowth. "Funding the harement deprived of badly dim is a wasteful investment that gives returns in the needed tax revenues, but it is spending more on this

start Israel's stagnant econ-

non-productive sector. Ultraone," says Ms Klinov. Orthodox parties, who hold But what keeps the harethe balance of power in government, have squeezed

that it is not simply religious dictates or faith, since in ultra-Orthodox communities ahroad, most men leave welfare payments.

Deferments from military service are the biggest problem. This issue has been at the heart of religious secular tensions throughout Israel's history, and the deferments next world, but not in this were recently ruled illegal by the Supreme Court.

Yeshiva students are who has tried to find eco- granted deferments through miracles."

yeshiva to work by the age

to the age of 85, provided they are not working. Yet even after receiving full, unconditional exemptions. most stay in school. Unlike their diaspora counterparts, explains Mr Berman, Israeli haredim stay on to prove their commitment to the community by demonstrating that they were not just studying to stay out of the

army. If this system does not change and rabbis do not start sanctioning employment, the community and Israel could face a serious

crisis. "If the population doubles every 17 years, the funding maintain the impressive mutual insurance network that currently prevents haredi families from falling into destitution," says Mr Berman. "It's essential that the haredi leadership understand that economic bankruptcy is imminent."

But Rabbi Avraham Ravitz, an ultra-Orthodox MP and Knesset finance committee chairman, is not particularly worried. He says the rabbis should allow students to work, but does not support active encouragement or strategic planning. "There's no need to be sophisticated and plan for a scenario that will take place 17 years from now," he says. "This country is living with

Sharon says Jerusalem will never be divided

Ariel Sharon, Israeli foreign minister, said yesterday a 1947 United Nations resolution that placed Jerusalem under a special international regime was "null and void".

Speaking to foreign ambassadors, Mr Sharon insisted "the government led by Mr [Benjamin] Netanyahu will never agree that Jerusalem will be divided any more and Jerusalem will stay forever the capital of the Jewish state of Israel".

ment negotiations with the Palestinians. The Palestinians hope to make east Jerufuture state.

"Not only has the Netanyahu government made Jerusalem an election issue." said a senior EU diplomat. "It has shown it disregards previous UN resolutions as much as the Oslo accords in which Israel and the Palestinians together agreed to ularly resented how in leave the city's final status another letter, the foreign until later."

Mr Sharon's remarks came in the wake of a sharp correpean Union, with Israel demanding diplomats stop visiting Orient House, headquarters of Faisal Husseini, who is in charge of Jerusalem affairs for the Palestine and the West Bank.

Liberation Organisation. On the one hand, EU and

US diplomats argued, Israel was insisting that any Palestinian-Authority related issues be carried out only in areas under the PA's control. pending the outcome of a final settlement for Jerusalem. On the other hand,

Israel's stance on Jerusalem - including settlement building in the eastern part of the city - was pre-empting an outcome since it was prejudicing any negotiations. The request to stay away

people and the capital of the from Orient House provoked tate of Israel". a tough response from Theo-His remarks, said diplo-dor Wallau, German ambasmats, put paid to any notion sador to Israel representing that Israel was prepared to the EU as Germany chairs leave the future status of the union's rotating presi-Jerualem until final settle- dency. He recalled the language of UN resolution 181 which in 1947 stated Jerusaiem was a corpus seporatum, salem the capital of their to be placed under a special international regime.

EU diplomats said they responded in this harsh tone, tired, said one, of the Netanyahu government's "arrogant" stance on Jerusalem and its attitude towards consular officials based in east Jerusalem. They particministry referred to "the intelligence gathering activities of the consul generals spondence with the Euro- and their representatives in the territories".

This was a reference to the EU's "settlement watch", its regular report on settlement activities in east Jerusalem

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Nigerian gas plant to expand

karta to pub

n repayment

The prospect of significant investment revitalising Nigeria's energy sector came a step closer yesterday when shareholders in Nigerian Liquefied Natural Gas approved a \$1.8bn expansion to a vast gas plant being built in the oil-producing Niger Delta. Royal Dutch Shell con-

firmed that the agreement cleared the way in principle for its proposed \$8.5bn (£5.3bn) integrated oil and gas investment strategy in Nigeria.

They said, however, that individual components of the plan, announced last month, would be approved separately according to their place in the development schedule, while formal approval for production sharing contracts is still awaited.

Shell produces about half of Nigeria's output of 2m duction. barrels a day. Its proposed investment programme would see Nigerian oil out ted to buying 70 per cent of put increase by almost a the gas produced from the third, or 600,000 barrels a expansion of the plant over a day, over the next 10 years, period of 21 years.

Nigeria as a global player in the liquefied natural gas

The project to expand the plant - a vital component of Shell's own plans - will increase its capacity by 50 per cent, doubling the 3.7bn cubic metres of gas expected from the first two production trains due to start up by the end of the year. The extension to the plant

will enable the processing of gas produced in association with oil, most of which is now being flared with disastrous consequences to the environment.

About \$600m towards the construction costs are being provided by NLNG's shareholders, the Nigerian National Petroleum Corporation, Shell Gas, Elf and Agip International.

The remainder will come. from revenues and surpluses from the first train of pro-

NLNG said yesterday that Spain's Enagas was commitNow, the London-based asset management business of

the CGU Group has a new name.

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NORTHERN IRELAND AMID NATIONALIST CLAIMS OF COLLUSION, POLICE TAKE STEPS TO ESTABLISH INDEPENDENCE OF INVESTIGATION

FBI is asked to evaluate murder probe

investigation."

Mo Mowlam, chief North-

ern Ireland minister in the

UK government, said in

Washington that an FBI

presence would help "to

address some of the con-

cerns that have been

expressed". Dato Param

FT Reporters in Belfast, London and Washington

The US Federal Bureau of Investigation was called in vesterday to certify the independence of the investigation by the Northern Ireland police into Monday's car bomb murder of the lawyer Rosemary Nelson. Some nationalists have charged that there was official collusion in the murder.

Sir Ronnie Flanagan, the chief constable [Northern Ireland police chief], said he was bringing in "an external independent element" to ensure the "diligence and cers should not be under. Rosemary Nelson, who died after a homb blew up her car mined by such allegations, Constabulary in south-east investigation, and together and overseen".



professionalism" of his offi- Police yesterday carry out a fingertip search near the home of

Sir Ronnie said David with the FBI representative Phillips, head of the Kent will meet today "to deter-

will meet today "to deter- lusion "have been expressed mine the exact detail as to on an international front England, is also being how the investigation should and I have to be sensitive to brought in to "oversee" the be conducted, supervised that. That is why I have had received death threats a breakthrough Many senior introduced, in an unprece- from police in Northern Irish politicians are in Wash-

politan Police, which has yesterday met Madeleine been submitted to the UK Albright, US secretary of public prosecutions service. Mrs Nelson had been due to discuss the findings before the Northern Ireland Police Ireland parties were 'within Complaints Commission on a hair's breadth" of a settle-March 30.

Cumaraswamy, a United The future of the Northern Nations investigator who Ireland police force is being has been critical of the considered as part of the Northern Ireland police in 1998 peace agreement under a commission headed by the past, welcomed the Flanagan move. However Chris Chris Patten, the former Smith, chairman of the US Hong Kong governor. Congress's Human Rights The murder looks set to sub-committee, said the harden republican resistance

to any early Irish Republican region's police could not be allowed to lead the investiga-tion otherwise "any finding Army move to decommission its arms, dashing hopes that is likely to have a taint to today's St Patrick's Day reception hosted by Presi-Last year, Mrs Nelson tesdent Bill Clinton at the tified to Congress that she White House might produce

dented way really, an inter- Ireland. Her claims are the ington for the celebrations national dimension to this subject of a separate investi- Bertie Ahern, prime minister gation by London's Metro- of the Republic of Ireland state.

Ms Mowlam said in Washington that the Northern ment. But she stressed: "The reality is that we can't impose a solution. We cannot impose agreement. It is the parties and the communities they represent who have to agree - not us as

governments." Seamus Mallon, the nationalist deputy first minister for orthern Ireland who is also in Washington said: "There is space for Sinn Fein [political wing of the IRA] to move and there is most certainly a need for the IRA to put into words what they have not already

PM scorns

separatists

slowdown and cannot afford

the risk posed by the policies

of the Scottish National

party. Tony Blair, the prime

minister, warned yesterday.

He said Scotland had a

"great entrepreneurial

future" that was threatened

decision to reject his govern-

ment's planned reduction in

the basic rate of income tax.

Mr Blair told a Scottish busi-

ness audience in London

that such a move by a

nationalist-led administration would drive business

"Their proposals are

wrong because they will make a fair Budget unfair

and impose a unique disadvantage on the Scottish

people. It cannot be right that Scotland has higher tax

exclusively within the UK."

He said a vote for the

nationalists in the first elections to the Scottish parlia-

ment in May would be a vote

for separatism and "anti-

enterprise" policies. It would be "crazy" to seek barriers

between Scotland and

England when the two coun-

tries were so connected and

the rest of the world was tearing down barriers.

The prime minister said:

While the separatists plan to start the parliament with tax rises - the first instal-ment of the huge bills for

divorce - Labour will reject this vision of a high-tax Scotland and stand on a mani-

festo promising a partner

ship for prosperity between business and government

and a partnership of prosper-

ity between the Scottish parliament and the government

Mr Blair added that

nationalist policies were par-

ticularly risky because of the

of the UK."

out of Scotland.

by nationalist policies. Attacking the nationalists'

'crazy'

By Bavid Wighton,

Political Correspondent

Scottish

NEWS DIGEST

BRITISH OVERSEAS TERRITORIES

Citizenship offer to follow review of colonial status

The government is today to propose granting UK citizenship to 150,000 people in all Britain's remaining overseas territories. The announcement comes at the end of a year-long review of how to turn Britain's colonial relationship with its 10 dependent territories into a more modem partnership, while also ensuring that they match British standards on financial regulation and human rights. The overseas territories are generally rated too small to be suitable for independence.

Inhabitants of two of the territories - Gibraltar and the Falkland Islands - already have British passports, partly as security against Spain and Argentina which claim the territories. Those now to be issued with British passports are. St Helena in the south Atlantic, Pitcairn in the Pacific, Bermuda, and the five Caribbean Islands of British Virgin Islands, Anguilla, Cayman Islands, Turks and Calcos, and Montserrat David Buchan, London

PUBLIC FINANCES

Government amasses surplus

Buoyant public finances are likely to end the financial year in better shape than predicted by Gordon Brown, chancellor of the exchequer, providing him with room to manoauvre should his forecasts for economic growth be proved wrong. With less than a month to the financial year and, the government has amassed a public sector cash suirplus. of £15.1bn (\$24.3bn), up from a cumulative surplus of £6.1bn a year earlier, according to official figures.

Strong flows of income tax receipts, boosted in part by the introduction of tax self-assessment, and restrained government spending have contributed to the healthy cash surplus. The government received £1.5bn more in taxes than it spent in February, the Office for National Statistics said yesterday. "Even if one doubts the chancelor's assumption of a soft landing for the economy, there are few fiscal clouds on the horizon," said Richard Iley, of ABN Armo. Christopher Adams, London -

SECURE ELECTRONIC COMMERCE

Royal Mail launches system

The Royal Mail offshoot of the Post Office yesterday entered the world of electronic commerce with the launch of a secure electronic mail system. ViaCode is the organisation's attempt to break into the rapidly-growing ecommerce market and the first time it has offered a communications service not involving the traditional letter. Royal Mail said it believed VlaCode was the first public secure e-mail service in the world. Richard Dykes, managing director of Royal Mail, estimated that the UK market for secure e-commerce services will be worth £400m · · · · (\$644m) within the next few years, while in Europe the figure would be about \$2bn. Christopher Price, London

POPULATION TRENDS

Married 'will be in minority'

Married couples will be a minority of the UK adult population within a decade, according to the latest issue of Population Trends, the government publication. The trend, which moves from a position in 1981 when 65 per cent of all adults were married, reflects falling numbers of marriages, past high rates of divorce and marked shifts in conceptions. Almost half of those now take place outside marriage against only a third as recently as 1986.

in 1997, there were 3 per cent fewer marriages than in 1996, but 23 per cent fewer than in 1981. First marriages are failing most quickly, many more couples are cohabiting, and while the divorce rate is stable it remains high by international standards. A projection by the Office for National Statistics says that, while the adult population will rise by 10 per cent between 1996 and 2021, the total number of single and divorced people will both increase by about 50 per cent. Nicholas Timmins, London

JOINT SONY VENTURE

Ex-Warner chief's new label

Rob Dickins, former chairman of Warner Music UK, has formed a joint venture with Sony Music to launch a record label. The flamboyant and often outspoken Mr Dickins, who chairs the British Phonographic Industry (BPI), the record industry's trade body, has been hotly courted by most of the multinational music groups since his ousting from Warner last year. Releases on Mr Dickins' new label, to be called instant Karma, will be distributed by The Entertainment Network in the UK, and by Sony Music's distributors in other countries. Alice Rawsthorn, London

PROPOSED FIFTH TERMINAL FINAL DECISION STILL YEARS AHEAD

Heathrow expansion inquiry will end today

The long public inquiry into an application for permission to build a fifth terminal at London Heathrow airport will end today. The inquiry has cost £80m (\$129m), most of which has been spent on 33 advocates.

It heard evidence from 734 witnesses and received more than 27,500 individual letters and cards. 95 per cent of them upposing the proposed terminal because it would severely disrupt the lives of neighbouring communities.

The inquiry, required under planning law because of the size of the project and its impact on the surrounding area, has been the longest of its kind, BAA, the airport operator, and British Airways submitted petitions from 35.000 people supporting Terminal 5 on the grounds that it was vital to preserve the UK's leading role in international aviation. The Putney Society. representing residents of an inner London suburb, sent in a petition from 5,000 more

people opposing it. And while the hearings at system that doesn't destroy the Renaissance Hotel at the democratic process."

the planning process still of the hearings has had one has several years to run. Roy Vandermeer, the government-appointed inspector who has chaired the inquiry, will now take two years to consider his recommendations to the government, which could take another year thinking about it. If Terminal 5 ts approved. it will not open before 2006 -11 years after the hearings

started. "Can this possibly be right?" asks Des Wilson. communications director of BAA. While Mr Vandermeer considers his recommendation, inquiry officials will be drawing up their own report on the lessons to he

learned, including whether

the planning process can be

streamlined Not everyone involved believes it should be, even though many of the public sessions were attended by only a handful of spectators. Dermot Cox, chairman of the Heathrow Association for the Control of Aircraft Noise, says: "It has gone on for a very long time. But it's very hard to devise another

positive effect; no one can complain that their views were not heard. "We will accept it if it goes against us." says Mr Cox. "The reality is we have no chance of overturning it. We don't have the lobbying power." Few of the weary lawyers.

consultants. government officials and managers who leave the Renaissance Hotel today would want to contemplate further proceedings.

Anna Mathias, a lawyer who has been a part of the Highway Agency's legal team, is equally exhausted. They spent a day discussing whether dried sewage smells or not." she says with exasperation. "We are all very tired and ill. I don't regret doing it, but I am exhausted."

It seems that the only person who will miss the inquiry without qualification is Heinz Volland, the general manager of the Renaissance Hotel, which has made millions of pounds from hosting the inquiry.

They have been like a family to us," says Mr Volland, "We will miss them all a great deal."

Employers urge EU to calm euro fears

Adair Turner, director general of the Confederation of British Industry, the principal employers' organisation, will today call for a European Union constitution pation in the euro would work in the long term. lead inexorably to further

In a speech to German ter. Mr Turner will say there is no rational basis for UK participation. claims that the single cur-

His comments challenge the shared view of British dent, has called on the goveurosceptics and some supporters of the euro in other European countries that further integration is inevitable to assuage fears that partici- if the single currency is to

The speech also marks a transfers of sovereignty to further rise in pro-euro rhetoric by business leaders following the launch on Monbusinessmen in Königswin- day of Britain in Europe, a business-led campaign for

The CBI favours UK mem-

cal, economic or fiscal har- nomic conditions, but is conmonisation than exists sulting on whether to campaign more positively. Sir Clive Thompson, CBI presiernment to set a target date

for entry. In his speech, Mr Turner will urge Europe's political leaders to put an end to fears about a limitless transfer of sovereignty to Brussels by setting out clearly what powers should be retained permanently at the state level.

Mr Turner will say the outcome of a constitutional review could be to entrench the existing distribution of

of the powers already trans- German proposals for ferred.

inevitable, he will say that: A bigger EU budget is unnecessary because studies suggest only 0.3 per cent of EU gross domestic product to cope with cross-border tax needs to be available for fis- avoidance on personal cal transfers. The existing EU budget could cope with this if agricultural spending was cut.

• There is no need for economic policy co-ordination beyond a flow of information between finance ministers rency requires greater politi- bership in the right eco- powers. Or it might return to and the European Central Lex. Page 14

exchange rate management Dismissing assertions that are unnecessary because the greater harmonisation is zone has reduced the proportion of external trade to US

> • Some "mild" fiscal harmonisation may be needed savings, but French and German campaigns against lower taxes in other member states are motivated by the need to explain unemployment generated by domestic labour market policies.



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airlines of the world, was there can Distance measured between zum . **IBERIA** N, I TO SPAIN AND LATIN AMERICA.

Visionary's Window on the web world

On the eve of the FT's four-part serialisation of his new book, Microsoft's chairman tells Louise Kehoe how the digital era will change work, home - and his company

Bill Gates still has as Cisco Systems and Intel the boyish looks and his trademarks 20 years ago. in the early days of the personal computer industry. Yet the combative young man who would dismiss any opinion other than his own as ill-informed is mellowing in middle age. Today, thanks perhaps to recent fatherhood, there is even a hint of self-deprecating humour. This is a little surprising.

in the light of recent events. Over the past 10 months, Mr Gates has had to put up with gruelling legal attacks, since the US Justice Department and 20 states filed an antitrust lawsuit against Microsoft. The trial has not gone well and be has been demonised and ridiculed in the courtroom and in

At first, he lashed out angrily against government officials and industry critics. Then, he seemed for a while to be weighed down by the constant attacks.

Yet this month Mr Gates was upbeat and relaxed. He has resigned himself to letting the legal process take its course, says a close associate. "He believes that justice will be done eventually." (Mr Gates referred questions about the case to his lawyers). Although the Washington trial cannot be far from his mind. Mr Gates has refocused much of his energies on overseeing Microsoft's software development. Eight months ago he handed over most of the responsibility for running Microsoft's on!" operations to Steve Ballmer, his college friend and closest colleague, who became president of the company.

The change has freed Mr Gates to spend more time doing what he likes best: working closely with Microsoft's product groups, thinking about future directions of technology, writing visionary" memos that set company goals, and working on his new book, Business @

the Speed of Thought. The title predicts an era in which all businesses will use technology to accelerate the flow of information, making data instantly accessible and enabling knowledge workers to reach decisions and act as fast as they can think.

For many companies, this is the future. But for hightech companies like Microsoft, it is already here. In the inelegant parlance of the industry, Microsoft and other high-tech leaders such

"eat their own dogfood". adopted what Mr Gates calls the "web workstyle", built on the use of networked personal computers and the internet.

In the web workstyle, "you take it for granted that you can look at every interaction with the customer, every document...you can work together on a spreadsheet with somebody on another continent," from your desktop PC, he says.

At Microsoft, "the sales results are in digital form, so anytime I want to I can look by country, by product, exactly how sales compare to budget, how they compare to other groups". But Microsoft's information systems are not for the exclusive use of Mr Gates and his lieutenants. "When people first started talking about

'We have to show people what is possible, to set higher

this, they used the term 'executive information' as if there should be a special system so that the executives of a company could go to meet-

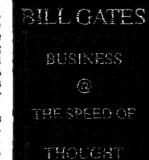
expectations'

ings and everybody would say: 'Wow, these executives sure know what is going This trickle down approach to information flow is counter-productive, Mr Gates insists. Everybody in the company needs full access to information if they are to be able to make good. quick decisions and contrib-

product design, they need that information It may sound like a sales

ute creative ideas. "Whether

it is customer service, or



geeky style that were These companies have many companies already have the basic tools. The problem is that they are not yet using the technology to full advantage. "People have been used to information impoverishment within their own companies, so we have to show them what is possi-

ble, to set higher expecta-There has never been any shortage of expectations at Microsoft. And, though the drive for market share is what has led the company into the courts, Mr Gates is

its competitive edge. The biggest challenge, he says, is to look three or four years out and predict the direction of software and computer developments. "How is Windows going to be dramatically better than all of the competitors that are out there?" he asks him-

determined not to sacrifice

Windows' market dominance may already be assured for the next year or two by existing products and new ones already in the pipeline, such as Windows 2000 for business users. The PC operating system currently holds a greater than 90 per cent market share. But what next? We have to redefine the

way people think about computer operating systems so that they don't even consider Windows to be in the same category as competitors," says Mr Gates. "That is our job." This means constant innovation. The next version of Windows NT, for use on corporate networks, will automatically replicate PC files on a network server and make it easier to distribute software undates to all the PCs linked to a network.

It also means keeping tabs on every would-be challenger. Windows' success is in part due to Microsoft's past vigilance in tracking competition, he says, "The

with Collins Hemingway Penguin Books, London 470pp, £18.99, pub March 25 To order a copy at the special price of £16.99 inc free UK pp, call FT BOOKSHOP on 0181-324 5511 (+44181-324 5511) Fax: 0181-324 5678 +44181-324 5678) The first extract will appea tomorrow, then Friday Merch 19, Saturday 20 and Monday 22. Louise Kehoe will look at how the future is shaping up for Aficrosoft

technology business never stops moving and to me it feels as if it is moving faster than ever before," says Mr Gates. He is convinced that pitch for Microsoft software, if Microsoft does not move fast enough, competitors will gain a critical advantage.

In the middle of the antitrust trial, where Microsoft is arguing that it is not a monopolist, it may be no wonder that Mr Gates emphasises competitive challenges. Yet he has long been wary of every potential competitor.

"The culture of our company is never to dismiss these things that are coming along." he says. "We were one of those things that came along.

Maintaining Microsoft's momentum in existing markets is only part of Mr Gates's mission. He is also committed to expanding the company's push into new areas, such as internet ser-

Hotmail, the web-based free electronic mail service Microsoft acquired late in 1997, will be expanded to offer storage of PC users' text files, calendars, lists of favourite web sites and other important data. "We have a very aggressive plan to roll this out," says Mr Gates. Users will be able to find all the material stored on their own desktop or home computers using any internet link, from any computer.

Microsoft is also pushing ahead with home networking solutions, Mr Gates says. A partnership with 3Com, announced last week, will see the software company co-branding home networking kits for the fast-growing numbers of households with more than one PC.

Eventually, home networking will be built into the PC, says Mr Gates, Users will be able to plug in a new digital device, such as a digital video camera, and it will automatically be recognised by the computers in the home. You may want to put the camera in the baby's room, he suggests, and set the PC to alert you when there is motion, or sound. Already, similar "electronic babysitters" are watching children's playgroups and letting working parents see how their children are doing,

via the internet What's next? Computer tablets that might be used for reading electronic newspapers or books are on the horizon, says Mr Gates. Advances in flat screen display technology, combined with software that displays text with greater resolution will soon have us reading long documents and even books in digital form, he pre-



dicts. This is all part of what Mr Gates calls the "web lifestyle". Stretching the reach of information technology beyond the workplace, he looks forward to a world in which internet access is ubiquitous and e-mail is the standard means of day-today personal communica-

In the US high-tech industry and in US universities, the "web lifestyle" is already prevalent, Mr Gates says. At Microsoft e-mail is the primary means of internal communications. That has its

hand, it encourages open communication and a free flow of ideas., Mr Gates says his own e-mail inbox will frequently contain messages saying: "Hey, if we don't do this thing I want to do, we will be out of business". "I get a lot of e-mail like

that. I will get another piece of mail recommending exactly the opposite, with the same conclusion," he says. Then there are the "had news" e-mails which typically start with the words: "In the spirit of bad

pros and cons. On the one news travelling fast..." and goes on to explain the situation. Mr Gates encourages have a single piece of e-mail such missives. "Eventually, the bad news is going to be known. Better to get it in a time frame where you may still have a chance to be responsive," he says.

Yet the pervasive nature of e-mail within Microsoft has come back to baunt Mr Gates in Washington. Many of the most telling moments in the trial have involved use of e-mail records to contradict witnesses. Does he Eagle Eye column will feel more inhibited in the

says emphatically: "I do not of a business nature that I would be embarrassed to have made public.

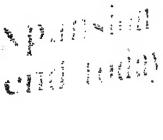
"Every plece of e-mail I have sent over the past decade has been read by 50 government lawyers. So there is nothing new. I live the examined life.

The final article in our Europe.com series will appear tomorrow and Louise Kehne's appear next Wednesday

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Some truths about lying

Auctions are not just efficient - they also encourage honesty reflect your expectations

Politicians call it a terminological inexactitude. Civil servants are economical with the truth. Most people call it a lie. When economists discuss the same thing, they describe it as a failure of incentive compatibility. That probably confirms your suspicion about economists. Still, I hope you will read on.

Many of the processes we deal with in personal or business life are not incentive compatible. In ordinary language, it is not sensible for us to tell the truth. When we apply for a job, we exaggerate our capabilities. Once appointed, we stress how hard it is so that we can impress our superiors when we achieve our targets.

Incentive compatibility is the fundamental problem of economics and management. Why did central economic planning fail in Russia and elsewhere? We say through lack of incentive, but Russia had one of the widest range of incentives in any society - from the privileges of the politburo to the horrors of

the Gulag. The problem was the inability to devise and define appropriate incentive systems. If the Central Planning Bureau could have obtained all the information it needed - about preferences, resources and production capabilities -

Stalin's minions could have told everyone what to do. But the prospect of a visit from Stalin's minions prevented the planners getting the information in the first place. Incentive compatibility is this interlinked problem of information and incentives. Devising incentive

compatible mechanisms is not easy. There is one copy of a valuable picture: who is to have it? The efficient solution is that it goes to the person who wants it most. But everyone will say they want it a lot. We need to ration the

opportunity to say what you want. If we give everyone a number of chips to divide between all the things they might ask for, they will save their chips for the things they really want. So we could ask everyone to write down how much they would pay for the picture, and give it to the person who set down the highest amount. But it does not make sense

to write down the maximum amount you are really willing to pay. You do not need to pay as much as you think the picture is worth. You only need to offer a larger amount than anyone

The thoughtful bidder will shade his or her bid down But so, of course, will everyone else. The amount you reduce your bid will

not of what others think the picture is worth, but of what they themselves will decide to bid. The outcome is chaos The picture might go to the person who wanted it most, but only by chance. We have a failure of incentive compatibility. Everyone has an incentive to manipulate the information they provide to gain a strategic

advantage. Some clever economists invented a procedure that gets round this difficulty. Everyone writes down their bid. The picture goes to the highest bidder. But the price you pay is the amount of the second highest bid. Under this scheme, you should not bid less than the painting is worth to you. That would reduce the probability that you get it, without reducing the amount you will have to pay. But you should not bid more than the painting is worth, because you might end up with it and have to pay more than you really wanted. The best strategy is to tell the truth. The mechanism is incentive

compatible. This is the way auctions are conducted in a saleroom. The auction continues until all bidders but one drop out. The remaining bidder gets the object - not for what he or she would be willing to pay, but for a fraction more than the amount the second A triumph of practical

wisdom over theory, but a triumph that vindicates the theory, and even shows how necessary it is. The saleroom technique was found to work, and that is why it drove out most other kinds of auction mechanism. The theory tells us why it worked. And the theory also tells us that it works only in certain situations. It is incentive compatible for problems such as the assignment of the picture, where everyone agrees what the object is but people differ in how much they value it. It is not incentive compatible for the allocation of franchises, where bidders are uncertain about the real value of what they are buying. That is why attempts to use the saleroom process for that issue have not given good results. And the evolution of saleroom procedures is a microcosm of what has pappened in economic systems more generally. The reason competitive markets work is because, over time. we have stumbled on a

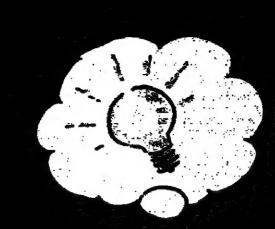
The author is the Peter Moores Director of the Said Business School at Oxford University and a director of London Economics, This column appears formightly.

series of processes that

achieve incentive

compatibility.

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BALLET IN PARIS HOMAGE TO JEROME ROBBINS

Steps to thrill

Jérome Robbins found a second home for his ballets, and what he called "a second family" with the Paris Opéra Ballet. So it was fittingly familial that on Thursday night the company should stage an Hommage à Jerome Robbins with a programme featuring four of his ballets at the Palais Garnier. The company's respect for him also brought a Défilé du Ballet de l'Opéra, unique in my experience in hon-

onring a foreign ballet-master. So, with the march from Les Troyens bringing them into view, we saw what the Book of

It is dancing born of the most sophisticated means, and yet it is utterly pure, utterly expressive and

utterly wonderful

Common Prayer in somewhat different circumstances calls "the noble army...the glorious company", breasting the rise from the Foyer de la Danse, with the petits ruts from the school, and then the tremendous legion of the company itself. A grand and ever-thrilling testimony to national pride, and as impressive as Les Invalides or a quatorze juillet parade.

There followed an extract from Dominique Delouche's wonderful film. Comme les oiseaux... which showed Robbins rehearsing Monique Loudières and Mannel Legris in the first Chopin nocturne of his in the Night - his brief comments illuminating the mood - and then the ballet liself, with a stellar cast: Fanny Gaida and Legris as the lovers in first rapture; Elisabeth Platel and Kader Belarbi as the serene lovBilaire as lovers whose passion is all storms.

Robbins said that "dancing is about relationships" - his every work showed this - and exigent though he was as a creator, his ballets told the truth with exact care, and his interpreters were enhanced. For Arbo, beating her feelings against the superb Hilaire, this duet showed her better, more expressive and more touching than I have ever known her before; it was a magnificent exposition of the duet from both artists. Robbins must be smiling in his heaven.

There followed more Chopin piano music: the Other Dances first made for Makarova and Baryshnikov, and here set out with ravishing sense of style (mazurka rhythms and poses giving piquancy to the steps) and impeccable grace by Isabelle Guérin and Manuel Legris. Perfect. Perfect, too, and more mysterious, Nicolas le Riche impelled into movement by Martine Bailly's elegant account of movements from Bach cello suites in A Suite of dances.

I have seen this solo with different danseurs - it was created for Baryshnikov - but Le Riche takes it beyond any previous performer, and almost beyond criticism. Vastly talented, hugely admired, Le Riche retains an integrity, an innocence, that I have only seen once before with a male dancer - the miraculous Yary Solovyov. The ardours of training, the corruptions of the world, seemed not to affect Solovyov, whose dancing in its classic purity and sincerity spoke of something which I can only describe as holy - in the sense that it transcended the world and even the sublimities of academic style.

La Riche in almost everything he does, communes with the dance itself, with the unerring image he has of the choreography. There results a performance which is untainted in its clarity ers; Carole Arbo and Laurent and in its sense of absolute



Danced with ravishing style and impaccable grace: Manuel Legris and leabelle Guérin in 'Other Dances'

rightness. Impelled here by Bach and by Robbins' imagination, he is serious, funny, austere, simple, noble. It is dancing born of the most sophisticated means, and shaped in the most sophisticated milieu, and yet it is utterly pure, utterly expressive, utterly wonderful. It is the true act of metamorphosis that comes only with the greatest

To close the programme the ever-fresh jokes of The Concert, spiffingly done. The cast had great fun. So did we. Isabelle Guérin revealed a zany sense of humour, wore a hat with unfathomable despair, and can dispose of an extra hand with the best. Adorable. Throughout the evening Henri Barda played the Chopin scores most stylishly. This programme, minus the

Defile and Other Dances, but with the addition of Balanchine's Concerto Barocco, is on view until Easter. Check dates - but

Clement Crisp

Programme sponsored by the mambers of the American Friends of the Paris Opera and Ballet. MUSIC IN LONDON PREVIN'S 70TH BIRTHDAY GALA

Shock of the old

A stooped little man in large spectacles made his way gingerly to the podium, took a bow, and gave a downbeat. Nothing he did over the next hour and a half imparted any particular dynamism to the music, nor did he get in the way of its general flow. The uneventfulness of it all came as a shock. Was this really 'Mr Preview", the man who brought a dash of informality and humour to classical music a generation ago?

Time has not been kind to conductors improve with age, Previn's trump cards were always youth and versatility. No one ever pretended he was a great conductor, but he did have an affinity with certain types of music. That affinity was conspicuous by its absence on Monday at the Barbican, Like most gala concerts, the André Previn 70th birthday gala made little musical sense. It began with a Mozart

overture (wby?), continued with Beethoven's Violin Concerto and ended with a flung-together selection from two Strauss operas. At least Previn didn't inflict any of his own music on us. While the event did nothing for the London Symphony Orchestra's artistic integrity, it presumably did wonders for the appeal to restore St Luke's church in the City, which should, by 2001, be the centre of the LSO's education programme Every good cause deserves a favour, and there was no shortage of donors willing to pay £1,000 for a pair of Lickets.

Far from showcasing Previn. the programme was constructed around two other "stars", Anne-Sophie Mutter and Kiri te Kanawa. Neither was heard to best advantage. Mutter deserves a conductor who can give more shape to the music. What distinguished her Beethoven on this occasion was her spitfire command of the Kreisler cadenzas, and the tender, if indulgent, voicing of the slow

movement. In the Capriccio final scene, for which the Countess's harp was thoughtfully placed centre-stage, Dame Kiri seemed oblivious to the meaning of the words. The performance was rescued by Tim Jones's horn solos - after which the orchestral suite from Der Rosenkavalier represented a

sudden descept into vulgarity. That orchestras are content with a conductor of Previn's undemanding nature was evident at the first of his 70th birthday concerts last week, pairing Vaughan Williams's Fifth Symphony with Britten's

Whereas most conductors improve with age, time has not been kind to André Previn

Spring Symphony. The Vaughan Williams may have sounded unduly sleepy, but the LSO's strings constructed a finale of seamless radiance. And the Spring Symphony was very fine: Britten's syncopated rhythms and New England Romanticism are second nature to Previn. while the distancing effects of "The Driving Boy" and "The Morning Star" highlighted his care for dynamics. The London Symphony Chorus and Finchley Children's Music Group had been spectacularly well prepared; the soloists - Felicity Lott, Roberta Alexander and John Mark Ainsley - threaded their line eloquently. Through the mists of Britten's "sweet spring", we could just about discern the Previn of old.

Andrew Clark

Concerts sponsored by Toshiba and Rover Group.

Tragedy played out in black and white

THEATRE

ALASTAIR MACAULAY

Trollus and Creeside Olivier Theatre, London SEI

There is much about Shakespeare's Troibus and Cresside that makes it feel like no other play he wrote. Like no play wrote, either, For a long time considered one of his problem plays, it has now become one of his most absorbing dramas in live performance. Its number of vivid roles is surely unmatched in Shakespeare's output; and its view of the effects of "wars and lechery" - and of time - make it as pessimistic and poi-

gnant as any of his tragedies. To a thrilling panoply of heroism. strategy and warfare, in all of which, uncannily, Shakespeare rises to Homeric scale, he also adds a pathos that is closer to Virgil. The heartbreak of Troilus, young and true and chivalrous; the death of Hector, valiant and unarmed and ambushed: these

The National Theatre's new production of Troilus, co-directed by Trevor Nunn and John Caird, would be an important effort for two reasons even if it failed. One: this launches, within the National, a repertory company of actors who will tackle six very different works over the coming

year. Two: in an era when almost tion rather than clarification. brings it, his ardour and spontavery nearly does fail. It starts terreal victory.

The whites (dressed in a mixture humanity and eloquence. David of Oriental and modern attire; Bamber alone, though one of the

The Nunn-Caird production Nunn's and Caird's achievement) vellous urbanity - now witty, even the weakest performers now Machiavellian, (Greeks) versus blacks (Trojans), have moments of memorable

Even the weakest performers have moments of memorable humanity and eloquence

dress) are honourable, openhearted, noble. (Designs are by Rob Howell. His red sand flooring is excellent, his set decent, his ancient-and-modern costumes extremely variable.) Shakespeare, like (curiously)

all Greek authors, is certainly sympathetic to the Trojans and critical of the Greeks; but I have firmly in the Trojans' favour as here, and to make it a black-versus-white drama is one more political element than we need. Nunn and Caird have also done some tinkering with the text that

are ruthless schemers: the blacks most accomplished actors (in traditional Arab/African onstage, gives a consistently irritating performance: he smothers the role of Pandarus in a busy display of surface acting that is never for a moment believable. As Cressida, Sophie Okonedo traces a large arc from impish delight, bright-smiling and dimpling, to aimless misery. She handles the outer ambiguity and inner conflict of the role with never known the scales tipped so intelligence and force; in a novel touch, the production ends on her alone, lost onstage as if cut off from her moorings. Peter de Jersey likewise makes the role of Troilus a voyage of tragic discovery; though the role has more

all the most admired Shake- Several of the actors are inexpe- neity are appealing and, eventuspears productions have been in rienced in Shakespeare, and ally, heart-rending, Jasper Britsmall spaces, this one is a detert here is much too much of the ton makes the constant irony of mined push to make Shakespears shouting and rushing about that the mordant, sardonic, boil-ridonce again work on a large scale. are the wrong methods to suc- den Thersites a key element of In both respects, mind you, it ceed in the Olivier Theatre, the play; cowardly but undefeata-Bit by bit, however, the best ble caustic but humane, a canker ribly; yet by the end it achieves bits of the production coalesce; with moral discernment but no and ta more telling sign of ethics. Roger Allam brings a marwise - to the clever Ulysses: his responsiveness to everyone else onstage is what this kind of ensemble project is all about. Among the smaller roles, Jax

Williams has a notable edge of hysteria and vehemence as Cassandra, And Michael Wildman, as a servant of Paris, is so exemplary in his quiet eloquence that I hope to see him do much more soon. The finest achievement of the production, however, is despite what I have said about textual fiddling - the way in which it shows new lights in Shakespeare's play. The word "Time", for example: how, again and again, it beams out, from Ulysses discoursing to Achilles about the changeable reputations of heroes, from the plaints of Cressida and Trollus about their enforced separation, and from Hector speaking to Ulysses and the Greeks about prophecies of Troy's fall. In this Troilus, time moves fast; and its very speed is polish and poise than he yet part of the tragedy.



Ensemble playing per excellence: David Bamber, Peter de Jersey and Sophie Okoned

INTERNATIONAL

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Arts Guide

AMSTERDAM

Netherlands Opera, Het Muziektheater Tel: 31-20-551 8911 Die Zauberflöte: by Mozart. Conducted by Hartmut Haenchen in a revival of Pierre Audi's staging co-directed by Saskia Boddeke; Mar 18, 20

BERLIN **OPERA** Deutsche Oper Tel: 49-30-34384-01 Der Rosenkavalier: by R. Strauss. Conducted by Jiří Kout In a staging by Götz Friedrich;

BOLOGNA **OPERA** Teatro Communale Tel: 39-51-529999 La Cena delle Beffe: by Giordano. Conducted by Bruno Bartoletti in a revival of Lillana Cavani's staging, first seen in Zurich four years ago. The cast is led by Daniela Dessi and Alberto

Cupido; Mar 18, 20, 21

CHICAGO CONCERTS Orchestra Hall Tel: 1-312-294-3000 www.chicagosymphony.org Chicago Symphony Orchestra: conducted by Pierre Boulez in works by Stravinsky, Debussy and Berlioz, with harp soloist Sarah Bullen; Mar 18, 20

DRESDEN OPERA Semper Oper Tel: 49-351-48420 Artadne auf Naxos: by R. Strauss. Conducted by Colin Davis in a new staging by Marco Arturo Marelli. Cast includes Susan Anthony and Jon Villars; Mar 17, 19, 22

LONDON CONCERTS Queen Elizabeth Hall Tel: 44-171-960 4242 London Mozart Players: conducted by Matthias Barnert in a programme of works by Mozart, with tenor Mark Tucker; Mar 18 London Sinfonietta: Higglety Pigglety Pop! and Where the Wild Things Are, conducted by

Royal Festival Hall Tel: 44-171-960 4242 Philharmonia Orchestra: conducted by Benjamin Zander in a selection of waitzes by J.

their composer Oliver Knussen;

Mar 17

Strauss, and Mahler's Symphony No. 5; Mar 18

OPERA English National Opera. London Coliseum Tel: 44-171-632 8300 Mefistofele: by Boito. Conducted by Oliver von Dohnanyi in a new staging by lan Judge; Mar 18

MUNICH CONCERTS Philharmonie Gasteig Tel: 49-89-5481 8181 Bavarian Radio Symphony Orchestra: conducted by Lorin Maazel in works by Bruckner; Bavarian Radio Symphony

Orchestra: conducted by Lorin Maazel in works by Mozart and Bruckner, with piano soloist Murray Perahia; Mar 20 Stuttgart Radio Symphony Orchestra: conducted by Yutaka Sado in works by Gershwin, Chopin and Prokofiev. With piano soloist Ivo Pogorelich; Mar 18

opera Bayerische Staatsoper Tel: 49-89-2185 1920 www.staatstheater.bayem.de Katya Kabanova; by Janaček. Conducted by Paul Daniel in a staging by David Pountney, with sets by Stefanos Lazaridis and costumes by Marie Jeanne Lecca; Mar 17, 21

NEW YORK CONCERTS Avery Fisher Hall, Lincoln Tel: 1-212-875 5030 New York Philharmonic: conducted by Yuri Temirkanov in works by Shchadrin and Stravinsky, with violin sololat Hilary Hahn; Mar 18, 19, 20

EXHIBITIONS Metropolitan Museum of Art Tel: 1-212-879 5500 www.metmuseum.org The Treasury of Saint Francis at Assisi: around 70 masterpleces of medieval and Renaissance panel painting, gold, textiles and manuscriot illuminations, are joined by 30 loans. Includes pivotal works in the development of the early Renaissance; to

Whitney Museum of American OPERA Tel: 1-212-327 2801 Ray Johnson (1927-1995): Bastille Correspondences. First major museum show about the artist

who was a progenitor of pop and mail art. The 150 works on display include paintings, collages and mailings from Johnson's New York Correspondence School; to Mar 21

OPERA Metropolitan Opera, Lincoln Center Tel: 1-212-362 6000

www.metopera.org The Queen of Spades: by Tchaikovsky. Conducted by Valery Gerglev in a revival of Eliah Moshinsky's staging, designed by Mark Thompson. The cast is led by Plácido

Domingo, Galina Gorchakova and Olga Borodina; Mar 18, 22

New York City Opera, New York State Theater Tel: 1-212-870 5570 www.nycopera.com Lizzie Borden: by Jack Beeson. New production conducted by George Manahan in a staging by Rhoda Levine, with Phyllis Pancella in the title role; Mar 18, 21

 Madama Butterfly: by Puccini, Conducted by Guido Johannes Rumstadt in a staging by Mark Lamos first seen in November. with sets by Michael Yeargan and costumes by Constance Hoffman; Mar 17, 20

PARIS Opéra National de Paris, Opéra Tel: 33-1-4473 1300 www.opera-de-paris.fr The Magic Flute: by Mozart, Conducted by Friedernann Layer in a staging by Robert Wilson; Mar 17, 20, 21

Opéra National de Paris, Palais Tel: 33-1-43439696

www.opera-de-paris.fr La Clemenza di Tito: by Mozart. Conducted by Ivor Bolton in a staging by Willy Decker with designs by John MacFarlane. Cast includes Theo van der Walt and Christine Goerke; Mar 18

SAN FRANCISCO CONCERTS

Davies Symphony Hat! Tel: 1-415-864 6000 www.sfsymphony.org

Orchestra: conducted by Herbert

San Francisco Symphony

Blomstedt in works by Berwald and Brahms; Mar 18, 19, 20, 21 THE HAGUE EXHIBITION Tel: 31-70-3388 1111 Sliver from the time of the United East India Company: display of silver manufactured in the 17th

and 18th centuries in former Batavia, by Dutch and other European silversmiths; to Mar 21 **TOKYO** CONCERTS Suntory Hall Tel: 81-3-3584 9999 Vienna Philharmonic Riccardo Muti in works by

Orchestra: conducted by Mozart; Mar 17 Vienna Philharmonic Orchestra: conducted by Riccardo Muti in works by Schubert and the Strausses; Mar 18

VIENNA EXHIBITIONS Austrian Museum of Applied Arts James Turrell: retrospective of the American artist including two site-specific installations, photographs and drawings; to

Osterreichische Galerie

Belveden America: The New World in 19th Century Painting, Dealing with the period from the Declaration of Independence in 1776 until the US entry into World War I, this show traces the history of the country through the eyes of its

painters; from Mar 17 to Jun 20 OPERA Wiener Staatsoper Tel: 43-1-51444 Cavalleria Rusticana: by Mascagni/Pagliacci by Leoncavallo, Simone Young conducts a staging by Jean-Pierre Ponneile; Mar 21

TV AND RADIO WORLD SERVICE

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10:20, 11:20, 11:32, 12:20, 13:20, At 08:20 Tanya Beckett of FTTV

reports live from LIFFE as the London market opens.

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As the Dow breaks briefly through five figures, Richard Waters considers the historic significance of the great bull market

the Millennium, the moment the Dow Jones Industrial Average broke through 10,000 yesterday meant everything and nothing. It represented just another of share prices implies huge small movement in share prices. Other indices closed without registering anything special. The world looks pretty much the same as it did before. But all, somehow,

So, just as the end of the century will be an occasion for taking stock and navel gazing, so this an apt moment to pause and consider how far the stock market has come, and how fast.

In the popular imagination, the Roaring Twenties still remain the great era of stock market excess - a perception heightened by an crash that saw share prices fall 89 per cent from their peak to the low point in 1932. How can anything in modern times compare?

Now look at the history of the last, and biggest, bull market of the dying century. The Dow has risen from 717 at its low point in 1982 to brush through 10,000 briefly - a rise that far outstrips the 450 per cent rise of the 1920s

The Dow rose more than three-fold between 1925 to 1929 as the ghosts of the first world war and early industrialisation were blown away. The modern age, and a new economy, had been born, symbolised by the mass production of the radio and the automobile.

Seventy years later, another new economy is being born, this one symbolised by the personal computer and the internet. revival of the US economy Buoyed by this new-era and, more particularly, the thinking, the Dow has risen two and a half times since 1995. And this rise has been accompanied by a big shift in investment habits: the number of households which own mutual funds has risen from under 10m at the start of the buil market to 40m now; "day-trading" - the frequent buying and selling of stocks by individuals - has become a national spectator

A shift of this magnitude has the power to drown out all naysayers and turn skeptics into true believers. Stung by the reaction to his warning of "irrational exu-Greenspan, chairman of the confidence in the future growth of corporate profits. Warren Buffett, the most widely admired and copied investor of the age, ventured the view shortly afterwards that the stock market had become "overheated". A year from any suggestion that share prices were riding for a fall with the claim that he had "absolutely no view on

that matter". The long bull market has also blown away some of the who took a long while to be persuaded that US companies had broken into a new era of heightened competi-

In 1997, they rushed back in force: \$60bn of foreign money poured into US than the previous eight or nine years combined, according to David Strongin at the Securities Industry Associalittle, too late: foreigners still own less than 8 per cent of the world's biggest and most successful stock market.

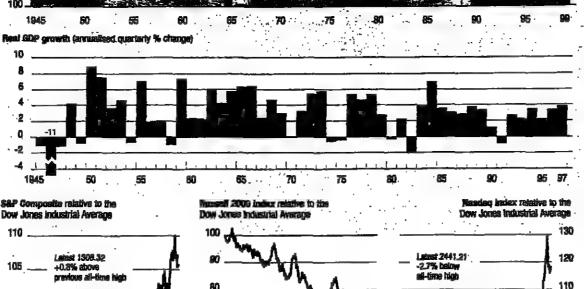
Behind this bull market lie some profound shifts in both investor behaviour and corporate and economic performance. And while these point to fundamental strengths that have supported the rise in prices, they also hint at the weak nesses that may eventually bring it to an end.

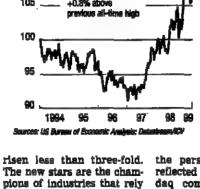
Take the remarkable corporate sector.

The Dow Jones Industrial Average, conceived 103 years ago, has always acted as a mirror of the changing make-up of US industry. Initially, its members bore names like American Cotton Oil and US Rubber - though one, General Electric, has remained constant, in name

The Dow's rise since the latest bull market began bears testimony to the way that a handful of American companies have come to dominate a new range of industries. Since the beginning of the 1980s, companies berance" in late 1996, Alan such as Coca-Cola, Merck and Walt Disney have risen Reserve, has 40-fold while other Dow members, including Caterpil-







intellectual capital.

Even the Dow's reshuffles

changes in US corporate life.

The information technology

revolution that has followed

the widespread adoption of

less on deploying large which tracks stocks on the amounts of physical capital world's second-biggest marthan on directing the power of their brands and their compared with less than 14 have not been fast enough to for the Dow. keep pace with the latest

why the Standard & Poor's 500 index, a broader and more representative measure than the Dow, has outper-

the personal computer is formed its rival. Technology judge the return on capital, reflected better in the Nas- companies now make up daq composite, an index over 20 per cent of the S&P500.

The companies that have ket, including Microsoft and come to dominate the Dow Intel: that index has risen by and the S&P500 exemplify a factor of 15 since 1982. one of the underlying virtues that has characterised the revival of the US corporate That also helps explain sector. With relatively little need for capital and high profit margins, they have Yet companies like AOL are helped to boost the overall not, in general, printing yardsticks that are used to

and profitability, of Corporate America.

But the relative lack of demand for capital from such companies has had a secondary effect. The clamour for shares in companies like America Online - the biggest star of the online era - has driven its market value to more than \$100bn.

ply don't need the money. The result has been a valuation spiral, as the multiples of book value or earnings that investors are prepared to pay for these digital-era companies have lost touch

with historical precedent. The characteristic is most marked with companies such as AOL, but is not constages of the bull market. notably in 1987, companies were taking advantage of high share prices to raise money by issuing new equity. This time, they are doing the opposite: in the year to the end of September, US companies retired a net \$158bn of equity, largely by share buy-backs.

The inexorable laws of mathematics cannot be put on hold indefinitely, however. The US economy is peace time expansion, and has risen by an average 3 per cent a year since the second quarter of 1991. Corporate profits, over that time, have grown by a compound rate of over 10 per cent a year - and share prices have risen 17 per cent a vear.

To expect a continuation of these trends would mean believing that company earnings will eat up an everlarger share of the economic pie, and that investors will attribute an ever-higher value to those earnings even though, on both measures, the stock market is in imcharted territory now. It is just possible investors

might do this, since there has been a profound shift in the behaviour, and expectations, of ordinary shareholders. The average American household now has more than a quarter of its wealth in the stock market: more than a half of its financial assets are in the form of shares. Fifteen years ago, with the stock market suffering the after-effects of 1970s stagflation, equities only made up 8 per cent of total household assets.

Behind those numbers lies a revolution in the popular psyche. Its effects can be seen in the feel-good consumer boom that has made the US an island of prosperity in a troubled world. And it shows up in poll after opinion poll showing that many new shares: they sim- Americans are happy with

their economy and confident about its future. I

But while this optimism has beloed fuel the impressive economic expansion, it has also given rise to some deeply unrealistic expectations. If, as investment theory holds, the current level of share prices is an expression of future earnings, then American companies should be just on the threshold of a giorious new era of higher productivity and profits, not

at the end of one. "The bull market has made everyone look like a fined to them. At earlier genius," says-Jim Angel, professor of finance at Georgetown University's business school. Ordinary investors see ever-rising share prices as proof their earlier wisdom and a reason to keep buying. But rather than celebrating high share prices, they should fear them.

Every month, when I put money into my pension. fund, I buy fewer shares because prices have gone up again," says Mr Angel. Nor-mally, when the price of a commodity goes up, consumers do not dance in the street This psychology perhaps

explains two of the most stri-

king aspects of the recent

spurt. An ever-smaller group of companies is leading the market higher, and more investors are betting that, because these companies shares have outperformed; they will continue to do so. Largely forgotten in the celebrations on Wall Street yesterday were the many companies whose shares have not been setting records. In fact, more than half the shares in the \$&P500 are at least 10 per cent below their records. Small companies, represented by the Russell 2000index, have missed the party altogether. That index is over 40 per cent below its

In this narrowing stock market, it has paid to back placed their bets on an evershrinking group of big names. This so-called momentum investing, the stock market equivalent of jumping on a bandwagon, has become the most widely practiced investment technique of the day.

With the bull still in full charge, it seems difficult to call an end. But it is worth remembering that, after the crash of 1929, it took the Dow Jones Industrial Average another 25 years to

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MARTIN WOLF

The German disease

Europe's biggest economy is in dire straits and its government is locked into the mindset that created the mess to begin with

more exposed to shocks in

Germany's former finance minister, had a gift for making enemies. He irritated the Americans by demanding exchange rate target zones; he infuriated the European Central Bank by calling for lower interest rates; and he enraged German business with plans for higher taxes. In the process, he made the German government unworkable. He had to go.

Gerhard Schröder, the chance to start afresh, but has also lost his best excuse for failure. Hitherto, however, he has shown few signs of knowing how to inject dynamism into the economy or deliver more jobs to the people. He and his new team will need to show far more imagination, Germany has two complementary weaknesses:

growth is too slow; and what growth there is generates too few jobs. Even France is doing better, on both fronts. French gross domestic product rose by 14.3 per cent between the trough of the cycle in the first quarter of 1993 and the last quarter of 1998, while Germany's output expanded only 11.4 per cent over the same period. Moreover, in the fourth quarter of last year, German GDP shrank by 0.4 per cent, while French GDP rose 0.7 per cent. France is also generating more jobs per unit of output (see chart). Between 1992 and the last quarter of last year, the number of people employed in Germany per unit of GDP fell 13 per cent; over the same period it fell only 8.5 per cent in France. Since early 1993, French employment rose 5 per cent, while German employment

shrank 4 per cent. How can even France be doing better than Germany? On recent growth, one answer is that Germany is

emerging markets than France: exports to Asia and Russia accounting for 2.5 per cent of German GDP last year, but only 1.6 per cent of French GDP. On growth since 1993, Germany had much less excess capacity after its post-unification boom than France did at that time. But, on the more

fundamental topic of jobs, the truth is that the relative flexibility of the French labour market has improved. There are two possible responses. The first is to note that Germany's rapid increases in labour productivity show it needs aster growth in aggregate demand than France, to compensate. This helps explain the urgency of Mr

Lafontaine's calls for lower interest rates. But with its "one size fits all" monetary policy, there is little reason to expect the ECB to respond. The second and more illuminating response is to recognise how inappropriate but revealing – Germany's rapid productivity growth is. Remember that the most

Germany's recent economic

history was unification. This

Garmany is losing the jobs race

important event in

brought in many new

workers but little useful

capital equipment. Very roughly, the ratio of the potential labour force to the useable capital stock rose by up to a quarter. A sudden increase in the

labour force is both a great

opportunity and a great challenge. It is an opportunity because it permits faster economic growth. It is a challenge because that growth will only follow changes in relative prices. In particular, the real cost of labour should be driven down by the excess supply of labour and the return on capital correspondingly rise. These changes should, in turn, generate an investment boom and substitution of labour for capital. Not only should the rate of growth rise, but the growth in labour productivity should fail, as output becomes more

employment-intensive. This is a superb description of what has not happened in Germany: according to the Organisation for Economic Co-operation and Development, labour productivity growth, far from being slower than before unification, has risen from 1.2 per cent a year to over 1.6 per cent, since 1992; far from there being a

loyment per unit of GDP, at constant prices (C1 92=100)

sustained post-unification weaker in the post-1992 recovery than in the two previous cycles; and far from an improvement in economic growth, it has been lower since 1992 than in the 1980s. The overall outcome has

been an appreciable reduction in the number of people employed, not just in astern Germany, but in both parts of Germany: in the last quarter of 1998, the number of people employed in west Germany was more than 1m less than in early 1991: in east Germany it was down 1.7m. This is a textbook account of how not to adjust to a big increase in the labour supply.

Why has Germany done

such a miserable job of adjusting to unification? The best answer is provided by Mancur Olson's book on economic growth*. His argument is that stable societies will, over time, throw up a crop of growth-destroying distributional coalitions. Olson says the UK's slow post-war growth is explained by the persistence of pre-war coalitions. For Germany, by contrast, defeat was a coalition-destroying shock one that Ludwig Erhard's

reforms then exploited*.

Now, however, Germany has powerful interest groups aligned against change. Allowing the labour market adjustment to work through the economy would have sharply reduced the real wages of west Germans. It would also have allowed producers located in east Germany to undercut those in west Germany. These possible sources of competition were eliminated by the cartelisation of west German labour markets and the direct introduction of

west German regulations

and social partners into the

What has this to do with Mr Schröder? The answer is simple. The government he heads represents the distributional coalitions against adjustment. It is hardly surprising therefore that his government has rolled back even the modest structural reforms of its predecessor.

Thus, the government has reversed the easing of employment protection and the tightening of sick pay provisions; it has extended the law forbidding the

sending of construction than German pay rates; and it has made the compulsory extension of wage agreements in construction easier. But reversal has happened in many other areas, from health reform to deregulation. Moreover, by

putting forward tax changes that big business loathes. the government has damaged confidence, so threatening investment. The question is whether such a government can turn the post-unification disaster

around. This is not a problem the ECB will try to solve. It is far from clear it could. There must be a micro-economic response as well. Broadly speaking there are two possible solutions. One is agreement among the "social partners". The second is liberalisation and

increased competition. Under the former. corporatist approach, real wages would, by agreement among the social partners, rise very slowly over a long period. This would make erowth more

employment-intensive and induce more investment. But, quite apart from the huge domestic obstacles to reaching such an agreement the government cannot depend on the ECB's responding with lower interest rates.

Under the liberalising alternative, a left of centre German government would introduce even more radical reforms than those it has already reversed. This will not happen. It is all verv well for Tony Blair to suggest it should. But even his government is merely the beneficiary of its predecessor's efforts.

Mr Lafontaine's departure has solved nothing. Germany's difficulties are not of his making, but reflect the inability of an evolved welfare state to make the adiustments demanded by unification. The present government represents the coalition against that adjustment. There is no reason to suppose Mr Schröder has a better answer than Mr Lafontaine to the dilemmas it

The Rise and Decline of Nations (Yale University Press. 1982).

consequently confronts.

Martin. Wolfaft.com

LETTERS TO THE EDITOR

UK must not bow to FedEx threat

From Mr Christopher Foyle. Sir, Federal Express's threat to end services to Prestwick Airport if denied unilateral onward rights to Europe ("FedEx threatens curb on flights to Scotland". March 16) is an attempt to blackmail the UK government at the expense of the UK's own aviation industry. Federal Express can already operate the services

it is applying for by chartering European airlines, in the Same way European opera-

FedEx did withdraw, its services would be quickly replaced by other operators. The UK government can

only achieve the best iteal for UK industry by pressing for a reciprocal "open skies" agreement with the US. This would allow British carriers to compete on a level playing field internationally, creating many more British iobs in our successful avia-

tors are required to charter tion. Sector. Untlaterally US carriers to operate in the granting onward rights to a US domestic market. If particular US carrier would severely hamper all attempts to negotiate effectively on behalf of UK passenger and cargo sirlines in the current negotiations.

> Christopher Foyle. British Cargo Airline Alliance, 100 Rochester Row, London SWIP LIP,

Oskar Lafontaine, that most rare breed

From Ms Janet Berridge. Sir, As a British citizen who lived in Germany from 1973 to 1995. I would like to modify the negative image of

Oskar Lafontaine, the former finance minister. He is, in my opinion, that most rare breed; an honest politician. In 1990, after the fall of the Berlin Wall, when many politicians, most notably Helmut Kohl, the then chancellor, were promising a land of milk and honey (not cars and consumer goods) to man Democratic Republic.

didate for the office of chancellor, was the only person predicting the truth and telling people what to expect a tough time, hard cash from the west flowing to the east, many years of upheaval and so on. The people in the east wanted to hear a more positive message; those in the west thought he was warning them that under a socialist government they would have to foot the bill for 40 to mention bananas, fast years of socialism in the Ger-

The outcome was that he in eastern Germany, Mr lost the election, but the

Lafontaine, as the SPD's can-Christian Democratic Union/ Christian Social Union still had to introduce the "Soildarittszuschuss" or "solidar ity levy" and poured millions and millions of D-Marks into a bottomless pit in the east: Mr. Lafontaine is a man of vision. even if his ideas may seem radical. I will watch with. interest developments in Europe over the next few. years - "Red Oskar" may. yet be proved right.

> Janet Berridge, 39 Oaks Park. Canterbury CT2 9DP, UK

Schröder's political impotence plain to see

From Mr Rolf Joachim

Sir, Regarding Germany's "Does Mr Schroder now have the chance to impose clarity ment"? ("Lafontaine's departure", March 12), This is not likely.

co-operate with his Green partners for the benefit of many Social Democrats Rolf Joachim Siegen, the nation. The Greens have would feel embarrassed by

On one hand, in spite of

recent party convention in cepts, no characters, no leadership. Translated: a continthree and a half years will result in endless frustration. On the other hand, Mr

the political petting between Schröder cannot simply hard Schröder, the German the Conservatives (which ernment? chancellor, finds himself even so might be the best unable to consummate this solution for Germany). Be union. There is little hope assured his own party would that he will be able to resist such a radical shift

This he cannot risk. First, proved themselves to be his sudden change of part. La Mesa, CA 91942, US

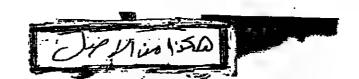
highly unreliable. Their ners. Second, members of the SPD would face the Erfurt is testimony to their humiliation of having to crefuture direction, you ask: political immaturity. No con- ate a new halson with their former opponents. Finally, which of these parties would and purpose on his govern- uation of this political dare to join the adventurer infatuation for the next Schröder in a new political, embrace? With his personalstyle of putting showiness ahead of political substance; can this inconsistent and the Social Democratic Party climb into the back seat of unstable man function as (SPD) and the Greens. Ger- the car with the Liberals or the leader of a captre gov

> Mr Schröder's political impotence is plain for all to see; from now on others willdetermine the rules.

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FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700

Wednesday March 17 1999

Cleansing the EU stable

The high drama of the then British government of John resignation of the European Com- Major, which wanted to curb the mission is already a thing of the past. Given the sweeping criticism levelled by the "wise persons" invited to investigate allegations of mismanagement and fraud, it was unavoidable. ons will continue, but it is up to the leaders of the European Union's member states to focus rapidly on the future.

They must urgently choose a new figure to head the EU executive, with a clear mandate to reform it, and restore confidence in the institution. Above all, the new president must revive a sense of political responsibility and accountability in the Brussels bureaucracy, found so lamentably lacking by the

It would be disastrous for the member states to embark on a period of extended horse-trading for the top job in the Commission, as they have done all too often in the past. Whatever the criticism of the Commission, ultimate responsibility for its actions, and mismanagement, lies with the member states. They chose every one of its members. They imposed on it tasks for which it lacked both

resources and qualifications.
The EU leaders must recognise that by horse-trading for jobs, the concept of merit has been undermined. It is a short step from there to the sort of favouritism for which some Commissioners starul condemned.

Jacques Santer, the outgoing president, was chosen for the wrong reasons: as prime minister of tiny Luxembourg, he lacked any political clout. He was no visionary, unlike his predecessor, Jacques Delors. That suited the power of the Commission. The consequences of that decision are now all too obvious.

The danger is that the heads of government will prevaricate, and leave the present Commission in office until they can agree on a new one. Or they will appoint a caretaker administration to serve until the end of the year. In the present circumstances, any such delay would be wrong. The Commission has rightly resigned - a belated recognition of political responsibility - and should now be swiftly replaced.

A president could and should be chosen, ideally at next week's EU summit in Berlin. The names of all the main contenders are known. Romano Prodi of Italy and Javier Solana of Spain are both good candidates.

Whoever is chosen should then be given - for the first time - a degree of latitude in selecting the future Commission. Each member state could, for example, submit a shortlist of names to choose from. That would ensure that the dismal practice of sending pensioned-off politicians to Brussels would cease. It would also greatly increase the responsibility and independence of the commissioners, and the responsibility of the president for his

Whatever happens, the European parliament has to approve the new team. That institution flexed its muscles this week, and forced the Commission from office. But it is not just the Commission which must beware. The member states must also cope with new democratic curbs on their closed-door dealings. That is a very good thing.

the five-man committee of experts that produced the toughly worded report over allegations of wrongdoing at the heart of the EU's executive Karel van Miert, the competi-

Parliament?

tion commissioner and one of the stars of Mr Santer's team, said the report was "unitest and incorrect" when it said commissioners be pleaded.

With few exceptions, commis-

sioners indulged in self-justifica-

tion and cried "unfair" against

Sir Leon Brittan, the trade commissioner, was one of the few to warn of the dangers that could arise from leaving a vacuum at the centre of the EU's executive body. Bitter trans-Atlantic disputes over bensnas, aircraft, and hormone-treated meet would be left mattended, "This is a disaster and it requires speed and ruthless determination to deal with it," he said.

But what appeared a disaster to Sir Leon seemed more like a salutary shock to others.

Wilfried Martens, leader of the Christian Democrats in the Rumnean Parliament, described Monday's events as "an opportunity for a new beginning and a new culture of political responsibilities and democratic accountability in the commission".

Mr Gil-Robles himself warned against "exagrerating the situation". And Gerhard Schröder, the German chancellor, who passed through Brussels yesterday,

Europe in deadlock Peter Norman says that the mass resignation of the



played down suggestions that Europe was in crisis. He said he was hopeful that a successful EU summit in Berlin next week would show that Europe was capable of action despite the commission's upset.

The German EU presidency was quick to sound a "business finance minister. Early yesterday

'This is a disaster and it requires speed and ruthless determination to deal with it'

Bonn announced that the commission should stay on in a caretaker role to deal with the ambitions nackage of reforms known as Agenda 2000, intended to make the EU fit for enlargement.

Mr Schröder made clear that once he had the Agenda 2000 reform of the EU's finances, farm and regional policies under his belt, he would press ahead "expeditiously" with finding a new commission and commission president. He declined to discuss the timing of any decision.

chairman of the Senate's

powerful banking committee,

Summers, the Treasury's number

wo, is smart. "I've had him sitting in my

office and explained stuff that

other people find complicated

and when he said he got it, he

The idea of Summers and

Gramm chewing over economic

policy conjures up a vision of the

two former economics professors

marking each other's homework.

But Gramm's early grades for

Summers are not encouraging.

administration's plans to shore

"If one of Larry's students

up the finances of social

security, the state pension

concedes - in his unique.

self-effacing way - that

got it," he growls.

Look at the Clinton

svetem.

OBSERVER

though he acknowledged that European leaders were already discussing candidates. In the meantime, the expertise of the tice or mismanagement in the commission's officials and its technical work remained unimpaired, he said.

Although the commission's resignation comes at an awkward lacked a sense of responsibility. as usual" note, similar to that moment, the Agenda 2000 negoti-"Most of my colleagues took their - adopted after last week's resigna- ations are relatively far advanced responsibilities very seriously," tion of Oskar Lafontaine as with broad agreement on the crucial farm package. Indeed, Mr Schröder may be able to turn the debacle in Brussels to his advantage by warning those attending next week's Berlin summit that failure to agree on the outstanding Agenda 2000 issues would really damn the EU in the eyes of

world opinion. Most of the EU's work in progress should not be affected by Monday night's events. The negotiations with five applicant countries from eastern Europe and Cyprus have been proceeding along tramlines since last November, Hans van den Broek. one of the foreign affairs commissioners, insisted that the commission's mass resignation "should

not delay the enlargement". The commission has only a tangential influence over the euro. the single biggest RU achievement during the life time of the Santer presidency. Despite yesterday's weakness on exchange markets, the value of the single currency is more likely to hinge

on the policies of the independent European Central Bank rather than on disclosures of malprac-

EU's executive body. Nevertheless, the upheaval marks a shift in the long-running sage of institutional rivalry in new commission president with the European Union. The good the broad interests of the EU in news is that greater accountabil- mind. Last month, he quipped ity and democracy is coming to that the next commission presithe technocratic institutions dent would not be a "conservacreated, 42 years ago, by

The good news for Europe's citizens is that greater democracy is coming

the EU's founding fathers. The European Parliament is evolving from a curious, multitongued body that is generally ignored by voters, into an elected body which is demanding to be taken more seriously. The evolution has been under way for some time. Parliament's impact has grown as a result of the collective decisions of the KU member states. In particular, the 1997 be ratified soon, will give the European parliament power to

confirm or veto the candidate for commission president proposed by the EU's 15 member states. Up to now, parliament had only been consulted" on the appointment.

The sudden increase in parliament's clout reflects a development familiar in the history of democratic assemblies: a row with the executive over taxing and spending. It was parliament's refusal to approve the 1996 EU budget, and its determination to examine the commission's financial competence, that triggered

the present drama.

But while greater parliamentary scrutiny might be the result, some observers in Brussels still worry that the mass resignations could upset the carefully balanced institutional structure of the EU.

The union is a unique conglomeration of independent states that have pooled sovereignty to a greater or lesser extent in specific areas of policy. Guiding the EU involved an uneasy concert between an independent commis-sion, the directly elected parliament and the member states. The commission enjoys considerable autonomous power in the areas of competition and agricultural policy, and great influence from its monopoly to make proposals in the EU. But parliament's powers are growing, while those of the member states, acting through the various ministerial councils and the EU summits, remain predominant.

The big institutional question facing European heads of govern-ment as they consider replacing Mr Santer and his team, is whether or not to bolster the independence of the commission by providing it with the most capable executives available.

The commission can be an awkward partner, as highlighted by its current dispute with a group of countries headed by Germany, Britain and France over the future status of duty free sales. Mario Monti, the commissioner in charge of the duty free negotiations, has refused to extend the life of duty free sales beyond the planned expiry date of July 1. Unless he can be persuaded otherwise, the present regime will expire as planned.

On the other hand, the decline and fall of the Santer commission should serve as a warning against the appointment of a weakly led executive.

Mr Schröder yesterday gave some encouragement to those would approach the issue of the tive from a small country" widely interpreted as a jibe against Mr Santer. Yesterday, he seemed to be keeping an open mind, saying that the successful candidate would not necessarily have to be a Social Democrat from a big country. Instead, he described the ideal candidate as a convinced European: with broad political experience, ideally connected with the EU; with economic and administrative expertise and absolute political integrity. Such a paragon could ensure a proper balance between the commission, parliament and

the member states. With hindsight, Monday's events may come to be seen as a positive episode in the development of the EU. But Europe still has a long way to go. "In economic and monetary terms Europe is a giant in the world." one of the self-discharged com-Amsterdam Treaty, which should missioners mused yesterday. "But politically we are very young".

Dow triumphant Call it mere superstition or fundamental point. For long numerology: but the sight of Dow stretches of the 20th century. US

10,000 - however briefly - has a ful investment. peculiar weight for anyone in the At the beginning of 1929, the business of capitalism. In 1982 Dow stood at 300. It did not the index was at 1,000. Back in 1941 it was at 100. How long

before it reaches 100,0007 If that seems absurd, consider one question. Who, back in 1982, would have bet on the market rising tenfold in 17 years? From at least 5,000 onwards, the consensus has been that the market was fully valued: yet here we are.

History, though, is a highly Emreliable guide. Reason suggests that over time, equities can rise only at the rate of nominal GNP. The value of shares depends on dividends, which in turn depend on profits: and profits cannot indefinitely increase their share of the economy.

it might therefore seem ominous that since 1982, the Dow has risen tenfold while US nominal output has risen only 2.5 times. But the curious fact is that in the course of this century, the whole economy has grown three times as fast as the Dow.

This may partly reflect the Dow's composition. All indices are imperfect, the Dow no less than others: biased towards the past, and away from high-tech reach 100,000 one day. Not all of industries. But there is a more us will live to see it.

Jones Industrial Average at equities have been a truly dread-

regain these beights until 1954, by which time US nominal output had almost quadrupled. Again, the Dow first reached 1,000 - or very nearly - in 1965, and was still there in 1982. The culprit this time was inflation. which did not prevent the US economy growing in real terms but cave investors 17 exceedingly

lean years. The subsequent 17 fat years have more than made good the damage. But the conclusion is clear: that while the stock market is theoretically related to the real economy, the swings in equity values are too violent to make the link reliable even in the longer term.

In other words, these are uncharted waters. The factors pushing up US equities in recent years are well known: the apparent conquest of inflation, the saving habits of middle-aged baby boomers and the discovery by corporate management of shareholder value. Each of these is powerful, and none can be relied upon. Doubtless, the Dow will

Latin exuberance

Fear of financial meltdown in Latin America has quickly given mit cash to the country's marway to a new round of exuberance on the continent's stock and bond markets. Over the past two weeks the average yields on Latin American international bonds have fallen by about 1.5 percentage points and stock markets have rallied strongly.

The upbeat mood at this week's conference of the Inter-American Development Bank in Paris has been in sharp contrast to the gloom of last October's IMF gathering in Washington.

But although there are grounds for encouragement, Latin America's financial crisis is far from over. Its markets could still give the unwary nasty shocks.

The optimism - and the risk begins with Brazil. Hopes are growing that its government will have the political strength to stick to its deficit cutting agreement with the IMF, renegotiated earlier this month. Its new central bank governor, Arminio Fraga, inspires confidence with international fund managers. Yesterday the IMF confirmed Brazil's private sector is in much better shape than in the crisis-hit

countries of Asia. Foreign investors had five months to prepare for the devaluation of the Real in January and essential

some are again beginning to comkets. As a result, yields on Brazil's bonds have dropped by 2 percentage points in the last two weeks, reducing the gap between it and Mexico and Argentina, with much healthier economies. Brazil could soon be issuing new paper to foreign investors again.

Brazil's problems, however, are far from over. Its interest rates are still too high for comfort. With inflation rising, trade unions are demanding what would be a lethal return to wage indexation. Its economy will contract by an estimated 3.9 per cent this year, dragging Latin America into recession. Across the region, prices of export commodities such as oil, coffee, sugar and soya are at long-term lows. Slower growth elsewhere hampers manufactured exports. Bankers believe that Ecuador and Venezuela might have to res-

chedule their foreign debts. In recent months, investors have shown that they are increasingly prepared to distinguish between individual Latin American countries when they decide where to put their money.

They are right. In such a voiatile and uncertain climate, carePraying for a Recovery

There's an evangelical flavour to Credit Suisse First Boston's effort to help foreign investors recoup - eventually - some of their losses in the domestic debt securities on which Russia

The Nikitsky Recovery Fund is named after the cathedral near Red Square which was razed by Staffn, and is now being rebuilt. And Baiame Strategic Investors, which will advise Nikitsky, takes its name from an Australian aboriginal "Christ figure", according to Andrew lpkendanz at CSFB, who's leaving the bank

to run it. immediately after the default. lokendanz accused "Russian elites" of "plundering the country's capital". Now he is stressing "partnership" and disclaiming, in solte of his company's name, any mesaianic delusions. Still, he and other investors must still be pretty keen on redemption.

Grade Inflation

Larry Summers, the man tipped to be the next US Treasury secretary, will be pleased to know he has won at least grudging respect from his conservative opponents on Capitol HIII

Phil Gramm, the former

presidential candidate who's

proposed what the president did. he would have given them an F," says Gramm. "Yet he is flexible enough to go on CBS news and defend it." Observer hopes readers are taking notes. Because this joint

Chainsaw charm

seminar could go on and on.

"Chainsaw" Al Duniap, whose name once made whole industries tremble, is broadening his horizons. The fabled slash-and-burn

artiste, who's made a career out of sacking thousands, is suing Surbeam, the US toaster and berbecue maker that sacked him as boss last year. But he's also planning a speaking tour to Australia in the company of Mikhail Gorbachev and General H. Norman Schwarzkopf, the man who won

Desert Storm. Dunlap, who describes his time at West Point Military Academy as the best business training a man could wish for, should have plenty to discuss with Stormin' Norman, But what about Gorbachev?

Chainsaw Al's lawyer points out both his client and Gorby were ousted in coups. Observer can only hope Gorby won't find that Dunlap's reminiscences of running a nuclear missile station bring back unpleasant memories.

Big Spender

Japan's most distinguished brainboxes have been worrying how to nurse the country's sickly economy back to health. One idea, said to have won support among some smart young things at the central bank, is to print lots of money. Observer hears that one man

recently embarked on his own mission to inject more cash into the economy by withdrawing his life savings and casting them to the winds from the top of Osaka castle. Sadly, his act of selfless generosity was stymied by the honest decency of the local population. All but one of the bank-notes were returned to the police. Back to the drawing

board for the henk

Sky high

Have internet stocks been propelled skywards by so much hot air? One online book retailer thinks it can get to the bottom of the share price success of one of

Global Investor Bookshop, the financial internet bookstore, has come up with the "1999 Hot Air Challenge*, which invites entrants to predict the share orice of the dover of Internet retailing stocks. Amazon.com Global Investor points out Amazon.com lost \$124m last year while its share price rose

more than tenfold in 1998. First prize is a balloon flight. Meanwhile, 100 runners-up are in line for copies of Charles Mackey's classic - Extraordinary Popular Delusions and the Madness of Crowds.

Observer rather suspects Giobal Investor has a bearigh take on Amezon.com.

Unaos theory

A labour dispute at America West, the Arizona-based airtine, is taking the art of branding to new depths. According to the Association of Flight Attendants we're about to see the "Chaos(TM) Strike."

So what happens if there isn't enough general disorder to justify the name - will disgruntled passengers get a refund?

Financial Jimes 100 years ago

Milimal Dock Scandal It was announced yesterday afternoon that the arrest of Mr Birt, the Chairman and Managing Director of the Miliwall Dock Company, had been effected by the City of London detective force. It will be remembered that simultaneously with the announcement that the accounts of the Dock Company had been so faisified that large sums - amounting to over £200,000 - had been paid away in dividends which had not been earned, came the news that Mr Birt, who, for 25 years had been connected with the company, had absconded.

50 years ago Railway charges 'st limit'

was very plain to him "that we have reached the limit of increased charges on the railways of this country". Mr Barnes declared that every time a new railway coach, its lighting, dining rooms and other railway equipment was improved, the general standard of life in the country was raised, but "It must be remembered that this kind of capital expenditure represents an additional charge on the railways".

Mr Alfred Barnes, Minister of

Transport, said in London it

WEDNESDAY MARCH 17 1999

Does your operation in **JAPAN**

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THE LEX COLUMN

Dow, wow!

Another landmark passed. After testering on the brink for a week, the Dow Jones Industrial Average yesterday touched the magic 10,000 mark. If nothing else, this tells something about the 17 year bull market. The Dow only decisively broke

through the 1,000 level in October 1982. By historic standards, the pace is quickening. It has taken 27 years for the Dow to reach 10,000 from first attaining the 1,000 level in 1972. The previous tenfold rise - from 100 to 1,000 - took a whopping 66 years. Much of the market's recent vigour as been down to the incredible re-rating of US stocks since 1982. Then the market was on a historic price earnings ratio of 8½ times. Today it is on a racy 34 times.

But there is a warning for investors in resistance levels. After all, the Dow took 10 years to break decisively above 1,000. And it took 36 years to shake the 100 mark off its shoes. Breaching 10,000 could present a psychological argument for a slowdown in the runaway rise of US share

In any event, it is worth asking how long it might take the Dow to repeat its tenfold trick. The rise in stock prices should rationally be linked to the nominal rate of economic growth. Assuming a rate f 5 per cent, not ungenerous in a lowinflation environment, it would take 47 years for the market to reach 100,000. In between, there are not many important

European Commission

Twenty commissioners and one German finance minister make quite a clear-out, Compared with the wild celebrations at Oskar Lafontaine's resignation, markets gave a cool response to yesterday's cleansing of Europe's stables. Such turmoil would normally be more unsettling. But then from a macro perspective, the Commission's economic importance is relatively limited. Its spending powers are not a patch on those of an unreconstructed Keynesian German finance minister. And since it had not waged any bone-headed battle to force the European Central Bank into interest rate cuts, there is no additional reason now to expect easier money. One threat to investors would be if a

weakened Commission neglected its cru-

cial micro role of promoting competition

Europe today

High pressure will dominate much of western Europe giving dry and

Scandinavia will be unsettled with rain and sleet pushing eastwards.

The Low countries will be cloudy

with a weak band of showery rain

moving south-eastwards. Central

Europe will be dry apart from snow

showers over the Alps. The central

and eastern Mediterreneen will be very unsettled with heavy and

Europe will be fine and settled with sunshine and snow flurries.

Europe with sun and showers Most

showers. The (berian Peninsula will

stay mainly sunny but will become

colder. Showers will continue over

thundery rain or showers over-

Greece and Turkey. Eastern

it will turn colder in north-w

Five-day forecast

Features

Share prices" relative to the Eurotop Chemical Sector

in the single market. Another would be failure to confront governments over reckless spending plans: after all, its role as fiscal watchdog underpins the single currency project. But with Mr Lafontaine out of power, perhaps the largest threat to the bond markets has already been neutral-

And on the whole the odds must be on the Commission's eventually emerging with more credibility. If so, such high-profile evidence of reform in Europe would boost the campaign for sterling's entry into economic and monetary union and enhance the UK's status as the last major euro-convergence play. The spread of gilts over European bonds can still tighten materially from the current 70 basis point

Goldman Sachs

Goldman Sachs has always been assumed to be one of Wall Street's most profitable institutions. Yet comparisons have been difficult because earnings were reported before payments to partners. So

it was reassuring to see - in yesterday's filing shead of Goldman's public offering - that even in 1996, hardly a great year, pro-forms net profits reached \$1.5bn. That is not as much as the originally published \$2.9bn before tax and payments to the 221 partners. But it still equates to a return on equity of just over 20 per cent - a touch below Morgan Stanley Dean Witter but more than Merrill Lynch.

Going public, though, will require some nifty footwork by Goldman's financial

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whizzes. One aim is to increase the firm's capital base in a rapidly consolidating financial world. But expanding its base too rapidly would depress the return on equity. This has prompted the management to keep a tight grip on the distribution of equity. Not only will the float be relatively small but some of the proceeds will be used to pay back investors, such

The message from on high is that managing the IPO and focusing on core business will have priority. A spending spree with Goldman's new-found currency is not on the agenda. Given the turmoil of a shelved IPO and the ousting of Jon Corzine in the past year, a focus on essentials is just what the doctor ordered.

Albright & Wilson/Rhodia

Albright & Wilson and its biggest shareholder, Phillips & Drew Fund Manage ment, are playing a good game of hard cop, soft cop. Albemarie, a US chemicals rival, wrung a grudging recommendation from the Albright board for its bid at 130p a share, but failed to clinch an undertaking from PDFM. Rhodia, pitching in at 145p, has got the reverse: PDFM's conditional blessing and a holding statement from Albright's management.

At \$600m - including debt - Rhodia's offer is still no knock-out at about eight times forecast earnings before interest tex and depreciation. Together, Rhodia and Albright's phosphates business would be a world leader. Modest assumptions of synergies - say 2 per cent of Albright's sales - would see Rhodia earn a respectable return on investment, it can afford to raise its offer, if Albemarie keeps the auc-

But none of this is particularly helpful to Rhodia's biggest shareholder, Rhône-Poulenc, which is planning a life sciences merger with Hoechst. RP needs to increase its exposure to chemicals like it needs a hole in the head. Hence the convoluted wheeze to keep Albright off Rhodia's balance sheet until next year, when RP should have cut its 68 per cent stake. Meanwhile, a Frenchman, who controls an Austrian-based chemicals company, would earn a tidy sum for nursemaiding Albright. So would Rhodia's lawyers for devising tight controls over the lucky

Three Gorges project faces funding shortfall of \$3bn

Foreign investors wary of China's prestige construction scheme

By James Harding in Shanghai

China's Three Gorges dam, the world's largest civil engineering project, has run into difficulties raising funds at a crucial stage in its

The country's flagship infrastructure project faces a Rmb25bn (\$3bn) shortfall for the second phase of construction, the government said yesterday in a report suggesting that international reluctance to finance the controversial \$24.5bn scheme is adding to the strains on funding.

Officials at the China Yangtze Three Gorges Project Development Corporation were quoted as saying: "There have been certain difficulties in raising funds for the second phase construction."

The funding shortfall is unlikely to derail construction of a prestige project viewed by many in the Chinese leadership as the remedy to seasonal flooding of the Yangtze river and a symbol of national progress. But the admission of financial pressures is likely to stoke opposi-

campaigners, who say it will cause prove a costly and inefficient source of hydroelectric energy and entail the forced relocation of 1m people

Under Beijing's original financing plan, roughly 23 per cent of the costs - about \$5.5bn - would come from foreign loans and fundraising on international capital markets.

However, foreign banks, particularly in the US, have grown increasingly unwilling to be seen to be participating in Three Gorges financing. They fear it could damage their rep-utations with the large numbers of project. The Asian crisis and the bankruptcy of a Chinese investment company with substantial foreign borrowings has also damped international investor appetite for Chinese

The company managing the Three Gorges project is planning to tap domestic sources to meet the

tion to the mammoth scheme from phase construction, seeking Rmbl1bn in loans from Chinese comirreversible environmental damage, mercial banks and the same in domestic bond and stock issues, the Xinhua official news agency said. The company planned to raise Rmb6bn in a corporate bond issue and Rmb5bn from a share offering.

The Three Gorges company is also

seeking foreign currency loans of RmbSbn to repay maturing foreign hank loans used in the first phase of construction, the official report satis.

At the State Development Bank, the policy bank channelling the bulk. of government funds to the project, officials say the enthusiastic response from the Chinese public to a Rmb2bn Three Gorges bond issued

funds can be raised within China. But they acknowledge tougher conditions abroad, privately expecting that most US financial institutions will not participate in financing and are planning to target

in January has shown sufficient

Rmh25bn shortfall in the second- Zies's popularity tested, Page 6

Japan urged to concentrate on millennium bomb problems

and Gillian Tett in Tokyo

Western banks are urging the Japanese government to slow financial market reforms this year to give banks and brokers more time to deal with millannium bomb problems.

American and European business groups have written to the Ministry of Finance asking it not to increase regulatory changes between June and March, the peak period for addressing so-called Y2K problems, which may be caused by the failure of computer systems to recognise the date change for the year 2000.

The appeal is similar to one submitted to the US government but it comes as Japan is due to implement a wave of "Big Bang" deregulation, such as the liberalisation of broker-

Although the western banks have not specifically requested the dalay this deregulation is hampering Y2K cass... Also, it is hardly a time to structures.

preparations. Many banks and brokers are, in addition, financially weak and have been slow to address the potential for computer malfunctions if non-compliant systems read the abbreviated form of 2000 as 1900.

Taka Okada of Japan Securities Dealers' Association, the business group, said: "It is a difficult time right now with the financial impact and systems changes of Y2K and deregulation such as the liberalisation of brokerage commissions (due to Big Bang)."

Some western banks also fear that the Japanese government might be tempted to downgrade Y2K standards because many of the preparations have not been implemented.

Christopher Wells, head of the paredness. The JSDA called the financial committee at the American report "bissed". Chamber of Commerce in Japan, said: "Some of our member institutions are worried that their preparations for Y2K could be put on a more

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The JSDA vesterday emphasised that it was scrambling to ensure that brokers would be prepared for Y2K, Today, the JSDA Board will call for all brokers to create "command and control centres" to oversee, execute and disclose Y2K-related issues. Members will also be required to participate in continuous testing for YEK readiness and to produce contingency plans by June.

The JSDA said it would ask members to disclose their level of Y2K preparedness. This has been prompted by a US Senate report last month that heavily criticised Japanese companies for their lack of pre-

Many of Japan's large banks are believed to have made good progress in preparing for YSK. However, some second-tier securities brokers face nese and western officials fear that changes to the regulatory pro- new regulations such as commission

T.com Companies & Finance Asia-Pacific Herva FINANCIAL TIMES Directory of online services via FT Electronic Publishing nternational Company News . rdemetional Capital Markets . PT.com: the Financial Types with sig; online Markets Borida formy of over 8.5 million articles from the FT on Bond futures and options from Brownerick of other handing as Currencies and critica orderin FT/S&P-A World Indices Norld stock muriosis reports World stock market Ratinos FTSE Actuaries UK share indices Citydant how to get share prices and market reports by telephone and feeback. Midends announced, UK Managed funds service Valencia, Spain. The fallas, huge sculptures of wood and paper, burnt each year on 19 Merch to celebrate the arrival of spring FTSE Gold Mines Index FT WEATHER GUIDE

CESTS BY "PA WEATHERCENTRE TODAY'S TEMPERATURES Sun Sun Fair Fair Snow Cloudy Fair Sun Sun Fair Fair Fair Fair Carro Cargess Cardiff Catashin Chicago Colognic Dakar Dakar Dakan Datail Datail Datail Datail Majorca Matta Majorca Matta Menchester Menthe Mesico City Miam's Montreel Montreel Majorch Najorch Najorch Najorch Necesa Osto Paris Persh Prague Shower Fair Fair Thunder Cloudy Sun Fair Sun Fair Sun Sun Sun Beijing Beitset Beigrade Bertin Bermud: Bogota Bornbey Bruseels Budapet POWER IS NOTHING 3000

the auro solution in

mergers & acquisitions

The euro has changed the landscape of international business. In Europe, it means intensified competition and companies looking to realise significant economies of scale in specific industries through increased mergers and acquisitions. At the same time non euro zone corporates will be looking for local partners. Companies that fail to adjust to the new environment will be vulnerable to take-over.

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FINANCIAL TIMES

COMPANIES & MARKETS

WEDNESDAY MARCH 17 1999

GO PUBLIC We assist companies via 2 methods of becoming PUBLICLY TRADED IN THE U.S.A. SEC Registered Public Company Merger or "Customized Registered Spinoff" for companies that don't want to be U.S. corporations.

French banks await BNP ruling

France's battling bankers were waiting anxiously for the verdict of market regulators on Banque Nationale de Paris's unprecedented bid for its rivals, Paribas and Société Genérale. The uncertainty surrounding BNP's offers was reflected in the movements in the banks' shares. Page 16

Smugglers' loss is Zhenhai's gain Zhenhai Refining's bot-



tom line explains why Jiang Zemin, China's president (left), has championed an antismuggling campaign. China's largest diesel refinery enjoyed a significant recovery in earnings as the crackdown on illegal imports of oil products enabled

a 30 per cent increase in prices and a resumption of sales to companies that had used smuggled fuel. Page 20

Canada exchange reform must go on The restructuring of Canadian stock market was widely regarded as a positive step. But the Toronto Stock Exchange, Canada's largest, must address other challenges in order to slow the loss of market share both to US exchanges and alternative trading systems. Page 18

New network to reshape IT industry Business alliances are as common as silicon chips in the technology industry, but Nortel Networks, Intel, Microsoft and Hewlett-Packard believe their grouping could reshape one of the fastest growing Industries in the US. Page 18

Australian commodities set to fall Forecasts for Australia's commodity export Income, to be announced by the Australian Bureau of Agricultural and Resource Economics (ABARE), will reinforce fears of a prolonged downturn in demand and prices for its agricultural and resources exports. Page 26

Japan bank reform fund opens well Japan's bid to raise Y7,450bn (657.3bn) to fund bank reform got off to a good start when the Deposit Insurance Corporation successfully raised Y2,000bn in one-year loans. Page 24

Nickel rally faces acid test

Nickel has been the year's star performer in the base metals sector. It has risen more than 25 per cent, while its sister base metzls, aluminium and copper, are down 7 per cent and 4 per cent respectively. But this raily may be out short by a new, and cheaper, production process – Australian laterite nickel production. Page 26

FTSE shuffle may confuse IT pack UK listed information technology companies will be moved to new categories in the reshuffle of the FTSE indices, intended to help investors. But not everyone believes the exercise will improve understanding of IT. Page 22

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Vodafone seals \$13bn loan for Airtouch bid

High margins follow outline of other big telecoms deals

by Edward Luca and Vincent Boland

Vodafone, the UK mobile phone company, yesterday secured a \$13bn syndicated loan as part of its \$62bn takeover of Airtouch, the US com-pany, in one of the largest debt packages agreed by a European company.

The deal comes in the middle of a number of "jumbo" European telecommunications loans, including a @10bn (\$10.9bn) loan for Telecom Italia, a €22.5bn loan for Olivetti, and an €8bn deal for Mannesmann, the German company. It will be largely refinanced in the international bond markets within 12 months.

The Vodafone deal follows the expected outline of the Olivetti and Telecom Italia loans by placing strong emphasis on refinancing through the bond markets and offering unusu-

is expected to be priced at a the doubts that persist about London Interbank Offered Rate, will have to be refinanced within 364 days. The short maturity enables the banks, led by Goldman Sachs, Barclays, Citibank, Bank of ous terms for its loan to secure America and NatWest, to put a commitments. The loan is zero risk weighting on the undrawn portion of the loan a device to minimise capital adequacy costs. "The banks

are calling the shots on these

deals," said one official,

"which makes a pleasant

The four banks arranging the jumbo loan for Olivetti to Telecom Italia are expected to complete presentations to lenders in London tomorrow after Mediobanca a further €1bn. a week of intense one-on-one They are also acting as Onnegotiations to secure prom- vetti's advisers in the bid. ises of syndicate participation. It is understood that none of

relatively generous margin of the Italian telecoms group's 60 to 70 basis points over the chances of pulling off its audaclous takeover attempt. At least one bank is understood to have turned Olivetti down because its bid is hostile. Olivetti has agreed to gener

punishing repayment schedule - half the loan is due to be repaid within a year and 80 per cent within 18 months. Olivetti has already received commitments of €10bn from the four arrangers. Chase Manfinance a hostile takeover of battan, Lehman Brothers and Donaldson, Lufkin & Jenrette

priced at 225 basis points over

Libor, and banks are set to

earn high fees. There is also a

Telecom Italia is expected to pay a 75 basis point margin on the banks Olivetti has its €10bn loan which is being approached has made a firm arranged by CSFB, J.P. Mor-



commitment, an indication of gan and IMI, the Italian bank. Commercial Sun Gira of Airtouch, left, and Vocasions this Chris Carl

Goldman chiefs may take \$200m stakes

Investment bank unveils IPO details and \$1.2bn first-quarter earnings Goldman Sachs' 221 partners Commission yesterday, and afterwards. Mr Corzine lost out

pany, following the investment due in the next three months. Each partner's holding will depend on the amount of capi-

tal invested in the firm, but stakes will range from about \$20m for junior partners to about \$200m for senior partners. Partners will not be able to sell shares for 3-5 years.

Goldman filed a draft pro-spectus for the offering with

will own nearly half the com- reported record first-quarter in a power struggle this year earnings of \$1.2bn, up from bank's initial public offering. \$1bm a year ago before payments to partners. An attempt to take the firm

public was derailed in September due to adverse market conditions after Russia's debt default and the near-demiss of hedge fund Long-Term Capital Jon Corgina, co-chairman,

will step down from that role spectus for the offering with immediately prior to the IPO \$1m. Another 9 per cent, or offering of 60m shares, expected, expected and leave the firm shortly roughly \$25m of the company's ted to be priced at \$40.\$50 per Brighter prospect, Page 18

and resigned his position as co-chief executive officer. Hank Paulson, sole chief executive officer, will become the firm's sole chairman

Of the remaining 51 per cent that will not be owned by partners, about 20 per cent – worth an estimated \$4.5bn - will be divided among about 13,000 full-time staff, who will receive between \$10,000 and more than

equity, will be owned by about 200 limited (retired) partners, and a further 9 per cent will remain in the hands of outside investors such as Sumitomo Bank of Japan and Bishop Estate, the Hawaiian Trust. In addition, \$200m from the

into a Goldman charitable foundation. Goldman filed yesterday with the Securities and Exchange Commission for an

IPO's proceeds will be paid

it is priced within this range. This accounts for about 13 per cent of the company on a fully diluted basis. There will be restricted stock, outstanding following the IPO. If the IPO is priced at \$45 per

share, this would suggest a market capitalisation of \$21bn. but analysts say the market valuation is likely to be close to \$24bn.

Daiwa Securities warns of \$860m group loss

allian Tett in Tokyo

Daiwa Securities, Japan's second largest brokerage, yesterday warned it would post a Y105bn (\$860m) group loss this fiscal year, partly because of Y61bn of restructuring costs in its European operations.

would report a pre-tax loss real estate affiliate. These excluding exceptionals of problems could push Nomura Y105bn. compared with a Y13bn loss last year. The com-

Y22hn parent exceptional loss as it wrote down holdings in US and European subsidiaries. Daiwa's warning is the second blow to Japan's securities sector this week, following news that Nomura, the largest broker, is seeking about Y300bn of subordinated loans The securities house said it to offset domestic losses in its

into an overall loss of several

believe the scale of these losses indicate that the largest brokers are finally tackling their problems. Though Daiwa has traditionally lagged behind Nomura, some analysts believe it may be gaining on its rival.

Nomura's heaviest losses this year are believed to have been incurred in its domestic real estate affiliate, Nomura Finance, However, the broker has not yet revealed the scale of these losses, believed to

Y300bn, or when it will make provisions for them. In contrast. Daiwa is

announced most of its losses in related real estate groups. Earlier this year, for example, it admitted to about Y82bn of losses at Daiwa Finance. Y24bn at Nippon Investment Finance and Y9bn at Daiwa Sankyo, Yesterday Daiwa Securities said "the issue of Daiwa Finance is practically many rivals, analysts say.

pany also said it would post a 1998. However, some analysts total between Y250bn and resolved," adding that the restructuring related loss we will announce before the fiscal believed to have already year and ... we have implemented a lot of our restructure ing at an early stage, and most

> Sumitomo Bank is due to inject about Y200bn into Daiwa's wholesale operations next month through a joint venture due to start soon. This could leave Daiwa stronger than

Hoechst speeds up merger to please **Kuwaitis**

BrokerLink/Pierce Mill

By Uta Harnischfeger

Hoechst, the German pharmaceuticals group, yester-day brought forward its planned merger with France's Rhône-Poulenc by two to three years, in a move to secure the backing of Kuwait Petroleum Corporation, its largest share-holder.

The planned merger would create Aventis, a life sciences company with \$20bn in sales and 95,000 employees. The original plan foresaw a merger in two steps, with the first creating Aventis Hoechst and Aventis Rhône-Poulenc on July 1, after which both companies were to divest their remaining chemicals activities.

The full merger was scheduled for late 2001 or 2002, but now it will be complete by the end of the year.

KPC had appeared divided over the merits of the deal. It wanted the new company created as soon as possible to boost shareholder value and thus the valuation of its stake. But Jürgen Dormann, share. The IPO will therefore Hoechst chairman, stressed be worth between \$2.4-\$3bn, if yesterday that KPC had assured Hoechst of its support following the revised timetable. "It is for a good reason that we are changing [the con-467m shares, including ditions of the merger, after conducting all these talks with the Kuwaitis," said Mr Dormann following a Hoschst supervisory board meeting.

With a 24.5 per cent stake, KPC was in a position to prevent the merger, which requires the approval of 75 per cent of Hoechst shareholders.

Mr Dormann and Igor Landau, managing director of Rhône-Poulenc, were keen to emphasise that many shareholders wanted Aventis created as soon as possible. Mr Landau said: "Like the other shareholders, the Kuwaitis support the creation of Avenannouncement was "the last I tis, but to see this company created only in two or three years posed them a problem. The supervisory board will hold an extraordinary meeting at the end of April and shareholders will gather to vote on

the merger in June or July. Some investors seemed to considerthe new timetable rushed. Hoechst shares closed down 2.1 per cent or €0.90 at €41.50, while overall the market closed up 1 per cent.



BARRY RILEY

Time for a Tokyo play

Wall Street could only nibble at the 10,000 mark on the Dow Jones Average yesterday, but its attainment highlights again the market's phenomenal rise since the growth rate radically accelerated at the beginning of 1995 (from roughly 40 per cent of the present level).

In the first half of the 1990s the Dow maintained a pedestrian advance at the average annual rate of 7 per cent. Since then growth has been 25 per cent a year.

Even so the Dow's 30 venerable blue chips have often failed to keep up with the big technology growth stocks that remain outside the

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Since mid-decade the S&P 500 has climbed at an annualised pace of 28 per cent and the Nasdan Composite at 32 per cent (so the Nasdaq has outgrown the Dow by a quarter in just over four vears).

Spare a thought, however, for the smaller stocks in the Russell 2000, which has managed only 12 per cent annual growth over this period, and is now scarcely higher than it was two years

momentum party cannot go on for ever. Morgan Stanley Dean Witter has been crunching valuation ratios worldwide and, not surprisingly, produces the conclusion that US equities are the world's most expensive,

for dead on Wall Street in the

second half of the 1990s but the

judged against the 10-year Wall Street stands at 58 per

cent above the 10-year average using a composite indicator of eight fundamental measures. Some of the euro-bubble markets, including the Netherlands, Finland and Spain, are at 25-30 per cent

The UK comes in at 16 per cent above the average, but France and Germany are close to past norms.

Japan is also 16 per cent ahead of its 10-year average, but Morgan Stanley pleads that this is due to "depressed earnings" and says that on other measures Japan is inexpensive.

Of course, it all depends on whether a 0.9 per cent dividend yield basis is regarded as historically chemp or, in absolute terms, still a turn-off - worse even than the minuscule 1.1 per cent on the

At any rate, many global strategists have decided this is the moment to make another Tokyo play, rotating out of high-priced Wall Street and scandal-hit Europe. Foreigners have a recent Value hunters have been left

record of getting Japan wrong, having been swamped in past rallies by eager domestic sellers; but they hope this is not just another traditional ramp ahead of the March 31 banking balance sheet

Certainly, heavy supply is

cross-shareholdings come up

looming in Tokyo as

Sumitomo Bank, for instance, giving notice of their intentions this week

On the other hand, financial tension has eased - the "Japan premium" for deposits raised overseas by Japanese banks bas almost disappeared - and zero short-term interest rates are giving a powerful monetary push.

It remains to be seen whether Sony's hints about corporate restructuring last week will have general relevance.

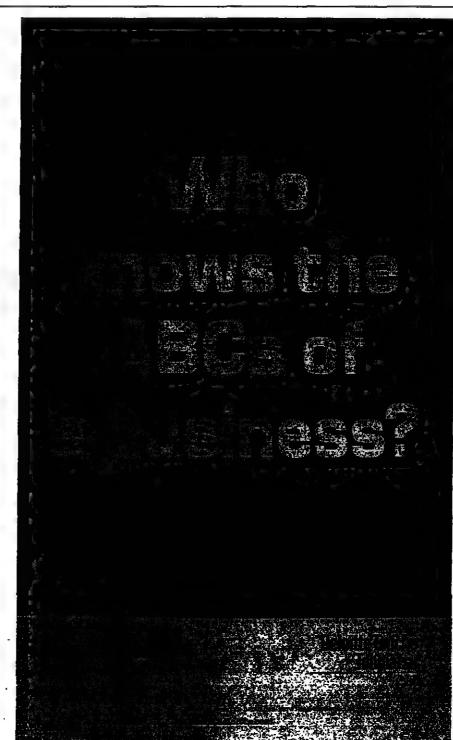
Foreign investors first drooled about the potential for re-engineering back in 1993, when the Nikkei was very close to where it is now, but Japanese culture dictated that an economic shump would be preferable, Still, the Nikkei Average has bounced by 21 per cent from its 1999 low. Back on Wall Street the analysts are starting to get just a little concerned about

inflation. The jump in oil prices signals not so much a serious pressure point in itself as the end of a period in which falling prices of commodities and Asian imports have suppressed underlying inflation.

For the moment, however, the threat from rising Treasury bond yields has retreated.

Now, at least, we shall find out which Wall Street institutions really have a 10,000 bug in their systems.

Dow's brief breakthrough, Page 38



BANKING RUSSIAN LOSSES DEPRESS INVESTMENT ARM

Credit Suisse beats net profit forecasts

and Clay Harris in London

Credit Suisse Group yesterday reported betterthan-expected net profits of SFr3.1bn (\$2.1bn) for 1998, in spite of a dive into loss by its investment banking subsidiary, which was hit heavily by trading losses and writeoffs in Russia.

The group result enabled Credit Suisse to overtake UBS, its bigger rival, whose performance was dented by heavy securities losses and the costs of a merger last

Credit Suisse First Boston, the investment bank, lost SFr221m after Russia-related provisions and write-offs totalling \$1.3bn. But CSFB, which yesterday spelt out its exposure to Russia in more detail than any other bank, said there was no chance of further loss this year or

CSFB also gave details of was to avoid concentration of risk, rather than to avoid risk altogether.

In a sign of the greater importance placed on risk Thornburgh, group chief SFr1.000bn. financial officer, has been

Apart from CSFB, the group's other four core businesses showed a strong per- out having to contemplate a formance last year, accord- cross-border merger. ing to Lukas Mühlemann, chief executive.

Credit Suisse, the Swiss domestic bank, reported a ates new standards of what net profit of SFr205m, is big and what is strong." against a SFr278m loss last year and Credit Suisse Private Banking increased net profits 27 per cent, to SFr1.67bn. Winterthur, the

The result enabled the group to overtake UBS, its bigger rival, which was dented

by securities

insurance company bought its reduced exposure to risk. in 1997, increased net profits Allen Wheat, chief execu- 31 per cent to SF1884m, and tive, stressed that the goal CS Asset Management increased its profits 58 per cent, to SFr223m. The group's funds under

management grew 9 per cent in 1998, and by the end of management, Richard February had topped The group achieved a

named vice-chairman of 1.7 per cent return on equity CSFB. Philip Ryan, chief and Mr Mühlemann financial officer of Credit remained confident it would Suisse Asset Management, easily achieve its target of at **Novartis** warns despite **16%** rise

By David Pilling, Pharmaceuticals Correspondent

Mr Mühlemann said Credit

Sulsse was big enough with-

He added: "This might

change if the whole world

merges and merges and cre-

He also appeared to rule

out any intervention in the

French bank takeover battle.

saying that would be a "com-

plication of an already com-

plicated situation". France,

in any case, was not a high

priority for expansion, Mr

All European retail activi-

ties of CSPB and CSAM out-

side Switzerland are to be

combined into a new unit -

Personal Financial Services

Europe - which will report

an ex-McKinsey manage-

ment consultant, who runs

Mr Mùhlemann said the

new unit would target a

\$120bn market for retail

financial products and two-

thirds of the business was

concentrated in investment

funds, life insurance and

Credit Suisse also said i

had bought out Swiss Re's

30 per cent stake in Credit

Suisse Financial Products, in

a transaction that increases

the reinsurer's stake in the

parent group to just below

unchanged at SFr5 a share.

The dividend was

Like Mr Mühlemann, he is

Thomas Wellauer.

Winterthur.

pensions.

5 per cent.

Mühlemann said.

Novartis, the Swiss life science company, yesterday warned of a difficult year ahead in spite of reporting pre-tax profits up 16 per cent to \$Fr6.07bn (\$4.15bn).

"It will not be an easy year." admitted Daniel Vasella, chairman-designate and president, who said the company had to increase sales volumes after two successful years of cost-cutting. Although Novartis has

increased operating margins significantly by realising 30 per cent of synergies from the 1996 merger of Sandoz and Ciba-Geigy, group sales stalled last year, rising just 2 per cent to SFr31.7bn.

Dr Vasella, under pressu to prove the merger has been more than merely a cost-cutting exercise, said Novartis would make "decisive investments in growth opportunities" this year.

That included spending on technology and a beefed-up development effort to bring products to market more quickly. However, Dr Vasella, whose decision to take over the chairmanship prompted speculation about a big deal, said he would not be pressed into making a rash move.

Novartis has cash of SFr10.3bn, but it said Swiss law made it difficult to return it to shareholders. Dr Vasella said he was



would be able to drive overcome by the year-end. growth organically, particularly through new drugs for trritable bowel syndrome, asthma, diabetes and cancer. The company could seek annioval on some of these products within 12 months.

Even so, that leaves a long gap during which Novartis, which relies heavily on older products, needs to increase sales through recently launched drugs such as Exelon for Alzheimer's and Diovan for blood pressure.

Exelon has not yet been approved by the US Food and Drug Administration, the drug, although Novartis lower at SF12.534.

confident the company is confident these can be Healthcare sales, which group revenue, rose 3 per cent last year to SFr17.5bn. agribusiness division and the restructured consume

to genetically modified crops in Europe had damaged the agribusiness, but Novartis had no plans to curtail its investments in this area.

which has concerns about The shares closed SFr49

make up more than half Volume in the struggling health unit rose 1 per cent. Dr Vaselia said opposition

Earnings per share rose 17 per cent to SFr89, and the company increased the dividend 16 per cent to SF129.

with seven medical products

in the clinical development

stage - had sales potential of

cheaper raw materials offset

in the polymer business

more than DM10bn.

Two CMF members linked

in a long series of regulatory hurdles to be cleared before the complex battle can be the group boosted operating

While most investment

Anxious wait for ruling

Share prices rise as uncertainty grows

George Graham in London

France's battling bankers were waiting anxiously last night for the verdict of mar-Nationale de Paris's unprecedented bid for its rivals. Paribas and Société

The Conseil des Marchés Financiers, the stock market governing body, was meeting late into the evening yesterday to rule on whether BNP's offers are acceptable.

The growing uncertainty surrounding the outcome of BNP's offers was reflected vesterday in the movements in the three banks' share

BNP closed 2.6 per cent higher at €80, while SocGen rose more than 4 per cent to €171. In contrast, Paribas shares were little changed at

BNP last week launched a dramatic assault that disrupted an agreed merger between SG and Parious. which has already cleared most regulatory hurdles. BNP is offering 15 of its own shares for every seven SG. and 11 for every eight Paribas, with the aim of creating the world's largest bank with \$1,000bn of assets.

Clearance by the CMF. whose 16 members are chosen from the financial community and appointed by the finance minister, is necessary for the offer to

to the protagonists were excluded from the meeting chairman and a BNP director, and Dominique Hoenn, a up to the end of the 35-day senior Paribas executive.

The CMF is just the first

By Samer Iskandar in Paris and and SG were acceptable to be a formality, some argued that the twin offers posed legal problems.

czech I)
in Si-i
or mers

In the SG Paribas camp. bankers argue that the ket regulators on Banque results of BNP's offers. together with SG's existing offer for Paribas, could turn up more than 20 permutations. BNP could succeed in both bids, or in one only; or BNP and SG could both end up as large minority shareholders in Paribas.

As a result, they argue, the CMF would have grounds for rejecting BNP's bids, since shareholders in the target companies would be asked to make a decision without knowing what they were really voting for.

Although it is thought unlikely that SG or Paribas will take legal action, independent shareholders might

Once the CMF has decided, the BNP bids will then go to Commission Opérations de Bourse, the stock market regulator, which must approve the

offer document. The offer period, lasting 35 trading days, will formally begin only when the credit institutions committee (CECEI), a central bank subcommittee, has given its approval. CECEI, which is to meet next week, has the power to block the bids if it considers they would damage the French banking system.

SG has the right to with draw its earlier bid for Paribas in the first five days of the offer period. It could Jean-François Lepetit. CMF raise its bid, or a new bidder could enter the battle, right period. If that happens, the clock will start again.

Even without a new bid. the results of the offer would probably not be known until the last week of May, at the earliest - and the affair bankers expected the CMF's could last much longer if the decision on whether BNP's regulators drag their feet all-share bids for Paribas or if the battle goes to court.

Bayer struggles against falling base chemical prices

Bayer, the German pharmaceutical and chemical group, yesterday confirmed the recent trend that deteriorating prices are battering chemical activities. although polymers and pharmaceuticals are doing mod-

Like BASF earlier this

Exceeding your

expectations.

while emphasising its threepillar strategy of chemicals. pharmaceuticals and polymers. It will continue to shed non-core businesses.

Although Bayer's outlook for 1999 was less pessimistic than BASF's - which said profits this year would be less than 1998 - it remained fairly optimistic that fullyear 1999 sales would come week, Bayer pledged to focus in at 1988 levels.

The group also said it stood a good chance of matching last year's trend in operating profit on an adjusted basis, after subtracting about DM500m (€256m, \$280m) in operating profit from Agfa, its graphics and film subsidiary, which it plans to float in the second

Bayer said last week that

profit rose 2 per cent to DM6.15bn.

Like its competitors. Baver is suffering from falling prices for base chemicals. caused by the crises in Asia and Latin America. Sales were down 10 per cent in the fourth quarter and continued to fall sharply in January and February. "From now on things can only get 1998 sales were flat at better," said Manfred Schnei-DM54.89bn while operating der, Bayer chairman.

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in 1998, operating profit in pharmaceuticals. How fell 29 per cent in Asia, and ever, Bayer pledged to boost dropped 8 per cent in North
America because of shutsaying that its pipeline down and start-up costs for polyurethane and plastics production and temporary halts of its US blood plasma

in Japan, one of Bayer's most important markets. profits by 22 per cent in 1998 profits were particularly with higher productivity and hard hit by governmentmandated price reductions ing price pressures.



résults 1998

1994 1995 1996 1997 1998 281.1 282.6 346.1 334.2 281.9 Cross operating picome Possi 93.2 85.3 117.15 91.2 (5.7) Net noone (ios) 42.1 43.1 55.0 49.6 (27.4) IFRF milions 276.0 282.6 561.0 325.2 (179.6) 3.0 3.0 3.4 3.4 1.0 ° 200 200 220 220 656 * Proposed for approval at the ordinary stareholders' meeting of April 28, 1999

nual shareholders' meeting April 28, 1949 mens of dividend' from July 1, 1999 ration of half-year results September 7, 1999

CPR Investor recuprors 30 rue Saint Georges 75312 Paris cedex 09 Telephone: 33 1 45 96 24 58 - Fax: 33 1 45 96 23 03 E-mail: direcuts/cpr.fr - Web site: www.cpr.fr



ter, CPR had autounced a net loss of 29 million sures (FRF 190 million) for the first nine months of 1998. The loss was reduced to 27.4 million sures (FRF 179.6 million) as of December 31, 1998. The recessures taken and CPR's sound financial base make it possible to envirage a return to profitability in each.

sent to the default of Russia and uphervals that affected the financial markets, expecially in the third ours-

Proprietary trading: gross operating loss of 31 million cures (FRF 203 million), as compared with income
of 67 million cures (FRF 453 million) in 1997.
 For the most part, the loss can be attributed to the portfolio of Russian accurities, to the widening of spreads bet-

were government bond issues and those of European and American corporate and institutional issuers, as well as to changes in the shape of yield curves in the main European markets.

CTR unmediately took measures: to refocus the business balance around teams with the most consistent profit records.

, to reduce and ensure a better risk distribution.

 Asset management a group operating income of 14 million euros (FRF 92 million), representing twice the gross operating income reported in 1997. Assets under management continued to grow, from 9.9 billion euros (FRF 65 billion) at the end of 1997 to 10.5 billion euros (FRF 69 billion) as of December 31, 1998, and to 11.7 billion euros (FRF 77 billion) at the

The range of products was expended. In particular, the beak launched specialized funds to benefit from the experience and performance of the proprietary trading units with the most regularly profitable results. Brokerage: gross operating income of 13-3 million curos (FRF 87 million), down 13% from 1997.

forease was due to losses on government sexurices business and the resentaturing of money market brokesage ties. Schelcher-Prince Finance was again very profuzible. The creation of C.P.R. E*TRADE. which reports rapid growth, puts the bank in the forefront of the market for on-line brokerage services for individual investors.

· Dividend and stock buybeck : Confident in the group's future growth, the Board of Directors has proposed the payment of a dividend of one euro (FRF 6.54).

The reduction of the group's risk exposure made it possible to maintain a very solutionary international solvency. ratio on Tier I capital of 14.1% and a CAD Tier I capital ratio of 153%. CPR's Brand of Directors will ask the

Outlook

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品

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Dated, 17th March, 1999

THE SANWA BANK, LIMITED by its London Branci as Principal Paying Ages

Zambia Copper Investments Limited The interim report of the above company for the half-yea ended 31 December 1998 will

be posted to shareholders on or about 26 March 1999. Copies are available from: Computershare Sevices plc

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In accordance with the resolutions of the Board of Directors of the Company adopted at as meetings field on 4th March, and 19th March, 1999, the Company will issue 2010/81090 Class A Profestred States convertible into shares of cognition stock of the Company 314 March, 1999. THE SANWA RANK, LIMITED

Dated: Lith March, 1991

invariper where of the common shoul the corporation payable on 10 June 1995 is now given that the toll-rein

to the Deposition has belown at Chain for house Beautr Deposition Receipt. un -- Drambanou Por Una 250 Cont-Loo I'm US William Many Tan 19775 Cont. 2125 Costs 12017 Passell

Ambroveneto international Bank Ltd US\$ 150,000,000 Floating Rate Notes due 2004

by its London Branch as Principal Paying Agess.

in accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from March 17, 1999 to June 17, 1999 the Notes will carry an Interest Rate of 5 625 % per annum The Coupon Amount payable on the relevant Interest Pay-

ment Date, June 17, 1999 will be US\$ 14.36 per US\$ 1,000 onnaipal amount of Note, USS 143,75 per US\$ 10,000 pnncipal amount of Note and US\$ 1,437.50 Kredietbark Lwembourg per US\$ 100,000 principal amount of Note.

COMPANIES & FINANCE: EUROPE

Czech brewers win go-ahead for merger

By Robert Anderson in Prague

Misious Wal

yesterday approved the merger of the country's two biggest brewers - both indirectly owned by Japan's Nomura Securi-

The move is a surprise reversal of an earlier deci- do." sion and paves the way for the creation of central Europe's biggest brewer.

The decision to allow the merger of Plzensky Prazdroj and Radegast came after two previous rejections by the office and is a blow to Bass. the UK brewer, which has fought the merger.

Bass owns Prague Breweries, the country's third biggest brewery, and had built up a 34 per cent stake in Radegast with a view to a possible merger of its own.

The merger will create a group controlling around 44 per cent of the Czech market and a total sales volume of 8m hectolitres.

Nomura said yesterday the new group would be better able to promote Czech beer exports, which have been disappointing despite offering strong brands such as third largest bank, which Prazdroj's Pilsner Urquell, the first Pilsner-style lager.

The new group will allow a buyer to take a dominant position in a highly tional, said yesterday: "The competitive market with the biggest per capita commission has ended a proconsumption in the world and give it brands which could be marketed abroad

But the decision also

raises questions about the transparency of the competi-The Czech competition tion office's procedures. some observers said.

Graham Staley, head of Bass in the Czech Republic. said: "This has come out of the blue. It is very difficult to understand. They will have a lot of explaining to

In its first verdict in December 1997 the office said the merger would "achieve such an economically strong position that it will allow them to prevent the continuation of efficient competition"

Nomura appealed, claiming that such a combined market share was common in Europe and would help beer exports. However, after a further rejection Nomura appeared to withdraw its appeal last November before the office had delivered a final judgment.

The office, under a new chairman, re-opened the case and now appears to have recognised that the merger already occurred through Nomura's acquisition last ing to take on. Renault stability. March of Investicul a Postovni Banka, the country's held controlling stakes in both breweries

Randall Dillard, managing director of Nomura Internadecision by the monopolies longed period of uncertainty. It is now time to move on, to implement the merger, and to realise the commercial synergies.

Renault prepares to carry Nissan's heavy load of debt

Doubts are being expressed over the deal, say David Owen and Alexandra Harney

Renault had forged a E33.47. deal with another big carmaker would have been ugly ducklings.

Back then, the partly state-owned French combeing battered by the bitter backlash to its decision to close a Belgian car plant with the loss of more than 3,000 jobs.

But it is a measure of cash flow from operations French carmaker's "turnround story" that plans to this pace.
"Even as they restructure,"
"Even as they restructure," Motor have not met with the same response

Today, with the French group's 1998 profits reaching a near record FFr8.8bn (€1.34bn, \$1.47bn), its net debt eliminated and the reputation of its top management riding high after two years of outstanding performance, the situation is difforest

But, as vesterday's noor performance by Renault shares underlined, chairman Louis Schweitzer and his team should still be under no illusion about the enormity of the task they are try-

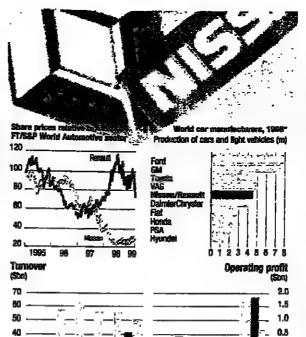
wo years ago, news that closed 5.5 per cent lower at

Top of the list of concerns is the Japanese company's written off as a marriage of heavy debt load, which totalled Y2,500bn (\$21.2bn at current rates) as of last March, excluding liabilities pany reported a 1996 loss of of financing subsidiaries. more than FFr5bn and was Although Nissan has managed to reduce these liabilities to about Y2,100bn by selling assets and some of its investment portfolio, analysts are doubtful whether

> the weak sales and strong ven have meant the environment is deteriorating even faster than they can restructure," says Tsuyoshi Mochimaru, analyst at Dresdner Kleinwort Benson

will be sufficient to sustain

A quick injection of new capital is particularly important because Nissan is expected to face considerable funding difficulties in the next 18 months. Moody's, the credit rating agency, last week lowered its rating on Nissan's debt from Baa3 to Bal, equivalent to junk bond status, adding to fears about the carmaker's financial



Nissan's sales have tumbled over the past year to its problems. The group because of the slump in Asia expects sales of Y6,400bn in and the recession in Japan. the fiscal year that ends this Analysts say its weak prod- month, just below the level

the ability of Mr Schweitzer and Carlos Ghosn, his chief lieutenant, the verdict seems less clear-cut on whether Renault has the management strength needed to transform Nissan's pros-

Such doubts appear all the more germane given that 85 per cent of the carmaker: enough to veto decisions made by the Nissan board, but not for full management control. Indeed, it could be argued that the heart of the matter for the French group will be whether it can exert enough influence to make a real difference with a stake small enough to avoid con-

solidating that heavy debt. Renault's plans encompass Nissan Diesel, Nissan's 39.8 per cent-owned truck and engine unit, will be a source of concern for some observers given the weak state of the Japanese truck

There are also questions about the nature of industrial co-operation that Renault would seek to implement in any tie-up. On the one hand, the geographic fit

achieved last year. It also between the two companies expects Y30bn in net losses - in the car sector is quite its sixth loss in seven years. good, with the Japanese Second, while few doubt group providing its growthminded French counterpart with exposure to two large markets - the US and Japan - from which it is virtually

he two groups could certainly combine platforms and parts procurement; Nissan has been Renault plans to buy about trying to reduce its more than 20 platforms as part of its restructuring. But analysts caution that sharing platforms would take at

least five years. To shareholders in both carmakers. a deal would only make sense if a rigorous restructuring and rationalisation of facilities ensures. This could include mothballing Nissan's sales network Third, the fact that in Europe and continued restructuring of its Japanese and US operations, analysts

> It is in Europe where some of the toughest decisions may come, with Renault perhaps torn between clipping the wings of its new Japanese partner in its domestic market and fully exploiting Nissan's UK plant in Sunder land, which has been called Europe's most efficient car

CAPITAL RESULTS

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Joint Bookrunner

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Abbey National

Guaranteed by Abbey National plo

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January 1999

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January 1999

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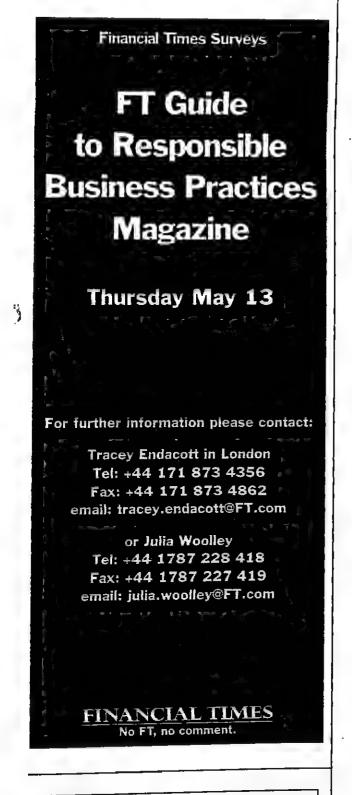
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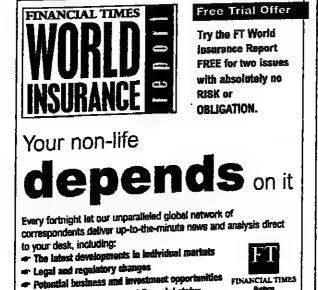
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Annual transfer of the second second

By Tracy Corrigan in New York

Goldman Sachs's luck on market timing may have turned. On the day it filed its prospectus for its second run at an initial public offering. the Dow Jones Industrial Average broke through 10.000 points.

While the significance of 10,000 points is simply that it is a nice round number, the milestone does suggest a rather more buoyant tone to the market than was evident last September, when Goldman was forced to postpone its first effort at an IPO. Analysts say the strength

of the market means that Goldman stock may well be priced on the high side of the \$40-\$50 per share range given in the prospectus, particularly on the back of a strong quarter of earnings Evan Goldman.

Furthermore, investors may be soothed to see that even after Goldman's ropey performance in the fourth quarter, when it took hits particularly in fixed-income arbitrage trading, the firm's pro-rata net earnings for 1998 of \$1.3bn represented a return on equity of just over

And given the careful structuring of the IPO even after the offering, Goldman's equity base is likely to be only about \$7.5bn, against \$6.6bn as of the end of February - Goldman should be able to maintain its attrac-

tive return on equity. In fact, the tone of the prospectus seems deliberately low-key. Goldman may have done the IPO to give itself greater access to capital and a currency to make acquisitions, but the management is in fact carefully restraining the growth of its

ing - announced earlier this

week - as having the poten-

tial to reshape one of the

fastest growing industries in

The immediate aim is to

supply companies with

so-called "unified networks"

networking equipment

which connect both comput-

ground to competitors such

as Cisco Systems. However,

by giving such heavyweights

as Intel and Microsoft a help-

ing hand into the network-

ing business, they may

achieve the industry

restructuring they are pro-

today is much like the com-

puter industry in the 1970s.

with each company control-

ling every aspect of their

products - they build the

boxes, use specially designed

chips, and write their own

operating systems and soft-

The networking industry

Nortel could be accused of

having instigated the alli- automatically put a tele-

The Nortel alliance aims working equipment will

ers and telephones.



potential interest in pursu-

ing retail investors through

an internet business, talk of

a big internet buy has been

As for the other notable

aim of the IPO - "to share

ownership broadly among

our employees now and

through future compensa-

tion", the results have yet to

Certainly, both Salomon

Brothers and Morgan Stan-

ley experienced a gradual

exodus over time of enriched partners moving on to more

restful pastures. But this has

advantages as well as disad-

vantages, making room for

new blood. And while the

distribution of equity to staff

below partnership levels is a

sensible and desirable mea-

sure, few of these staff are

Networking leaders such

as Cisco say they are com-

hopes to outflank Cisco. It is

worth supporting someone

else's operating system if it

creates such an increase in

to the public networks.

has been rapidly gaining

market share as the

operating system for

business networks, helped

by alliances with companies

such as HP which have

developed machines running

on NT which meet the

highest standards of

Cisco and Lucent Technol

ogies have been widely

regarded as the natural lead-

ers in the networking bust-

ness, putting Nortel into a

relatively weak third place.

However, the alliance with

Microsoft and Intel could in

time present them with a

reliability.

people close to the firm.

plans to embark on a shopping spree. The management pinpoints three main businesses trading, investment bankoverdone, according to

ing and asset management on which it will focus. "Our strategy," reads the rospectus, "is to grow our three core businesses in mar-

kets throughout the world." This is exactly what the firm's strategy was a year ago, when the IPO was first mooted. Recent talk of playing down of trading, where the firm came unstuck last year.

is denied: "Trading and principal investing has been an important part of our culture and earnings and we remain committed to these businesses irrespective of their volatility," affirms the pro-Despite recent talk of the likely to have enough money

capital base and has no internet and Goldman's to retire on.

New lines in networking

with different companies

focused on chips, software

Business alliances are as and building finished mitted to industry standards

common as silicon chips in machines. The first new which would allow indepen-

the technology industry, but products from the alliance dent software companies to

Nortel Networks, Intel, will be Hewlett-Packard write applications for their

Microsoft and Hewlett-Pack- machines running Micro- systems. But by linking with

system over Intel chips to

deliver Nortel software

which combines telephone

Such new machines would

be able fully to integrate

telephones and computers.

For example, computers

would be able to read e-mail

over the phone and print

voice messages as faxes. A

click on a web page would

phone call through to the

company. A call to your tale-

phone would automatically

pull up information about

the caller on your computer

Many companies are work-

ing to develop such systems,

but Nortel argues its prod-

ucts will be the first to run

both telephone and com-

puter through a single net-

The main advantage of

having one platform driving

PCs and telephones is that it

makes it much easier to

write new applications link-

ing the two. Everyone recog-

nises that the value of net-

and computer functions.

model of the PC industry, applications it can perform.

AEROSPACE VENTURE IS FIRST IN A SERIES AIMED AT SHARPENING GROUP'S PERFORMANCE

Boeing in aircraft servicing move

By Christopher Parkes in New York

plans to reinforce its ailing commercial aircraft operations with the establishment of a new engineering services division.

To be known as Boeing Airplane Services, the unit mance following a review of will operate from bases in California, Kansas and Washington state, and will provide aircraft conversion, retrofitting and repair

lion, a former sales, market- way for us to go forward". Boeing yesterday unveiled ing and business development executive at the coming weeks include

joined Boeing last October.

The venture is the first in an expected series of moves to sharpen Boeing's perforgroup operations by Deborah Hopkins, who was appointed chief financial officer last

month that customer service current conditions.

Its launch and operation had been identified during

Other actions expected in AlliedSignal Aerospace, who changes to existing operations, including scrapping projects considered unlikely to produce worthwhile profits.

Her preliminary review of operations had shown about \$3bn-worth of group investment projects were either "value-destroying" or only Ms Hopkins said last capable of breaking even in-

from passenger to cargo use presented one opportunity for growth in the services sector. More than 1,500 such conversions were expected in the next 15 years, he said.

At present Boeing was

converting about 18 747s

annually at its Wichita

The market for such engifragmented, and the group's upgrades, rebuilding interitactics suggest a drive to ors, recovery and repair and capture more of the "after-

Mr Gullion said yesterday market" husiness associated will be overseen by Joe Gulthe review as a "very strong that conversion of aircraft with the worldwide fleet of 10,600 Boeing commercial jets currently in service. . , Mr Gullion pointed out that the new operation

would be an integral part of .

Bangkok keep stal Radar

the original manufacturer of these aircraft, with ready access to all Boeing divigions, suppliers and services. The range of services to be offered will include engineerneering work is currently ing retrofits, avionics

Canadian markets see strength in unity

By Scott Morrison in Toronto

The restructuring of Canadian stock markets this week was widely seen as a positive step, but some observers said the Toronto Stock Exchange, Canada's largest, must continue to address other challenges in order to slow the loss of market share to US exchanges and alternate trading

The restructuring plan will see Toronto emerge as Canada's sole senior equities market, while Montreal's exchange will become the

ver and Alberta will merge with the Canadian Dealing Network, a TSE over-thecounter trading subsidiary, to form a national junior

The TSE and other exchanges, in a rare display of unity, are attempting to tition, particularly from US exchanges, say analysts.

At least 200 Canadian companies interlist on the TSE and a US market. The TSE said that number has doubled in the past 10 years as

country's derivatives market. Exchanges in Vancoutate to larger more liquid markets south of the border. Toronto Stock Exchange totalled US\$332bn in 1998, a

tiny fraction of the US\$7,300bn traded on the NYSE and the US\$5,500bn traded on Nasdaq last year... The concern is that some Canadian companies might completely bypass exchanges in Canada. completely

It is unlikely that the TSE can reverse the trend, but sources in Canada's investment community said the exchange could take steps to

slow the erosion of its mar-

The TSE last year unveiled

a proposal to transform itself from a non-profit co-operative into a private, for-profit business. Sources in the investment community have argued that the exchange will not be able adapt to the rapid evolution in global capital markets until voting rights on the TSE's board are aligned with the economic interests of the exchange's member firms. A

vote is expected in June.

ket share. A key issue market share decline as large dealers increasingly opt for "upstairs trading", only to input trades into the Internet trading has also affected trading volume on Canada's stock markets.

The TSE will also have to adjust to additional challenges posed by alternate trading systems should, as expected, restrictions on such systems be relaxed in. the near future by the Ontario Securities Commis-

BellSouth goes it alone

Telecoms group is in no mood for merger, says Richard Waters

of the most attractive mar-

kets in the US, but it will

mood for a merger. The chairman of BellSouth has been besteged by investment bankers telling him that he should act now

But, to judge by his response, the company that emerged with the largest piece of the local telephone market after the break-up of the Bell system in 1984 is not yet ready to give up its unfashionable go-it-alone strategy.

"There are other ways to address it," he says, when asked whether BellSouth needs a merger to extend its reach from its stronghold in the south-east. "I'm not sure you need a national netadds, can be achieved "by alliance or by teaming arrangements". Although Mr Ackerman

the number of applications does not rule out a merger, his instincts are clearly for continued independence. For Microsoft and Intel. What you concede in scale the move is the next natural and scope you have to make step in their joint attempt to up in focus and execution." extend their reach from the he says. It is a strategy that desktop into the corporate has stood up well for Bellnetwork and ultimately, on South until now, to judge by its service record and profit Microsoft's Window's NT margins.

its strong performance has left BellSouth with a higherrated stock than rivals: it is trading at around 24 times expected earnings this year. compared with 18-21 st other big local carriers. Yet Mr Ackerman has resisted the siren calls from Wall Street to use his buoyant stock as a takeover currency. "It's always nice to have a good currency - but it doesn't change the discipline of

looking for good value." Rivals question this unfashionable strategy. "He's counted himself out of in BellSouth's position. It the game." says a senior has yet to break out of its

uane Ackerman is in no carrier. "BellSouth is to long-distance business - and some extent living in the past." adds Jack Grubman. telecoms analyst at Salomon Smith Barney. Strong economic growth may make the company's home region one

> inevitably see its business whittled down by new competitors, he savs. It is not difficult to see why Wall Street bankers have beaten a path to Mr Ackerman's door in Atlanta

burbe: Companies		78	organ.	1
S West	31	12	1,5	i
elSouth	95	. Z	13	•
al Alaric GTE	156	57	52	1
C/Inches	169	46	6.6	-
	(20)			-
				1
,	in R			- (
		1996	1998	

speculation in recent months a combination with Sprint, the other US teleperannial subject of takeover

or why there has been

If their own pending mergers are completed, SBC Communications and Bell Atlantwo dominant local carriers in the US, each twice the size of Atlanta-based Bell-South - and each with the declared ambition to expand outside their local regions.

Meanwhile, mergers such those long-distance carriers World-Com and MCI and wireless companies Vodafone and AirTouch, along with the International alliance between AT&T and BT, have highlighted the weaknesses

until it does, the lucrative long-distance data and international markets remain

tory approval to enter the long-distance business should come this year and will be the key that finally unlocks this apparent strategic trap.

It would give BellSouth a shot at the \$8bn of long-distance traffic that never leaves its region, and a chance to swim upstream into the data and international markets, he says.

Companies such as Coca-Cola, an Atlanta neighbour, are concerned only about the quality and cost of their telewhether it is provided by a single global carrier, or a company like BellSouth acting through alliances with

Yet the differences in reach are becoming starker all the time. AT&T, which provides global data services to Coca-Cola, recently coms company that is a bought IBM's worldwide data network and plans, with BT, to extend its reach into 100 big international

> The question of whether to join the merger scramble may well be one that Mr Ackerman can put on hold for a while longer. The regulatory hurdles to

> a long-distance acquisition are still significant. Even if BellSouth wins approval in one state this year to sell long-distance services, it would have to win approval in all 50 before it could get the full benefit of owning Sprint, one rival points out. The ouestion, when that time comes, is whether Mr Ackerman still believes Bell-South's best chance lies in

NEWS DIGEST

COMMODITY FUTURES

CFTC outlines proposals for opening up markets

The Commodity Futures Trading Commission, the US regulator for the futures markets, yesterday published its long-awaited proposed rules under which foreign electronic exchanges will have access to US-based customers and investors, without having to quality as a "full US contract market". The new rules will allow customers based in the US to enter orders on non-US electronic exchanges via "order-routing systems" - including those that are internet-based - provided the exchange/systems meets certain "basic minimum safety standards".

Full details of the rules were not immediately available, although they were due to be published in the Federal Register "shortly". One big issue will be the amount of business which a non-US exchange can draw from the US. In its earlier discussion document, the CFTC indicated that it would probably place a cap on this.

If business then exceeded a specific level, the exchange would need to register as a "full US contract market" -that is, effectively qualify as a US exchange and undergo a

The CFTC rules have been anxiously awaited by non-US exchanges, which have generally moved far more quickly then their US counterparts to embrace screen-based trading systems, and see these as a way of accessing the large US customer base. To date, Eurex, the biggest European futures exchange which operates solely via a screenbased system, has been the only foreign exchange allowed to place trading terminals in the US. However, it. too, was barred from increasing the number when CFTC implemented a freeze and announced that it was drawing up formal rules. Nikki Tait, Chicago

CABLE TV

Oxygen Media appoints chief

Oxygen Media, the specialist cable television and internet company targeting women, has hired a senior executive from CBS to run its start-up cable network. Geoffrey Darby will be responsible for programming and integrating the Oxygen network with the company's growing array of _. internet services. His move from the post of executive vice-president at CBS cable reunites Mr Darby with Geraldine Laybourne, founder of Oxygen and also a Nickel-

Oxygen has since attracted high-profile investors including America Online, ABC, Carsey-Werner-Mandabach, a prolific independent TV production company, and Oprah Winfrey's Harpo Entertainment group.

Ms Laybourne, whose declared aim is to "superserve" the women's market with new media, said Mr Darby would lead her company's efforts to "invent future TV/internet forms". Christopher Parkes, New York

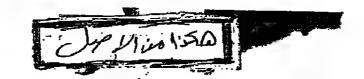


The eight eyed Jumping Spider achieves its remarkable sight through a clever division of labour. Whilst additional pairs of eyes simultaneously detect peripheral motion and judge distance, its main frontal eyes form a clear telephoto image of its prey.

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COMPANIES & FINANCE: INTERNATIONAL

cing move Bangkok to keep stake in Radanasin

Thailand's government said yesterday that it will keep up to 49 per cent of the Radanasin Bank after its

The cabinet approved buyers, in a move that will provide a framework for later sell-offs.

ngth in unit

IC outlines propes

opening up make

The government has said it wants to move three lenders, including the Bangkok Metropolitan and Siam City banks, into private hands this year.

The Krung Thai Bank and BankThai are marked down for partial privatisation next year. Potential bidders include Morgan Stanley Dean Witter, Citigroup and the Hongkong and Shanghai

The sale of lenders taken over by the state has been slow because potential buyers have worried about the growth of non-performing

The government said a 24 per cent stake was the minimum it would consider retaining, as at this level it would provide the central bank with decent profits from future earnings.

"We are making sacrifices so we want to share in the rewards," he said.

The Radanasin Bank was perceived last year as a good bank to support the Finantrailblazing privatisation cial Restructuring Agency in its disposal of the assets of 56 closed finance companies. guarantees against losses, In last August's government designed to tempt cautious rescue plan, it was merged with the struggling Laem Thong Bank, whose largest creditor was the central bank's Financial Institutions' Development Fund.

If buyers insist on an assets split, an Asset Management Corporation will be set up by the central bank to buy the loans inherited from Laem Thong, to be managed by the bank or its partner. The AMC will pay for the

loans with long-term paper

backed by FIDF guarantees and interest contributions for at least five years - until the management entity starts generating its own income. The fund will not sustain losses greater than Radanasin's provisioning for bad debts before the separation of assets. The bank and its new shareholder will have to absorb at least 15 per cent of any additional loss suffered by the AMC, a ratio that can be altered depend-

Citigroup to expand

ShipWon Corporation

Notice to the holders of the

U.S. \$18,000,000

0.5 per cent. Convertible Boods due 2006 of the laster

NOTICE IS HEREBY CIVEN to the holders of the above Bonds that, at the Meeting of such holders conversed by the Notice published in both the Prendal Times and the Lestenburger Wort on 3rd February, 1999 and held on 25th February, 1999, the Entraordinary Resolution set out in such Notice was duly passed. Accordingly, the modifications referred to in the Entraordinary Resolution have been implemented with effect on and from 25th February, 1999.

Copies of the Supplemental Trust Deed which implemented the said modifications are available for inspection by the holders of the above Bonds at the specified offices of the Paying and Conversion Agents are out helow during normal basis hours on any wealting (Saturday and bank and other public holidays excepted).

Paving and Conversion Agents

L-2450 Lusembourg Contact Sorah Bridge Tel. +352 460 241

U.S. \$150,000,000

Undated Floating Rate Primary Capital Notes

In accordance with the provisions of the Notes, notice is hereby given that for the three month Interest Period from March 17,

1999 to June 17, 1999 the Notes will carry an Interest Rate of 5.25% per annum. The interest payable on the relevant interest payment date, June 17, 1999 will be U.S. \$134.17 per U.S. \$10,000 principal amount.

By: The Chase Manhattan Bank

ondon, Agent Bank

14. Boulevard FD. Rou

A number of important alliances were in the pipeline and would be rolled out in the next three to six months. Mr Williams said.

The \$67.4m purchase in

tralia that Citibank did not "to build market share, and

Given the increased product range in Asia, real earnings should continue to grow

Contact: Contact Bushle Tel. +41 i 332 86 40

O CHASE

Europe expansion to be next big Power play

The Canadian financial services giant is spreading its net beyond its home shores, reports Edward Alden

Otior

The Power of influence

Electrafite

ower Corporation, the pany, is aptly named. The secretive Montreal-

based company acquired three decades ago by Paul Desmarais, now one of Canada's wealthiest financiers, controls the country's largest insurance and mutual fund businesses and has been involved in dozens of deals that have reshaped the Canadian corporate land-

While the company remains virtually unknown outside Canada, over the past decade it has quietly acquired strategic positions in several important European industries, including broadcasting, utilities and speciality minerals

In an equal partnership with the similarly media-shy Belgian financier Albert Frère, Power has become one of the most influential investors in continental

Its market capitalisation of C\$8bn (US\$5.2bn) puts it in the top handful of Canadian companies, and Power has flourished at home through a rare mix of patience, personal relationships and a strategic vision that has led to some well-timed acquisitions and dispositions. It is a formula the company is now trying to bring to its European operations.

Last month, the Desmarais-Frère alliance engineered the £756m (\$1.2bn) takeover of English China Clays, the UK speciality chemicals producer, by Imétal, the French minerals and chemicals company.

Power and the Frère Group, through their joint holding company Pargesa of Switzerland, hold a 60 per cent stake in Imétal and plan to build the company into the largest speciality minerals producer in the In 1997, the group negoti-

ated the merger of CLT, the Beigian broadcaster, with UFA, the broadcasting subsidiary of Germany's Bertelsmann group, to create the largest television and radio group in Europe. It has TV and radio stations in 12 countries as well as significant assets in production sell unless we feel we're at and broadcasting rights. an impasse from an industry In late 1996, Pargesa sold point of view. We try to its interest in Tractebel, the

used the proceeds to become

leader in providing water

and waste management ser-

Until late last year, the

Desmarais-Frère partnership

also held 22 per cent of

Petrofina, Belgium's largest

oil company. With the sale of

Petrofina to Total of France

for US\$39bn, the stake has

been reduced to 7 per cent,

but the group is still the

largest shareholder in what

is now the world's sixth larg-

Despite all this manoeu-

stages. The company's for-

mal partnership with the

Frère Group does not expire

until 2014, and Power has no

cash available for future

with his brother André took

over day-to-day control from

his father in 1996, says Power's philosophy is one of

"We're long-term share-

holders and when we buy

things we want to keep

things," he says. "We don't

"active" shareholding.

Paul Desmarais Jr. who

est oil company.

coulstions.

vices to municipalities

build and grow." Belgian energy group, and The company aims for control or significant influence the largest shareholder of in properties with long-term Suez Lyonnaise des Eaux, growth prospects, and tends the French utility that is to dispose of holdings that do not fit those criteria. aiming to become the world

> ts ability to carry out that programme is helped by the fact that, while Power's shares are broadly held, voting control remains with Paul Desmarais Sr. chairman of Power's executive committee. "It's an advantage to be able to distance yourself from quarterly earnings phenomena and make long-term, sustainable franchise judgments," says Mr Desmarais Jr.

In North America, Power's main holdings are financial vring, Power's ambitions in Europe are in their early services properties it has owned for three decades. These include an 80 per cent interest in Great-West Life Assurance, Canada's largest debt and more than C\$3bn in insurance group, and a 67A per cent stake in investors Group, the biggest mutual fund company in Canada.

In 1997, Great-West made the largest financial services acquisition in Canadian history when it bought London Insurance Group for C\$2.9bn. outbidding the country's top bank, the Royal Bank of Canada. The purchase will give Power an unassailable

because other Canadian insurance companies are just beginning the transition from mutually-held to investor-owned status.

The Desmarais have

known when to sell as well

as buy. In 1989 they sold

that no other North Ameri-

can group has built the same

web of connections in

Like the best of Canada's

business and political elite,

the top officers are all bilin-

gual and move easily

between French and English-

speaking cultures, But Pow-

er's business approach, he

Power has tried to change

the business culture of the

V a director of Imétal

several years ago, he visited

one of the company's mines

and was informed he was

the first director ever to set

foot on the property. After

sympathising with the mine

manager over demands from

head office, the manager

piped up: "Oh yes, they

forced us to do budgets two

hear this, you think to your-

self: 'Budgets, wait until

they hear about return on

investment'," says Mr Des-

marais. "You either say to

yourself I'm scared to death

or this is opportunity time."

With its aggressive expan-

sion in Europe continuing,

Power has clearly decided it

is indeed opportunity time.

"For a North American to

years ago."

r Desmarais Jr says that when he became

companies it controls.

Europe that Power enjoys.

Consolidated-Bathurst, the aper company, just before the pulp and paper market collapsed, and disposed of Montreal Trust just as the trust companies were being gobbled up by the banks. In both cases, says André Desmarais, while the timing was fortunate and Power realised sizeable profits, the decisions were strategic rather than tactical. The company saw no opportunity to become a dominant global player in pulp and paper, or

to compete with the banks through a trust company. In Europe, the same logic raft of financial service holdings in companies that were too small to be large forces in a consolidating industry. Over the past year, for

instance. Power has sold its interest in Banque Bruxelles Lambert, Belgium's second largest commercial bank, to ING of the Netherlands, and its interest in Belgian insurer Royal Belga to Axa-UAP. Pargesa has realised more than SFr1.4bn (\$957m) in profits from sales over the

SIA keen on stake in Thai **Airways**

By William Barnes

Singapore Airlines wants 23 per cent of Thai Airways International, Suthep Thaugsuban, Thai transport minis ter, has confirmed.

However, Thai executives fear privately that the 93 per cent state-owned carrier might take lessons in efficiency in the short term. only to find later it has invited in an investment Trojan horse.

For Singapore cannot hope to match Thailand as a tourist destination nor equal its bargaining power for landing rights.

The city state has tried to deflect these worries by pushing the idea that Singapore and Bangkok could become the region's twin aviation hubs by working together.

Analysts were sceptical about Mr Suthep's claim that state enterprise laws might prevent an equity sale to a direct competitor. What on earth are Luft-

hansa, Swiss Air and Qantas?" asked one observer, citing other potensays, is very much the North American one of maximising tial bidders mentioned by Mr shareholder value, and Suthep.

A pervous Thai manage ment also wonders how it will cope with the "tough' western managers in Luithansa or BA (Qantas's equity partner) who might overpower them and wrest too much control over the structuring of lucrative

The more culturally attuned managers at Singspore Airlines may yet prove attractive. "We are definitely going to make a proposal, confirmed Cheong Choong Kong, SIA chief executive.

SIA made an aborted bid for a stake in China Airlines in January and has made an offer, with Lufthansa, for some of South African Air

The IMF was promised the long-delayed further privatisation of Thai Airways when Thailand signed up for the \$17.2bn rescue package in

ing on the economy.

Citigroup, the financial giant created by last year's merger between Travelers Group and Citicorp, will announce a number of key strategic alliances, tie-ups and acquisitions for Asia-Pacific in coming months, said Simon Williams, Citibank's head of consumer banking in the region, AP-DJ reports from

I Appold Street Broadgate London BCZA 2HE

Contact: Ian Tierney Tel. +44 171 933 2771

This Notice is given by:

Dated 17th March, 1999

tions across the region.

January of the remaining 78 per cent of Diners Club Ausalready own, and the mid-1998 tle-up with Cathay Pacific Airlines to launch the Citibank Cathay Pacific Visa card in Singapore are just two recent initiatives maximise the return to our shareholders", he said.

He added that the bank in 1999, following an estinow had a full-time team to mated 30 per cent rise in look at potential acquisi- 1998, Mr Williams added.

ISRAEL 2000 SICAV

R.C. Luxembourg B 47 222

NOTICE TO THE SHAREHOLDERS

ISRAEL 2000 SICAV

Notice is hereby given that the Annual General Meeting of the Shareholders of ISRAEL 2000 SICAV will be held at the Registered Office of the Company on 6 April 1999 at 10:00sm AGENDA

1. Approval of the Activities Report of the Board of Directors for the fiscal year ended on 31 December 1998.

2. Approval of the Auditor's Report for the fiscal year ended on

Approval of the financial statements for the fiscal year ended on 31 December 1998.

Allocation of the net result for the fiscal year ended on 31 December 1998.

Discharge of the outgoing Directors and the Auditor from their duties for the fiscal year ended on 31 December 1998.

6. Appointment of the Agents of the Company: Appointment of the Directors. Retification of the appointment of Mr. Samuel Pinto

Chairman of the Board of Directors Appointment of the Auditor.

Shareholders are informed that no quorum is required for this Meeting and that the decisions are taken by a simple majority of the shares present or represented.

Each Shateholder may act at any meeting by Proxy. For this

purpose, proxies are available at the Registered Office and will be sent to Shareholders on request. To be valid, proxics must be duly signed by Shareholders and

sent to the Registered Office in order to be received the day preceding the Meeting by 5pm at the latest. Owners of bezrer shares who would like to attend this Meeting should deposit their shares at the Registered Office five working

Shareholders wishing to obtain the Audited Atmusi Report'as at 31 December 1998 may apply to the Registered Office of the

On behalf of the Company BANQUE DE GESTION EDMOND DE ROTESCHILD LUXEMBOURG - Société Anonyme -20, Boulevard Emmanuel Servais

L-2535 DUXEMBOURG

(Securities Board of The Netherlands) Pursuant to article 7 of the Disclosure of Major Holdings in Listed Companies Act 1996 (Wmz 1996) the STE discloses the following

Zuivelcoöperatie Campina Mellomie U.A., Hogeweg 9, 5301 LB Zulthommel (Registered office, Zalthommel), The Netherlands in Koninklijke Wessanen N.V.

5,02% Total voting rights

Total capital interest B direct actual A direct actual D direct potential C direct potential F indirect actual H indirect potential G indirect potential Date on which the notification duty arose: 2nd of March 1999

PERSONAL

PUBLIC SPEAKING Training and speech waiting by anced withing speaker.

This window open. Banking & Finance Appointmen



Undated subordinated float rate securities

1999 the securities will carry at interest rate of 5.125% per annum. Interest payable 17 une 1999 per USS1,000 securio will amount to US\$13.10 and per US\$10,000 security will amount

Global Agency and Trust Services, Captenik, N.A., London 17 March 1999 CITIBANC



17 March 1999 to 17 June 1999 the securities will carry an interest rate of 5,3125% per annum. Interest due on 17 June 1999 will amount to US\$13.58

per US\$1,000 security.

Global Agency and Trust Service Chibank, N.A., London

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The hand prices published in the station or the sta

e andove

JAL to cut 1,300 jobs and slash board size

Smugglers' loss in China proves healthy gain for Zhenhai

Successful government crackdown on illegal oil imports has lifted prices to improve refinery's earnings, writes James Harding

By Alexandra Harney in Tokyo

unveiled a sweeping although sales would be since 1991. restructuring plan that slightly below the Y1,153hn includes more than halving forecast. the number of board memadditional 1.300 jobs - on too of 2,300 job cuts announced black this year.

Isao Kaneko, president, reducing interest-bearing said. "We decided to trim the crew on subsidiary airlines structure, to compare with yesterday.

anti-smuggling campaign,

China's largest diesel refl-

nery experienced a signifi-

cant recovery in earnings in

the second half of last year, as the crackdown on illegal

imports of oil products

enabled a 30 per cent

increase in Chinese diesel

prices and a resumption of

sales to many companies

that had previously relied on

Zhenbai Refining and

Chemical Company, the for-

mal name of the Hong Kong-

listed company, is expected

to tell investors later this

month that it achieved pre-

tax profits of just over

RMB600m (\$72m) for the full

year 1998, still well below

the RMB935.3m for 1997 but

a rebound in earnings in the

Sun Weijun, general man-

second half of last year.

smuggled fuel.

o understand why Jiang impact on the oil and petro-Zemin, China's presi-chemical industry." The

stopped." he said.

grown and illegal imports

have undercut domestic

Following the launch of

the anti-smuggling drive. Mr

Sun calculated that the cost

of a tonne of diesel from the

refinery gate had risen from

RMB1,475 in the middle of

last year to RMB1,920 at the

Zhenhai, one of the few

beginning of 1999.

said the group expected to debts to Y1,400bn from number of board members to mean that JAL can lower lean rivals in the US. How-Japan Airlines yesterday profit on a parent basis, not recorded a net profit said Mr Kaneko.

The plan is geared towards board members from 28 to 11 would be eliminated. bers and eliminating an improving efficiency within and increased use of Japan the JAL group, which also Air Charter, a lower-cost expanded use of JAL information systems divi-domestic airlines' cost-cutincludes hotels and resorts, subsidiary carrier, as a Express, a domestic carrier, sions, which could improve ting efforts. last October - and it con- and generating an ordinary scheduled airline. The new to cut costs on its domestic firmed it would return to the profit of Y30bn a year board structure would be routes. The more flexible starting this year, while installed next month, JAL pay scales for pilots and JAL's plans to lower its cost Y356 in an advancing market

achieve a Y10bn (\$85m) net Y1,500bn in 1997. JAL has speed up decision-making,*

The company did not spec-Chief among the new ify how the 3,600 jobs, 10 per reforms are a reduction in cent of the total workforce, would promote the flotation and the high cost of landing

EFS growth

overall labour costs by ever, Douglas Hayashi, anaincreasing the ratio of flights lyst at HSBC Securities in served by these carriers.

of subsidiaries, specifically and using Japan's largest In recent months, JAL has in catering, distribution and airports have hampered seh now.

Analysts have praised

from their retail business.

oil prices through earnings visits Washington next

The company, which already ing up to the prospect of

Tokyo, argues that the The company also said it downward pressure on fares

> Shares in JAL surged 11.3 per cent, or Y36, to close at

> month, and Zhenhai is fac-

"The market will be

opened up sooner or later

we going to compete with

international companies?"

may put many of the state

owned refineries in China

out of business. Even for

Zhenhai, one of the very few

for prudent management

and relatively efficient pro-

would mean a sharp fall in

oil leaders, Zhenhai's small

production scale and limited

product grade and quality

could prove obstacles. But

Mr Sun indicated Zhenhal

could at least "have the

capacity to compete with

international companies".

Against the international

companies in the troubled

International competition

Mr Sun said.

some time in the future.

NEWS DIGEST

CAR COMPONENTS

Denso buys majority stake in Magneti Marelli arm

Denso, the leading Japanese car components maker, has spent L260bn (€134,3m, \$147m) to purchase a majority stake in the rotating machines division of Magneti Marelli, the Italian components company affiliated with the Fiat group, as part of a plan to expand its businesses

The all-stock deal was aimed at strengthening Denso's electromechanics motor operations, which include making the rotating parts used in alternators and starters in car engines, the company said. Denso bought all of Magneti Marelli's 80 per cent stake in its rotating machines unit in a friendly deal last week.

The acquisition marked Denso's first purchase of a foreign company since 1992, when it bought Flexdrive, an Australian car parts maker that specialised in meters, cables, and motors for Y4bn (\$33.9m).

it underlines the gap that has emerged between strong and weak companies in Japan's car components sector amid the collapse in vehicle sales to their lowest levels in 12 years. Last month, Robert Bosch bought a majority stake in Zexel, a Japanese parts maker, in what analysts called the first of many cross-border deals in the Japanese components sector.

Denso, like other Japanese parts makers, has been ortiicised by some analysts for relying too heavily on the domestic market. The group, which is owned 24.5 per cent by Toyota Motor, had an export ratio of only 23 per cent. lest year, Christopher Redi, analyst at Morgan Stanley Dean Witter, said that mergers and acquisitions overseas would be critical to the group. The announcement was made after the close of trading. Shares in Denso advanced 1.9 per cent to Y2,400. Alexandra Harney, Tokyo

ELECTRONICS

Hyundai in \$550m disposal

Hyundai Electronics has sold a 90 per cent stake in Chip-PAC, its semiconductor assembly subsidiary, to a US financial consortium led by Bain Capital and Citicorp Venture Capital for \$550m.

Hyundai said it would use the proceeds to help finance its planned takeover of LG Semicon to create the world's largest memory chip producer. Based in Santa Clara, California, ChipPAC has plants in Korea and China.

The Hyundai group, South Korea's largest conglomerate, raised \$5bn in overseas capital in 1998 and plans to raise another \$4.5bn by selling assets and equity stakes this year in an effort to reduce its debt-equity ratio to 200 per cent from 323 per cent in 1998.

Hyundai Electronics is expected to account for nearly half of this amount. It sold another US subsidiary, Symbosis Logic, to LSi Logic for \$760m last year and has raised \$710m through the listing and new share issues for Maxtor, its hard disk drive maker. John Burton, Seoul

SINUAPORE

DBS Land falls into red

Singapore property developer DBS Land awung Into a net loss of S\$239m (US\$139m) in 1998 from a net profit of S\$182.3m a year earlier. "Group results were severely impaired by provisions, operating losses and reduced contributions from most of its businesses," the company said. Total provisions for 1998 were S\$425.1m, including S\$350m posted in the second half. The loss cam a 31 per cent increase in revenue to S\$1.42bn in 1998 from S\$1.08bn in 1997, the group sald. AP-DJ, Singapore

MAWIAT

Chipmakers agree alliances

Two of Taiwan's top chipmakers yesterday announced agreements with Japanese companies that will allow them to upgrade their product lines, further comenting the island's position as a semiconductor powerhouse.

United Microelectronics (UMC), one of the world's biggest producers of made-to-order logic chips, said it had forged a strategic alliance with Kawasaki Steel under which they would jointly develop the technology to produce 0.18-micron application-specific Integrated circuits, It said Kawasaki Steel would now suspend plans to open a production plant for such chips,

Winbond Electronics, a big supplier of D-Ram (dynamic random access memory) chips, said Toshiba had granted it a ficence to use 0.175-micron and 0.15-micron complementary metal oxide semiconductor technology. The technology, developed by the Japanese company jointly with IBM and Siemens, would eventually allow Winbond to produce 512-megabit D-Ram chips. Mure Dickle, Taipel



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CITIBANCE



The Hongkong and Shanghai Banking Corporation Limited theorporated in Hong Kong with U.S.\$400,000,000 PRIMARY CAPITAL UNDATED FLOATING PLATE

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PUBLIC NOTICE

National Investments Company K.S.C. 8.5% Secured Bonds due 2001

NOTICE TO ALL BONDHOLDERS

Pursuant to Clause 5.3 and Clause 14 of the Information Memorandum, National Investments Company K.S.C., hereby formally gives notice to all Bondholders of its intention to call the above Bonds in whole on 15th April 1999.

Bondholders requiring further information should contact Mr Yousef S. Al Majid at National Investments Company on +965 2457806 or Mrs Linda Amili at the United Bank of Kuwait PLC on +44 171 4876618.

dent, has championed an company's not profits fell almost 40 per cent in the look at Zhenhai Refining's first half of last year as ille-bottom line. gal imports flourished. "But 1998" (%) 1999" (%) ZOWANIA RUMINAN 19.5 -31.7 since last year, when Jiang Shanghai Petrochem 765.8 -182.1 Zemin and [prime minister] 54.0 39,5 -013 Zhu Rongji took anti-smuggling measures, the situation has become much tighter. The smuggling has basically vested enterprises, has been able to lift sales to foreign The result has been a welcompanies which have previcome recovery in prices for ously relied on imports, analysts say. The differential the 65 refineries struggling in China's oil products marbetween China's oil prices. ket, where demand has which are controlled by the weakened, inventories have government to protect ineffi-

Corporate growth and stock ratings

Year to Dec

and petrochemical enterprises, and international oil prices, which before tax and tariffs are less than half the cost of Chinese products, may continue to lure people into smuggling. But Mr Sun said he was confident the government

cient state-owned petroleum

smugglers' ship off the Chinese coast by China's navy. Nevertheless, Zhenhai, a subsidiary of the giant stateowned China Petrochemical Corporation (Sinopec), has put expansion plans on hold until it sees a substantial pick-up in domestic demand. By the end of this year, the refinery's comprehensive processing capacity will have been increased to 12m tonnes a year.

network of petrol stawould maintain its aggrestions, having seen how many international oil comsive drive against illegal ager of Zhenhai, said: coastal refineries designated imports, which recently "Smuggling has had a huge to supply fuels to foreign-in- uncluded the sinking of a

has 70 petrol stations, will direct foreign competition increase that number to 29.4 more than 100 by the end of . B.S. On the awkward issue of a and the question is, how are 39.1 \$20m deposit that Zhenhai has been unable to recover from China Orient Trust and Investment, a subsidiary of the state-owned Bank of

China, Mr Sun said the company was in discussions and "optimistic" about the out-Chinese petrochemicals sec-tor still favoured by analysts The \$10m deposited with the local Ningbo International Trust and Investment Corporation (Nitic) and the duction, market opening RMB10m deposited with

profits, Mr Sun said. been recovered, he said. The longer-term challenge.

www.FT.com

another local trust and investment company have

henhai has committed though, is the liberalisation itself to developing a of China's heavily protected oil market. China's entry into the World Trade Organisation is likely to be at the panies have mitigated the heart of discussions when effects of the slump in world the Chinese prime minister

Telkom urged to end contracts

Parliament yesterday urged Telekomunikasi Indonesia, the domestic telephone utility, to cancel troubled jointoperating contracts with foreign partners such as Cable and Wireless, Cables & Radio of France, Telstra of Australia and Singapore Telecom and US Sander Thoenes writes in Senggigi, Lombok.

A parliament commission said Telkom, which is majority state-owned, should terminate the contracts starting April I and take over the liabilities.

Its chairman said the partners, which expand and operate networks in five regions of Indonesia, had failed to deliver the targeted number of new lines or

transfer technology. Telkom has been under fire for agreeing to lower targets and revenue from the partnerships, which have been pressed by more than \$1bn in off-shore debt since the rupiah collapsed. But it has insisted the contracts should be maintained, as cancellation would bring high compensation claims and takeover of the debt.

Gates opens up.

The interview: Today. The book: Serialised from tomorrow.

Today, in an exclusive in-depth interview, Bill Gates talks about the future of business and how you could win or lose as the information age speeds into a new millennium. And a serialisation of his new book begins tomorrow - only in the FT.

> FINANCIAL TIMES No FT, no comment.

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COMPANIES & FINANCE: UK

CHEMICALS FRENCH GROUP TRUMPS ALBEMARLE'S OFFER BUT OTHER POTENTIAL BIDDERS MAY BE IN WINGS

Rhodia bids £455m for Albright & Wilson

By Lucy Smy

\$35₁₅

Magneti Marelli am

Rhodia, the French chemicals group, has made a £455m (\$279m) bid for its UK rival, Albright & Wilson, offering shareholders 145p per share and trumping an earlier offer of 130p from Albemarle of the US.

Shares in Albright rose 10%p at 148%p, reflecting market hopes that Albemarle might come back with a higher offer. The US com-

pany Albemarle would only Albemarle's offer to share looking at Albright. say it was considering its

Of the two bidders, Rhodia is thought to have the more scope to extract cost savings from a takeover. Both Rhodia and Albright make wetting and foaming agents. called surfactants, and phosphate-based chemicals. Albemarle specialises in bromidebased chemicals.

Last week Albright's board tentatively recommended more potential bidders were

holders, but the offer was not backed by the company's majority shareholder, Phillips & Drew, P&D vesterstake behind the higher offer from Rhodia, pledging sup-

Analysts said the chances of such a high bid were "slight". although industry sources said at least two

Unusually, Apax said it

It increasingly invests sub-

France, which is merging its life science business with day threw its 23.1 per cent Hoechst of Germany, and plans to dispose of the stake within 12-18 months.

port unless a bid of more than 160p per share emerged. their balance sheets until the end of the year. Rhodia has set up a vehicle called back control of Albright ISPG with Donau Chemie, a from January 1, 2000 and

privately-owned Austrian would pay a premium to ISPG will be a wholly-

owned subsidiary of Donau Chemie - itself spun off from Rhone-Poulenc in 1996. If ISPG's bid succeeded. The structure of bid allows Albright would be held, as if both Rhodia and Rhone- in trust, by Donau until Rho-Poulenc to keep the deal off dia could take control of the company. Rhodia would

have a call option to buy

Rhodia is 68 per cent industrial chemical com-owned by Rhone-Poulenc of pany, to bid for Albright. contribution.

The bid would be partfunded by £390m of loans from Paribas and Crédit Lyonnais, guaranteed by Rhodia. The company would also raise \$50m through an issue of convertible bonds while Donau would contribute £14m of equity.

€1.8bn fund puts Apax in top tier Liffe £64m in buy-outs. However, Apax has the US - which is the main UK online auction site, amassed €600m to be spent reason that leveraged Until now Apax had

July 30 June 10

4.75

By Katharine Campbell

Apax Partners has leapt into the big league of European private equity houses with the completion of its latest €1.8bn (\$1.9bn) fund, which will invest significant sums in early stage companies as well as leveraged buy-outs. Most of the largest

and Cinven - concentrate on

RESULTS

Bodycota Indi

Coca-Cola Beve

cial Objects

vehicles - such as those assembled by CVC Capital Partners, Doughty Hanson

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6 miles to Dec 31 6 miles to Dec 31

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Y to Dec 31 828.3

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45.9

538.2 19.4

over the next three years in buy-out funds have proved start-up and early stage businesses.

Although less than 3i, which invested an estimated £350m in early stage businesses in the past 12 months. Apax's commitment establishes it as one of the largest presences in the field.

Pro-tax profit (Em)

36.84 76.2

15.5L 64.8 64.8 11.5L 0.217 16.6 4 4.71

22.9 37 14.1

5.46 3.65♥ 4.92

42.6L♠

1.25

(206.5) (223.1) (674.7) (60.7) (1,114) (1,203)

(1,134) (3.9) (2.46)

(91.3) (45.4) (15.9)

(15.9) (178.5) (131) (270.3) (472) (101.3) (42.2) (7.27)

(26.3) (252) (-) (22.1)

(235.6) 14.6 (3,016) 131.44 (1,306) 100.3 (386.5) 313.6 (18.2) 1.77

(2,331) 132.94 (4.81) 0.023

(2.34♥ (146♥

(30.5) (45.4) (12.4\$) (84.1) (24.1) (47.1) (9.1L\$) (0.173) (9.4\$) (4.05)

(6.27**)**

(2.02) (13.9) (1.65L) (18.1)

(5.12 j (0.831L**4**)

(115.2**♠**) (82.1♥)

(1.28)

(134.6**4**)

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. w Compensives restated. After exceptional charge. VAlter

(11.5L) 1.29L† (6.21\() 78.97L (10.7) 52.3 (0.94) 9.88 (11.3) 5.2

5.2 8.8 17.1 17.8L 10.68

15.06

stantial sums at one go, Early stage returns have historically been poor in Jazztel, a start-up in Spain, and \$12m into QXL, a new Europe - in contrast with

(2.44) (85.1) (40.2) (45.8) (7.85) (7.85) (1.6) (20.7) (5.9L)

(0.087 (16.01 (3.6)

(3.5) (9.25) (8.26) (10.2) (1.51L) (19.3) (7.42) (7.36) (17.4) (0.3L) (11.93L)

(6.82) (50) (7.94) (3.8) (8.1)

(19.9L (7.69)

(15.12) (15.09)

2.8 3.6

so popular.

Until now Apax had raised much smaller, national funds - with £313m for the UK and DM260m (\$144m) for had done equally well in its Germany in its last exercise. early stage and buy-out A €300m vehicle for France investments, although it that has just closed its funddeclined to reveal specific raising is not yet part of the

About 60 per cent of the recently putting \$20m into money for the regional fund came from the US, with the rest from Europe.

Total for

31.5

25

3.72

Total last

5.85 4.5大

new pan-European organisa

loss as Eurex wins trade

By Edward Luca

The London International Financial Futures and Options Exchange incurred a heavy loss last year - its first deficit since 1985 - as trade volumes migrated to its chief competitor in Frankfurt.

The exchange, which says it expects to make a loss again this year, was hit by unexpectedly fierce competition from Eurex, its Frankfurt-based competitor, which deprived the exchange of its most lucrative contract the future on the 10-year German government bond. It also prompted Liffs to embark on an expensive switch from floor-based to screen-based trading.

The exchange, which made a pre-tax loss of £64m in 1998, said it planned to return to profit by the start of the millennium. Last year's heavy losses, which followed a pre-tax profit of £52m in 1997, stemmed from an £81m provision set aside to finance a complete overhaul of the exchange which included cancellation of plans to move to a bigger trading floor in Spitalfields and a steep redundancy proheadcount by more than half included the cost of develop- exchanges."

ing the exchange's electronic trading platform, Liffe Con-

Excluding the provision. Liffe made a pre-tax profit of £17m, less than a third the net earnings of the previous year, Brian Williamson, chairman of Liffe, said Liffe had included all its restructuring costs in the results. "1999 will be a year of transition", said Mr Williamson, "We have paid a necessary

cost to put the exchange on a competitive footing again," However, observers warn that Liffe will struggle to recapture the strong revenue growth it enjoyed before Frankfurt muscled in on its market. The exchange, which has seen its market capitalisation drop from a peak of £300m last May to just £58m yesterday (up from a low of £36m in December). has been forced to match fee holidays offered by Eurex on

its contracts. These are unlikely to be withdrawn. Monetary union has also diminished volatility within the euro-zone and thus reduced demand for derivatives to hedge against this volatility. "Liffe will eventually have to spread its wings to find new markets," said gramme reducing Liffe's the head of derivatives at a US bank. "It will also have to 400. The provision also to form alliances with other

COMMENT

Telewest

The Mexican shoot-out devised by Telewest and NTL Telewest Communications to resolve ownership of their Share pace relative to the joint-venture London fran- FISE 100 mdea chise is suitably macho. It reflects the bullishness that has infected cable operators since last year's revaluation of the sector. No-one wants to sell assets. Under the arrangement, unless both parties want to keep the joint venture alive. NTL must make its best bid to Telewest. which can then buy NTL out or sell its 50 per cent share at

100 that price. This favours Telewest, as it will have the final say. Shareholders must

hope it chooses wisely. The fear is that Telewest's keenne to expand may lead to its taking its eye off the digital ball. Although it is giving British Sky Broadcasting and On Digital a year's start in digital, there is still everything to play for. New cable subscriptions are soaring. But switching customers to digital is going to be costly. Paying a high price for a London franchise now might dull its appetite for the digital opportunity.

Unigate/Terranova

UK food producers, which have been put through the mincer by powerful retail customers, are in desperate need of con-solidation. Unigate, the one with money in the bank, is super-keen to perform that role.

Investors took fright last year when it tried to buy the whole of Hillsdown, including furniture and housebuilding, for nearly £2bn. Now it has focused its attention on a tantalising spin-off from the conglomerate. If it could get Terranova for less than £250m, including debt, investors would forgive it not only the Hillsdown over-reach but also

November's warning that profits growth had stalled. However, Unigate is unlikely to succeed with an offer of 125p a share. Terranova's recent low of 75p says more about the sector and the unfashionableness of small companies than its own merits. Chilled convenience foods are one of the growth areas on supermarket shelves, and Buxted chickens, a Hillsdown legacy, should show some recovery this

Terranova could push operating profits up to about £30m. excluding of central costs that Unigate could strip out. This suggests an initial after-tax return of about 8 per cent at the offer price without any other synergies. Unigate could justify a bid 10 per cent or so higher.

Unigate in hostile bid

Unigate, the foods and distribution group, yesterday launched the first significant hostile bid in the UK food sector since 1992, with a £228.5m (\$368m) cash offer for Terranova, the chilled convenience foods group.

The offer, at 125p a share, as "significantly underval- ders is advising Terranova.

Terranova was demerged

from Hillsdown Holdings last autumn. Its shares rose 31%p yesterday to 185%p, suggesting investors believe it is likely to fetch a higher price.

Shares in Unigate closed unchanged at 410%p. Unigate is advised by Lazwas rejected by Terranova and Brothers while Schro-

Should basic rights apply to securities too? Since January all our shares are equal.

in reinsurance and in investments we make no fundamental distinction between countries and nationalities. Because we are at home everywhere around the globe. From over 60 cities we service more than 5,000 insurance companies. And specialists from all over the world work at our head office in Munich. In making the transition to a single and transparent presence on the international capital market, swapping bearer shares for registered shares is a natural step.

The Munich Re registered share. The security. Exchange your bearer shares for registered shares between February 17 and April 1, 1999.



Münchener Rück

Munich Re Group

IT stocks hope they will attract attention in their new settings

agers are aiready aware of

the growing importance of

IT. and have been building

research teams to help

deepen their understanding

"There is more awarenes

among institutions about

technology. It is already

transformed on a year ago.

says Andrew Hawkins, head

of the technology group at

the efficacy of sub-sectors as

a shorthand for what compa-

nies do. In theory, only com-

panies that derive more than

half their profits from hard-

ware, say, will be listed in

this category. Failing that,

turnover is the determinant.

But in practice, companies

are much harder to dissect

than that. In the IT sector,

where businesses are con-

stantly moving on to each

other's territory, it is hard to

make a neat incision

between software, hardware

Mr Hawkins says: "Tm a

little amazed by some of the

classifications. They have

out Azlan in computer ser-

vices, yet it is a distribution

and computer services.

Second, critics question

WestLB Panmure.

FTSE International's reclassification has been accused both of lagging behind and anticipating trends, writes Caroline Daniel



All change for the FTSE

In just over two weeks, the changes form part of a wider reshuffle of the FTSE indices, designed to help invesand within sectors.

But not everyone is convinced that the exercise will standing of IT. "They are trying to contain the uncontainable." says George O'Connor, IT analyst at

The rejig by FTSE International, the organisation that manages the FTSE range of indices, will bring the UK more in line with the rest of

From April 1, IT compatwo new sectors, one covering hardware, the other software and computer services. These in turn will be split into six sub-sectors: hardware, software, computer

services, internet, telecom- as significant as the big munications equipment and change last year. Fund mansemiconductors. The combined group is valued at about 1.5 per cent of the FTSE All-Share Index.

This follows the introduc-UK's listed IT companies tion last year of a sub-index of it. will find themselves in a for IT companies that new set of categories. The encountered an enormous appetite for the shares from fund managers, eager to catch the IT tide. Within two tors compare companies months, the index had risen across national boundaries, 30 per cent. Last Friday, it nearly hit last July's high.

Despite investors' obvious appetite for stocks in the improve investors' under- index, some analysts are scentical about the latest bout of spring-cleaning. "I know the FTSE people

are trying to be pro-active, Granville, the investment but Nasdaq does not even break it into these things," says Coleen Kaiser, senior IT research analyst at Bank Boston Robertson Stephens. "The changes could raise a

lot of awareness, but if it is done wrongly - which it appears they are going to nles will be marshalled into it will be misleading to investors" For Ms Kaiser and others

there are three main con-

First, they question whether the changes will be company. What it is doing in

computer services is a mys- companies such as Zergo, an that the listed UK internel

Granville to devise its own, more complex way of catego-rising IT companies, involv-to gatecrash the internet February. ing 12, rather than six, sub-

relates to the internet sub-

internet security company, market is underdeveloped. Confusion like this has led as well as Dixons, the retailer, whose Freeserve operation has helped it market.

The sub-sector includes The critics' third concern Dialog, Rasynet, Internet internet services. It boasts Technology Group, Gresham

Should this brave new category be reserved for pure internet plays, such as internet service providers, or for

those eager to daub themselves with the seductive glitter of the internet by putting .com after their names?

279

173

187

sector. What is an internet Computing, Voss Net, Netstock? Should e-commerce consultancies be included? Should this brave new category be reserved for pure internet plays, such as internet service providers, or for those eager to daub themselves with the seductive glitter of the internet by putting ".com" after their

stocks". They are not yet representative of what is provider. going on the UK, excluding

Call and Virtualinternet. Five of them are tiddlers listed on Aim. Its total value is 0.03 per cent of the FTSE All-Share.

It is hard to find a common thread here. Dialog, which lobbled hard to be listed in this sub-sector, provides online information services. Gresham Computing An eclectic group have is busy reinventing itself as been deemed "internet an e-commerce play. And Voss Net is a tiny service

NEWS DIGEST

FOOD PRODUCERS

Compare the UK's meagre

fare with the new Dow Jones

internet index launched in

divided into e-commerce and

internet luminaries such as

Yahoo! Amazon.com and

Graham Colbourne, secre-

tary to the FTSE classifica-

tion committee, acknowl-

edges "shortcomings", but

hopes the list may "encour-

age investors to focus on the

sector". Analysts think this

visibility could translate into

higher valuations for compa-

nies included. "It is an area

where there will be strato-

spheric ratings," says Mr

One company director has

mixed feelings about being

in this group. "We don't

want to be considered only

as an internet stock, particu-

larly with the negative press

from the US. We are not a

typical internet stock. We

substantial profits."

be a good thing."

57

RA.

47

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1888**

make good revenues and

Even so, he is unlikely to

push to change the listing. "Anything that helps

increase our visibility and

focus the attention of the

business community has to

eBay.

Hawkins.

This tracks 40 stocks,

Coca-Cola Beverages falls: £15.5m into the red

Problems in Ukraine and Belarus pushed Coca-Cola Beverages - Coke's anchor bottler for eastern and central Europe - £15.5m (\$25m) into the red in 1998.

Neville Isdell, chairman and chief executive, said the group had mothballed one plant and cut the workforce in Ukraine and Belarus by more than half to less than 1,000. "We have cauterised the wound," he said, adding that this would ensure the markets would not be a drag on earnings. The actions led to an exceptional charge of £14.2m, in addition to a £15.4m charge for listing and reorganisation. The pro forms outcome compared with profits last

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17.55

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77

OF BURNEY CONTRACTORS

330295

Excluding the two former Soviet states, volumes rose by 8 per cent. But total sales by value were flat at £1.2bn mainly because of the strength of sterling. The shares floated in July at 160p - fell 21/2p to 89p.

The group will pay £15m for the Coke bottler for north-eastern Romania. Mr ladell sald the Romanian market would remain difficult, but denied it could meet problems like those in Ukraine and Belarus, where inflation hit 120 per cent. David Blackwell

BUILDING MATERIALS

Wolseley builds on US market

A strong US housing market helped lift profits at Wolsel the builders' and plumbers' merchant, by 15 per cent in the first half. Profits from the group's US outlets grew by almost a third to £74.7m, contributing to a 14 per cent rise in profits before goodwill amortisation and exceptionals to £142.5m. However, pre-tax profits for the six months to January 31 dipped 1.3 per cent to £133m, depressed by £7.7m of exceptional charges related to the acquisitions of Hall & Co and Porcher, and loss on a disposal.

CHEMICALS

Kalon to treble outlets in France

Kalon, the paints group that is in takeover talks, is to treble its trade-centre outlets in France, its largest market, this year. Mike Hennessy, managing director, said the formet would also be used in Poland where the group has just purchased a majority stake in the local producer. By the end of the year, Kalon will have 42 centres in France and will lift its total by 12 to 177 in the UK. The group declined to comment further on its talks with Total, its majority owner. Mr Hennessy said the negotiations with the French oil and chemicals group, which hopes to buy the 34 per cent of Kalon its does not hold, were being handled by non-executive directors. Virginia Marsh

TELECOMMUNICATIONS

'Shoot-out' for Telewest and NTL

It could soon be high noon for the UK cable industry. Telewest Communications, the second biggest operator, is heading for a £200m "shoot-out" with NTL, its next largest rivel, over ownership of a lucrative London franchise. If this results in Telewest taking full control of the franchise, it would make it the biggest cable operator in the UK.

Telewest is the manager of the London franchise, and, ement, NIL, as the t make an offer. Telewest can then either agree to buy NTL's interest at the offer price, or insist that NTL pays Telewest for its interest at the same price. The situation has arisen following NTL's acquisition of Comcast last year, which included a half-share in the London cable franchiee shared with Telewest. With the lossmaking industry rapidly consolidating to cut costs, neither company has been content to share the 445,000 north London cable customers. Despite talks on which company should buy out the other, no agreement has been reached. If neither company backs down by May, either can invoke the shoot-out clause. Christopher Price

ENGINEERING

US expansion drive for Bodycote

Bodycota international, the fast-growing metal treatment group, plans to expand aggressively into the US via a pro-gramme of factory building and buying.

John Chesworth, managing director, sald Bodycote owned less than 2 per cent of the factories in the US speper cent of group sales. "We are such tiddlers in this large

cialising in heat treatment of metals, which accounts for 64 market," Mr Chesworth said. "The heat treatment market in Los Angeles is bigger than the heat treatment market in the whole of the UK." He said the group would more than triple its presence in the US over the next three years,

Standard & Chartered

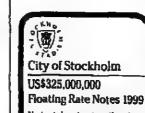
Standard Chartered PLC (incorporated with limited liability in England)

US \$400,000,000

Undated Primary Capital Floating Rate Notes rendment to previous advertisement dated 18th Merch, 1999)

In accordance with the provisions of the Notes, notice is hereby given that for the interest Determination period from 16th March, 1999 to 16th April, 1999 the Notes will carry interest at the rate of 5.1875 per cent. per annum. Interest accrued to 16th April, 1999 and payable on 14th July, 1999 will amount to US \$44.67 per US \$10,000 Note and US \$448.70 per US \$100,000 Note.

West Merchant Bank Limited Agent Bank



City of Stockholm US\$325,000,000

Notice is bereby given that the notes will bear interest at 4.9375% per annum from 17 March 1999 to 17 June 1999. nterest payable on 17 June 1999 will amou US\$12.62 per US\$1,000 note, US\$126.18 per US\$10,000 note and US\$1,261.81 per US\$100,000 note.

Global Agency and Trust Services 17 March 1999 CITIBANCO

NOTICE IS HEREBY GIVEN that the. Order of the High Court of Justice: (Chancery Division) dated 24 February 1999 confirming the reduction of the capital of the above-named company the Minute approved by the Court showing with respect to the Capital of the said company as altered the several particulars required by the above-mentioned Act were resistanced by the above-mentioned Act were resistanced by the tioned Act were registered by the Registrar of Companies on 25 February Dated the 11th day of March 1999 LINKLATERS & PAINES (DTL), Condon ECZY 8HQ One Silk Street London ECZY 8HQ. Solicitors for the above-name

LEGAL NOTICE

No. 00909 of 1999 In The High Court of Justice Chancery Division Companies Court

In The Matter of THE FLEMING AMERICAN

INVESTMENT TRUST PUBLIC

LIMITED COMPANY and in The Matter of The Companies Act 1985

Consolidated result as of December 31, 1998

""Finextel, consolidated over 12 months

• Real estate: 1 million m²

> estimated value

> 87 % in

7.1 MdF

Paris/Paris area.

 Re-evaluated net assets:

49 €/share

Gross cash

flow +6%

 Consolidated net result :

+ 14%

 Standard & Poor's notation: constant outlook

Dividend : 2.35€ (+4.5%)

GROUP SHARE NET RESULT "Finestel, consolidated over 6 months Real estate business

Significant consolidated items (in millions)

REAL ESTATERENTAL INCOME

CONSOLIDATED MET RESULT

GROSS CASH-FLOW

PRE-TAX RESULT

In 1998, Sophia pursued an active policy in the development and enhancement of its estate.

• In December, the purchase of a 78.85% stake in the capital of Interball at a cost of FF 951 million resulted in Sophia acquiring a yield estate estimated at FF 1.9 billion, essentially recent and complementary to that held further to the acquisition of Finextel

• The purchase of the "Le Cap" office building in the business district of La Défense at the end of the year at a value of FF 252 million will bring rental income of FF 19 million as from 1999. • The acquisition of 900 square metres of office premises at 63, avenue des Champs Elysées, came in addition to the 1,900

Renovation and rental renewal Renovation work at a cost of FF 147 million (FF 109 million in 1997) was started in order to restructure, rehabilitate and adapt to user demand a number of real estate buildings.

FF

378

342

310

213

The excellent rental renewal of these buildings has validated the renovation effort undertaken in recent years. The immediate vacancy rate as of December 31, 1998, was 12% (13.5% in 1997). including, at a rate of 4%, those buildings re-rented whose lease will take effect only over the first half of 1999.

Arbitrage policy: refocusing of property portfolio

• The selling-off of the 18% share held by Finextel in Fidei was completed in a market environment that proved favourable to the appreciation of the type of assets held by this company. On this occasion, Sophia cleared consolidated capital gains worth FF 64

 Two non strategic buildings were sold through lease financing for the sum of FF 67 million, giving capital gains of FF 38 million. A commitment to buy was received for three others and their sale was completed in January 1999.

Financing business

square metres already owned.

Further to the acquisition of Interbail, ongoing leasing activity stands at FF 15 billion.

No new production goal is now being set for this business. where new commitments in 1998 amounted to FF 184

million. As a result, this ongoing total is destined to fall on its own at a rate of around FF 1.5 billion p.a., excluding any reimbursements or sales.

Re-evaluated net assets

The whole real estate, estimated at FF 7.1 billion, contains latent capital gains of FF 1.5 billion. Considering both this fact and the

evaluation of future net margins for our leasing portfolio, i.e. FF

o.8 billion, the Group's share in re-evaluated net assets, confirmed by exterior experts and reviewed by auditors, came to FF 4.7 billion. i.e. FF 320 (49 €) per share as of December 31, 1998.

Consolidated result, 1998

The 1998 consolidated result does not include any result quota from Interbail as it was only acquired in December. The gross cash-flow amounted to FF 352 million, a rise of 6%, owing to the surge in estate business. A number of exceptional factors had an influence on this fiscal year, in particular:

* the cost of purchasing Interbail: FF 11 million *capital gains from the sale of Fidei: FF 64 million. After tax of FF 98 million, the consolidated net result came to FF 213 million. The Group share result amounted to FF 191 million.

Outlooks

In the space of two years, Sophia has significantly strengthened estate business, now the Group's main line of expansion. Its contribution to gross cash-flow was preponderant in 1998 and is

destined to keeping growing in 1999. In all, Sophia's gross cashflow in 1999 should post distinct growth and come out at around FF 440 million.

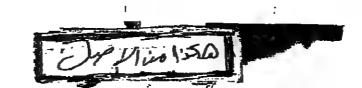
Dividend

Noting the new prospects for recuring results offered by Sophia's real estate, the Board of Directors, in their address to the AGM convened for May 20. 1999, has decided to propose a global dividend of 2.35 € (FF 15.41) per share, a rise of 4.5%

over the previous year. The proportion of tax credit in this dividend is 0.50 € (FF 3.28).



This release is available on 36.15 COB (Frs 2,23 per minute) and on the ECOFIL server, Sophia, 63 avenue des Chemps-Elysius 75000 Paris • Tel #1 44 25 47 10



im into the red

Europe ignores Dow rise and EU surprise

EUROPEAN OVERVIEW By Florian Gimbel

European equity markets remained quiet as investors 300 index marginally higher. chose to ignore the surprise resignation of the European Commission. Even the euro, which had fallen as low as \$1.0816 on the news, BT Alex Brown, shrugged off the latest political upheaval, recovering its poise in the afternoon.

III THREE MONTH EURIBOR PUTURES (LIFFE) (1m 100-rate

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97.100 97.125 96.890 97.030

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FTSE Eurobioc 100

Wall Street's brief excurpany news, rather than response to speculation that the French merger activity.

Today, we have seen a property of the crucial macro-economic trends driving the crucial macr sion beyond the crucial 10.000-point level also failed to inspire European markets, leaving the FTSE Eurotop

"It was a lacklustre day. with both the bond and the

Mr Harnett thought yesterday's activity was largely "stock specific", with com-

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Real Estate

ing the market.

Renault shares fell 5.45 per cent yesterday, with the Paribas. markets disapproving of its SocGen and Paribas two possible alliance with gained 4.27 per cent and 0.8 Japan's ailing Nissan. Telestable," said lan Harnett at France Telecom closing cent higher. down 1.77 per cent ahead of

its results today. Banks put in a strong performance, largely in hopes it could benefit from

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with Societé Générale and

per cent respectively, while currency markets remaining coms were also weaker, with BNP shares closed 2.5 per

Germany's Dresdner Bank also extended recent gains, climbing 3.4 per cent on

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BNP in its takeover battle slight rotation away from some of the defensive stocks. such as telecoms and utilities, to cyclicals, such as banks and automobiles." said Ian Scott at Lehman

Brothers. He thought the resignation of Oskar Lafontaine, the German finance minister, was still "resonating" through European markets.

"His removal should put an end to the lacklustre performance of European shares," said Mr Scott.

He highlighted Europe's supportive fundamentals. including a weakening currency, attractive valuations and stronger earnines

"Out of 260 companies that reported full-year 1998 numbers, 42 per cent surprised on the upside, with 33 per cent disappointing on the

CURRENCIES & MONEY EURO SPOT FORWARD AGAINST THE EURO 37,8000 425621 320,142 252,180 8,5280 4,2636 38.1850 7.4579 321.536 254.300 8.5735 4.3223 38.1537 7.4354 323.0922 256.0645 8.5758 -49 -04 -66 -130 -42 38,4219 7,4387 326,2288 251,2286 8,5252 -4.2 -0.3 -4.8 -11.7 7.658) 339.2965 282.9953 25.7000 44.8810 8.9825 1.8041 0.5744 42.3274 8.9051 1.5649 0.8881 1,0908 2,0263 1,9676 10,5491 1,0909 1.0929 2.0294 1.8731 1,9901 1,6526 10,4428 1,0616 -0.0153 447 - 469
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WEST AFRICA COMMITTEE

FINANCIAL TIMES Conferences

Nigeria

Debt, Development and Democracy: Prospects and Challenges

4 & 5 May 1999, Number One Southwark Bridge, London

The recent election of General Olesegun Obassinjo as president of Nigeria marks the penuitimate step in Nigeria's phased return to civil rule. The Financial Times will mark this event with a major two-day conference which will bring together a number of newly elected senior ministers, international financiers and strategic players in Nigerian investment. The programme has been man Chief Executive Officer Chief Economic designed to consider a broad range of issues, including the new olitical landscape; the framework for economic recovery, including the IMF programme; external debt; private the oil & gas sector; opportunities and challenges of doing business in Nigeria. r Vice President Co. ations Director Fre

DISTINGUISHED SPEAKIR ACCEPTANCES INCLUDE Vice President Elect, Nigeria Mr Kirovski Hino anal Moneyery Fund Mr Hakeem Belo Osacio ted Bank for Africa Pla Mr Jeremy Pope Mr Freddie Scott OBE Mr Jim Massey

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Japan's bank funding move

By Nacko Nakamae in Tokyo

(\$63bn) to fund bank reform Denosit Insurance Corporation, a government body, successfully raised Y2,000bn est-ever auction on Monday.

The auction produced an average yield of 0.35 per lower than the market rate.

The auction result will come as a relief for the authorities, as they have them to be repaid very been forced to delay their soon," one official said. plans to raise part of the Y7.450bn via governmentguaranteed bond issuance.

Investors have warned such a move would damage the market, which is already concerned about the possibility of large amounts of issu- ance by the DIC, and the ance from local governments between March and May.

It is understood that a large proportion of bidders were foreign financial institutions. The 15 big banks that will be receiving public funds were barred from the auction. Domestic bidders included life insurance companies and regional banks.

"The auction went smoothly because investors are looking for low-risk investments and these loans are government-guaranteed," said Yoichi Tazawa, at Nomura Securities.

The DIC will hold another auction to raise a further Y2.000bn, this time in sevenmonth loans, on Thursday. However, the Financial Reconstruction Committee, charged with organising

WORLD BOND PRICES

cated that after Thursday's auction, it would not hold Japan's bid to raise Y7.450bn any more before March 30. when the DIC plans to has made a good start. The deliver the funds to the

The remainder of the funds will be procured from in one-year loans in its larg- the Bank of Japan in the form of bridging loans, which generally have a six-

month maturity. However, the BoJ is insist ernment has managed to ing that the DIC should borrow money at slightly repay these loans as soon possible by issuing bonds to bridging loans - we want

> Given this pressure, some government officials indicated that the DIC may start to issue bonds before the BoJ loans mature. But the government had no official details for future bond issu fragile nature of the bond market is causing considerable internal concern. The timing, size and maturity of future issuance is, therefore, currently under careful con-

In particular, the government is likely to put off any issuance until after June. because local governments are expected to make larger than planned bond issues which will also carry government guarantees - between March and May to fund their

own growing deficits. During this period, local governments are expected to issue almost Y6,000bn in bonds to regional banks and other institutions through private placements. They are also expected to issue additional bonds to compensate for the shortfall in tax benk reform, yesterday indi-

Good start to US Treasuries move higher

BENCHMARK BONDS By Vincent Boland in London

US Treasuries moved higher vesterday as stocks turned mixed at midday after the Dow Jones Industrial Average hit 10,000 for the first time. The 30-year bond was up % to 961 by early afternoon, yielding 5.476 per cent, and 10-year bonds were % higher at 97th, yielding 5.105

Helping sentiment in early trading was the release of stronger than expected industrial production figures for February, showing a rise of 0.2 per cent. A separate European Central Bank's report showed housing starts deliberations on interest for February fell 0.6 per cent.

Analysts said the market should continue higher as soon as fears that the Federal Reserve might soon raise interest rates abate.

including maybe moving slightly lower, before it pushes higher again," said Richard Gilhooly at Paribas Capital Markets. European markets managed to post small gains as

the euro fell then recovered

in the wake of the resigna-

tion of the entire European

Commission.

Observers agreed that the resignation was unlikely to have any bearing on the European Central Bank's

pricing in an early rate cut, although it is not expected to materialise at the ECB's meeting this week. Analysts and on the periphery, with "We expect the market to said the money markets consolidate from here, suggested April 8 as the date yield on Belgian 10-year when the central bank might move, although the fate of the euro until then would be a crucial factor.

Andre de Silva at ING Barings said European markets were reasonably well supported by domestic and outside factors, but there was evidence of switching out of German paper into bonds that investors considered offered better value.

"Relative value is becom ing more important," Mr de the euro-denominated mar-

Short euro futures are now kets picked up pace. Some selling of German paper was being matched by purchases elsewhere in core Europe Belgian bonds favoured. The bonds fell to 4.21 per cent from 4.24 per cent overnight.

German bunds were quiet and the yield on 10-year paper fell below 4 per cent to stand at 3.987 per cent in late trading. The June bund contract rose 0.29 to 114.08.

Up to €5bn of five-year German paper is expected to be auctioned today, followed by some €3.5bn of French BTANs tomorrow. Pricing of the two will give an indication of the extent of Franco German competition to

NEWS DIGEST

RUSSIAN DEBT

CSFB says that Nikitsky fund might not proceed

Credit Suisse First Boston said yesterday its Nikitsky Recovery Fund, offering a potential alternative to Russia's official debt restructuring proposals, might not proceed if the response by other investors was too small.

Allen Wheat, CSFB chairman, said in London that if the take-up was too small, the Russian authorities might consider Nikitsky a "distraction" and stick only to their own restructuring proposal.

The Russian authorities, which were advised in advance of the general principle of the CSFB plan, had not given any formal response, he said.

Nikitsky, which is officially launched today, envisages the repayment of the full nominal rouble value of GKO/OFZ securities held by foreigners, but the funds would be recycled into infrastructure and other projects. The cash-flow from these projects would provide the eventual effective;

CSFB, which along with its clients accounts for 40 per cent of foreign GKO holdings, has committed all but a fraction of its own interest to Nikitsky, as well as a \$15m unsecured loan for expenses.

Performance-related fees on Nikitsky could reach up to 25 per cent of proceeds. Defending this, Lukas Mühlemann, Credit Suisse Group chief executive, said it involved "potentially a lot of work and not a lot of return". Clay Harris

SECURITIES CLEARING

Austraclear in European link

Austraclear, Australia's central securities depository, has established a link with Euroclear and Cedelbank, the two main European clearing houses. The link will enable Austraclear's members to use Australian International bonds held offshore and worth A\$23bn (US\$14.5bn) as collateral for interbank payments in Australia.

John Hati, managing director at Austraclear, said: "Direct access by Australian domestic market participants to Australian dollar global securities oversess will greatly improve domestic market liquidity."

The Brussels-based Europiear and the Luxembourgbased Cedelbank, which specialise in clearing international bonds, already have local custodians in Australia for international counterparties wishing to hold Australian domestics

Pleme Francotte, managing director at Euroclear, sald: The link with Austraclear is further evidence of the globalsation of markets. This closer collaboration with Austraclear will be beneficial to the market, especially because of the strategic importance of the Asia-Pacific region."

Austraclear operates in debt securities and and money markets instruments and holds some A\$200bn worth of securities, Arkady Ostrovsky

BUNKASE OPCOSE FLATER

New international bond issues By Arkady Ostrovaky and Kevin Done US DOLLARS

Offerings in euros dominate

Offerings in sures dominated issuance yesterday, with almost €2bn of bonds out-

stripping dollar issues. David Munves, at Lehman Brothers, said demand for euro-denominated paper was very strong because of the combination of widening spreads in the euro swaps market and narrowing credit

spreads in euros. Canada launched its debut issue in euros to create a 10-year benchmark. The €390m bond will bring the total issue to €1bn after Canada redenominates its outstanding FFr4bn issue into €610m. next month.

The issue was priced to yield 23 basis points over the 10-year OAT. Most of the bonds were sold to investors in France, Italy, the Netherlands and Switzerland. according to lead manager Société Générale.

FCCMT II 99-A, Cls Alett Deutsche Bank Financet STETLING sturissed. 2 Floating-rate note. #Samit-amust coupon. Rt fixed re-ofter price; fees shown at re-offer level. #J Fleet Credit Card Master Trust. Legal maturity: 15/49/4. e1) 1-mth Libor +110p. e2) Class B: \$45m, 1-Mt. +33pp. Mar 72, par. b) 3-mth Libor +5/4bp. e) Residential Funding Socurities, Home Loan Trust. 6 tranches. e) 0.82 x 10-yr swep rate; min 31/26. e) Spread relates to German govt bonds unless stated. If Fungible with FFV4bn taking total to 61bn. Spread re Franch govt bonds. e) Socuraties issuer. Socured on portiollo of Nursing Home Lesses originated by Principal Healthcare Funding. g1) Class 8: £11m, Jul 2027, 7.8%, 89.726, +340bp. e) Short 1st coupon.

Telefónica, Spain's telecoms company, tapped the market with a 10-year €500m issue, priced at 57 basis points over German bunds. Dresdner Kleinwort Benson, joint lead with Argentaria and BBV of Spain, said 60 per cent of the issue, which was designed to broaden Telefónica's investor base.

was sold in Germany.

Low

The Republic of Slovakia is planning to raise between €300m and €500m in an international bond issue in the next few weeks, according to Ivan Miklos, deputy prime minister with responsibility for the economy.

The bond is expected to have a maturity of either five or seven years. Frontrunners to win the mandate

as joint lead managers are J. P. Morgan and Credit Suisse First Boston, which have been involved in all three bonds launched by sovereign borrowers from eastern Europe in recent weaks.

J. P. Morgan was joint lead for the €500m bond issued by Hungary, while CSFB was joint lead for Croatia and

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BOND FUTURES AND OPTIONS BENCHMARK GOVERNMENT BONDS -0.06 -0.14 -0.03 -0.40 5.250 104.0900 3.09 -0.03 -0.10 5.000 108.5300 4.10 -0.04 -0.14 3.00 +0.02 -0.14 +0.14 -0.93 4.23 -0.01 -0.10 +0.13 -0.72 5 000 103,6800 1,760 96,1800 12/00 8.000 99.9200 5.05 +0.03 -0.13 +0.06 +0.12 08/05 5.000 106.1500 E.16 - -0.11 - -0.20 -0.20 -0.40 -0.33 -0.28 -0.19 +0.11 10 YEAR BENCHMARK SPREADS 8presd vs T-Bonds -0.98 +0.67 -0.25 -0.81 -0.70 -2.75 -0.55

1.80 1.80 1.25 1.04 0.85 0.69 +0.05 -0.04 -1.06 8.56 6.37 42.14 -0.53 +0.57 +2.81 +0.03 --0.27 --0.02 Open Set price Change 106.70 106.70 +0.36 100,7500 93,0000 102,0000 -0.05 -0.26 -0.09 +0.01 -0.03 -0.45 7.60 9.58 7.41 Add to 7.39 8.61 11.64 **your numbers.** 8.96 13.67 8.42 10.82 71.0000 61.2500 78.8750 66.5000



Euro bounces as commissioners quit

Against the dollar (E per S).

short-term interest rates.

Both sterling and the dollar

have rallied over the past

few months after interest

MARKETS REPORT

By Alan Beattie

M Grig.

第二次直接线点

3 says that Nikitsky

might not proceed

The euro swung wildly yesterday as Asian and European traders disagreed on the likely effect of the European commissioners' resignations.

The departure of all 20 of the EC's top officials was met with horror during the Asian trading session. The euro dropped a cent and a half to \$1.081. It then stayed around this level for the resignations was neither in yield differentials, he remainder of the Asian trading session.

But traders in London took the opportunity to buy euros and soon pushed it in general," he said. "But the back towards the levels it was trading at before the resignations were announced. By the end of London trading yesterday POUND IN NEW YORK the euro was back at \$1.091, little changed from its close

Market analysts said that some of the initial reaction

POUND SPOT FORWARD AGAINST THE POUND

in Europe was more pan- the national euro-zone govthe comments from analysts early in European trading were quite apocalyptic and seemed to be a continuation mist at Chase Manhattan in

London. "But as the day went on assessment." he added. Mr Marshall said that the

news of the commissioners' unexpected nor particularly pivotal. "It beightens the sense of lack of co-ordination in European policy-making deeper issues over the lack of co-ordination between the European Central Bank and

- Prev. clase -1.6245 1.6238 1.6231 1.6243

20.5979 60.3830 11 1270

icked than subsequent trad- eruments, and the disputes ing would suggest. "Some of over the European Union budget, still remain unre-solved."

He said that around half of the weakness of the euro of the Asian response," said since its launch at the begin-Robin Marshall, chief econoning of the year could be ascribed to the structural problems in euro-zone policy-making. The remainder there was a more realistic was caused by the unexpected divergence in European and US economic

> A survey of traders and strength of the real econoanalysts shows a large mies rather than simply majority expect the European Central Bank to keep interest rates on hold tomorrow, but most think that the euro will rise if they cut.

rate cuts in the UK and US. The survey, of 102 bank dealing desks across Europe. The survey, conducted on Monday and Tuesday this week by the economic conrevealed a near unanimity of sultancy 4Cast in London, belief that the ECB would suggests that the euro will leave rates unchanged trade off the relative tomorrow. But 47 respon-

dents believed that a cut of after share prices dropped 25 basis points would leave back after the historic breakthe euro higher than its through. And the continued level before the meeting, compared with only 31 who

CURRENCIES & MONEY

thought it would fall. cut yesterday when Jean-Claude Trichet, governor of the Banque de France, said trading yesterday the dollar were at their lowest level since World War Two and that there was no need to change them.

higher against the yen yesterday as the the Dow Jones index broke the 10,000 level for the first time. But the US currency sank

OTHER CURRENCIES Tanish 10 54.5440 - 56.1210 34.8221 - 34.8400 |
Hungary 376.917 - 377.474 232.120 - 222.320 |
Iran 4877.40 - 4877.40 3000.00 - 3000.00 |
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Perr 5.4495 - 5.4577 | 1.3560 - 3.350 |
Puland 6.3880 - 6.4077 | 1.3540 - 1.3400 |
HAE 5.9639 - 5.9681 | 3.5729 - 3.6737

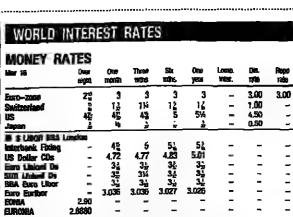
DOLLAR SPOT FORWARD AGAINST THE DOLLAR

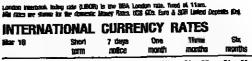
failure of the Japanese authorities to back up their stated desire for a weaker The odds lengthened on a yen with monetary activism also weighed on the dollar. At the close of London

that euro-zone interest rates was at Y117.9 against the yen, lower than its recent range around Y120. Robin Marshall said that the quantitative easing expected from the Japanese ■ The dollar struggled authorities seemed to be slow in arriving. "As the US found out some time ago, it

is difficult to target volumes rather than prices in the money markets," he said. But he added that there might be a failure of will on the part of the Bank of Japan. "Hayami still talks of

"But rising inflation and inflationary expectations are exactly what Japan needs,





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Open int.

High 87/130 97.125 Change --0.005 --0.006 97 095 97.120 97.080 97.108 the fear of inflation," he Sep

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Hot. wai 97.085 97.110 96.880 97.030 97.100 97.125 95.890 97.030 97.110 97.140 96.900 97.045 97.075 07.105 96.875 97.020 +0.005 Mr Marshall added. -0.008 -0.015 E MONTH EURO LIBON FUTURES (LEFE) Elm 100 - min High 97.080 98.880 97.020 97.100 97.125 96.890 97.030 407 D -0.005 -0.015 96.880 97.020 98.880 97.020 OPTIONS (LIFTE) C1m 100-rate

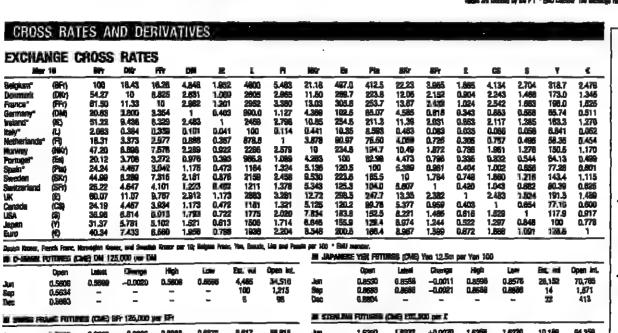
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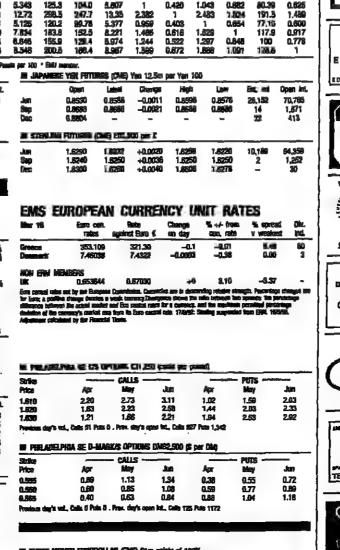


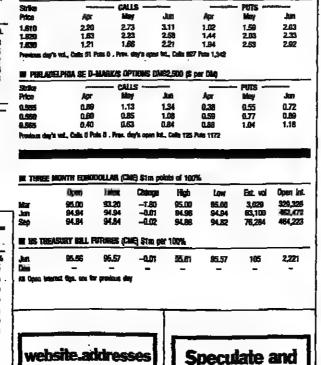
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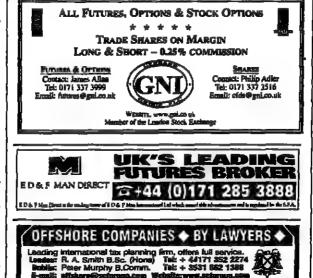


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The little was a second of the
Australian commodities set to fall

Stephen Wysit in Camberra

Australia's commodity Australia's main commodity export income to be exports to Japan including announced today in Can- cuts of 10-11 per cent for iron berra will reinforce fears of a one exports and 13-18 per prolonged downturn in cent for coal exports for the demand and in prices for the year to next March. country's main agricultural and resources exports.

export prices are expected to fall by 4.7 per cent in the year to June after rising 6.5 per cent in 1997/98 and are likely to fall a further 5.7 per cent in 1999/2000, according to the Australian Bureau of Agricultural and Resource Economics (Abare).

lian commodity exports is also expected to decline, by 2.6 per cent to A\$65.2bn (US\$41.2bn) this year and by a further 4.2 per cent to A\$62.4bn next year.

Economists warn that the projections may unsettle Australian financial markets and put renewed pressure on the Australian dollar.

The figures contain the first official forecasts for next year's commodities outlook and are central to Abare's annual commodities outlook conference. The two-day conference in Canberra is the country's largest annual gathering of commodities industry representatives and economists.

Australlan commodities producers have shown unexpected resilience to the Asian economic downturn in 1998, increasing volumes and rapidly diversifying exports

away from Asian markets. However, Brian Fisher, expects slowing global economic growth, increasing supplies of commodities and the prospect of further sharp

COMMODITIES PRICES

DACC METALS

Economists said markets had factored in steep price reductions agreed at recent Annual forecasts for negotiations in Tokyo for

A growing trend among resources companies to slash Australian commodity exploration budgets, meanwhile, suggested declining production in the medium

Economists said Abare's forecasts could equate to a reduction of 0.5 per cent in Australian gross domestic product growth rates next year, pushing growth down The total value of Austra- to about 3 per cent, after the economy defied all predictions to grow by nearly 5 per cent in the past year.

Any significant fall in the value of Australian commodity exports would also fuel Australia's current account deficit, now approaching 6 per cent of GDP, they warned.

Abare said agricultural commodity prices were forecast to fall by nearly 7 per cent this year and by 4 per cent next year.

"Forecast declines in the value of grains, oil-seeds, sugar and wool are expected to more than offset the forecast increase in the value of wine, cotton, dairy products and beef and veal," said Mr

The outlook for mineral resources is also bleak. Their prices are forecast to decline by 4 per cent this year and by nearly 7 per cent next year. In terms of export income, mineral resources Abare's executive director, are expected to decline by 1.8 per cent this year to A\$40.4bn and then fall sharply, on the back of tumbling energy prices, espeprice cuts from Japan in the cially coal, by 7.7 per cent next year.

Rally in nickel faces acid test

Cheaper processing could revolutionise the industry, writes Stephen Wyatt

sector on the back of a numthan 25 per cent, while its sister base metals, aluminium and copper, are down of this month. 7 per cent and 4 per cent respectively.

However, this rally may be cut short if nickel's Sword of Demacles - Australian laterite nickel production -

proves to be successful.

The successful processing of the vast reserves of laterite nickel ore via high pressure acid leaching would revolutionise the nickel industry. Traditional nickel production would eventually be replaced by the potentially much cheaper processing of laterites.

Some analysts, like Alan Heap at Soloman Smith Barney in Sydney, suggest that if the new Australian laterite producers prove the process works, Australia alone could eventually produce up to 570,000 tonnes, or 80 per cent of total world

nickel production. And now nickel's short circuit may be getting closer to reality. Already, one of three potential Australian laterite

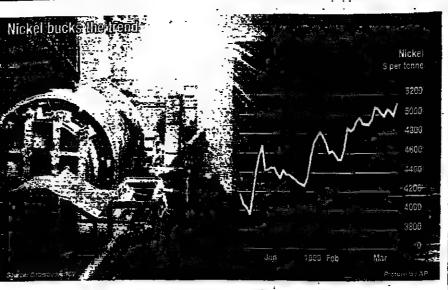
ickel has been the star nickel producers, Centaur performer so far this Mining and Exploration Lim-V year in the base metals ited at its Cawse project in Western Australia, has prober of production shut- duced and shipped metal. downs. It has risen more And a second, Preston Resources NL, expects to produce and ship at the end

Centaur's first commercial shipment of nickel cathodes. totalling 15 tonnes, was dispatched on February 25 with shipments to date of 55 tonnes of nickel metal and 100 tonnes of cobalt

"The quality of the final products is superior to that anticipated for this stage of the commissioning programme, with cathodes containing 99.8 per cent nickel and the cobalt sulphide containing approximately 40 per cent cobalt," says Joseph Gutnick, chairman and managing director of Centaur.

Preston Resources expects to be the second Australian company to produce nickel metal from laterite deposits by high pressure acid leach-

The company said it expects to reach commercial production by the end of the month at its Bulong project,



potentially largest laterite producer. Anaconda Nickel Ltd at its Murrin-Murrin site, was due to come on stream last month. Now it looks like production will commence in April or May.

Anaconda's managing director, Andrew Forrest, is still projecting Murrin-Murrin to produce 22,500 tonnes this year, although many analysts question the

nalysts forecast late last year that these Australian laterite producers tonnes of nickel in 1999 but delays and mechanical problems mean that nothing like says Ken Hellsten, general this will be produced.

Nevertheless, if the producers can prove the process works, it could just be the beginning of laterite production and the beginning of the

method of processing nickel. The absence of further there were no nasty surhitches will lead to 32,000 tonnes of nickel produced this year from laterite deposits, said John Veldhuizer resources analyst with BNP in Sydney. If costs prove to

be as low as projected, then in 2000 there could be 65,000 tonnes produced this way. Laterite producers . sre forecasting cash costs of production of between 50 US cents per pound and \$1 per pound after by-product (cobalt) credits, compared with the industry's average cash cost of \$1.95 per pound.

"Our costs at the moment are in line with forecasts," manager operations at Cenable with forecast production costs of 90 cents per pound at full production and adds, "the plant has been since late December and prises after the first scheduled shutdown in the first two weeks of March".

But the jury is still out Many analysts believe the new laterite producers will face an array of problems, which may be why the threat of laterite production is not damping nickel's rally.

"We think production will not accelerate, as most of the industry expects," said John O'Shea, at research group John O'Shes and Associates

Tonnage per hour, grade and recovery all seem fine. he says. But "we fear continual problems. You need everything working coincidently. Each problem could taur. He remains comfort- be simple. It's just keeping all [processes] going together. The lack of availability of plants will be an

ongoing problem and a sig-Australia's third and end of the traditional running well and smoothly nificant cause of delay."

Clinton urges IMF to sell gold

By Gillian O'Connor Mining Correspondent

Bill Clinton, the US president, yesterday added his voice to the chorus of : western politicians suggest ing the International Mone tary Fund should sell-someof its gold to help developing countries.

Gold bullion fell on his remarks: the price was fixed at \$283 per ounce yesterday afternoon, \$6.70 lower than on Monday afternoon and 3.5 per cent below last week's 11-week high of \$294

Mr Clinton's comments follow similar remarks on Monday by Jacques Chirac, French president. Gordon Brown, the UK chancellor of the exchequer, also called. for gold sales by the IMF earlier this month. The idea could be dis-

cussed at the G7 summit this June but would still need an ... 85 per cent majority vote of the IMF executive board at its meeting later this year. Gold experts pointed out there was a good chance of the plan being adopted, since traditional opponents, such France and the US, were now voicing their support. If the move is approved, the IMP has said it is likely to phase the sales over up to 10 years in order to limit the effects on the gold market.

Although some analysts argue that the market could easily absorb IMF sales. Andy Smith of Mitsui suggested yesterday that it was the principle and not the quantity of IMF gold sales that mattered. "If the IMF is likely to sell, might not some national governments consider doing like-

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wise?" he said. The World Gold Council, a producers' lobby group, was

Optimism on production cuts boosts oil

MARKETS REPORT

By Robert Corzins

and Chilan C'Connor

duction cuts by leading oil exporters helped give a modest boost to crude prices. The April Brent Blend futures contract was quoted

ing on London's Interna-

Optimism engendered by the

latest round of proposed pro-

Yesterday, Youcef Yousfl, the Algerian oil minister and cuts under the latest production restraint plan amounted global crude surplus. to 1.7m barrels a day, while non-Opec states will contrib-Details of the Opec cuts

up 12 cents on Tuesday's next week's Opec meeting in production cuts by Western

They will take effect from April 1 but analysts say it president of the Organisa- will probably take two tion of Petroleum Exporting months or so to assess over-Countries, said total Opec all compliance and their the start of the year, because effectiveness in reducing the of a series of production

Nickel prices ran out of steam on the London Metal had started the day strongly. around 5,000 tonnes.

tional Petroleum Exchange, are due to be released at buoyed by news of further Mining, and still finished the day higher, whereas most

base metals closed lower. Analysts said the outlook for nickel had changed since losses, cuts and delays.

Macquarle Equities said the market seemed to be at \$12.68 a barrel in late trad- ute an additional 400,000 b/d. Exchange yesterday. They heading for a deficit of

WMC's Kambalda production is to be halved to 10,000 tonnes, in addition to last year's suspension of three In January, a production

cut at the Larco mine in Greece was reported. Also, despite the new nickel laterite production in Australia. delays meant the total amount of metal processed this year will be well below analysts' original forecasts.

critical of the plan. Officials argued that IMF sales could burt those countries they are designed to help, since some of the world's poorest nations are gold producers.

BASE M	ETALS		F
	METAL EXCHAN		•
•	88.7 PURITY & per	-	
	Gesti	V order	Ä
Close Previous	1140,5-41.5 1139-40	11 65-66 11 84- 5	Ä
High/low AM Official	1140-40.5	1173/1163 1165-65.5	G D
Kinto (doss Open int.		1170-71	To
Total daily turnor			-
	ALLOT IS DOS BOTTO		A,
Closy Previous	1033-38 1025-30	1057-60 1047-51	O: To
High/low AM OSTolet	1029-30	1080/1053 1063-55	
Kerb close Open Int.	8,446	1053-00	in the
Total daily tumo	4,003		Si To
# 1840 (\$ bec		-	. "
Close Previous	487-8 495-6	491-2 493-45	u.
High/Advi AM Official	40 F-3	495/489 402-3	Je Je
Kerb close Open int.	35,958	AM)-90)	D
Total daily lumbs	W 17,919		Ja To
E CLASS E P		645- 60	
Previous	5110-20 51 55-6 6	5185-80 5230-35	E
High/low AM Official	5120-30	5280/5160 5195-200	- 5
Kerb close Open int.	74.046	5215-25	-
Total daily benon			Ą
Tel (S per to Close	5345-55	\$265-70	1
Previous High/low	8395-405	5265-75 5290/5250	, je
AM Official	5340-50	5250-55	Si
Kerti close Open int.	20,579	3265-70	To
Total daily tumbe iii 2000, specia	er 8,513 Histograde (Sperto	ormei Correi	=
Close	1017-18	1030-31	Az
Previous High/low	1027-5	1039-40 1044/1029	14
AM Official Kerb close	1024-25	1037-38 1031-32	
Open int. Total gaily turnov	95,134 # 19,779		Az Se
III COPPER, gra	ade A (S per lanne)		To
Close Previous	1351-52 1352-3	1379-80 1380-1	=
High/law AM Official	1383.5-54	1388/1376	Ag
Kerb close Open int.	173.297	1379-80	M
Total gally turnous	er 75,655		Ju. Sil,
	E/S rate: 1.8240		Au Se
	s: 1.6229 6 mile: 1.6227	9 miles 1,6202	To
			=
			_
N IAGN GNADE Sett	CONTRA ICOMES		Ap
D/Ca	Day's change High Lin	Period Voi int	jili. Di,
Mar 61.20 Apr 63.45	- 61.65 61 1 +0.10 61.75 81.3		Jei Azi
May 61.65	+0.10 62.25 61.6	0 7,549 25,338	Se.
Aul 62.65	+0 10 63.00 62.5	0 242 B,B34	10
	+0.10	- 2 1,518 1,077 75,411	=
			Ap Ma
Total	S METALS		To
Tatal PRECIOU	S METALS		PU
Tetal PRECIOUS In London IU, Prices Supplied			-
Tetal PRECIOUS III XONDON INA	Lion Warkey by H M Rodischold S price £ e	Quality SFr equality	-
Tetal PRECIOUS IN LONDON BUL (Prices Supplied Bold(Troy 62) Close Opening	Lion MARKET by M M Rothschild) S price £ e 282.50-283.00 296.60-287.00		ii .
PRECIOUS PRECIOUS LONGON BUR Prices supplied Bold(Tray 62) Cose Identity Manuals Sus Afternation list	Lion WARNET by N M Rodrachid) S price E e 282.50-283.00 296.60-287.00 206.80 177 283.00 174	200 SFr equiv 200 260.85 .13 259.04	
Total PRECIOUS IN LONGON BLA Prices supplied Bold(Troy oz) Diose Opening Morning Na.	Line MARKET by H M Rathschild) S price £ 8 282.50-283.00 296.60-287.00 296.80 177	203 253.65	AP No

.4.29 6 months . .4.26 12 months

S price 292-296 68-72

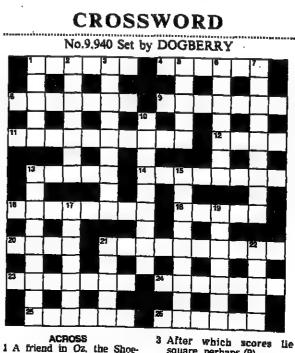
Gold Coins

44,45 45,35 45,95 46,10

next	year.				1	ing	on	Londo	on's I	nteri	1a-	De	tatls	10
			115	1.11			17-17				ist it.	NASS V	A 30 (4)	
	Prov	ious	Me	tals	cor			GR	AINS	AN			ŦD\$	
		D COME	_											_
		Sett	Gay's change		-	Wed	Gpun int		Sett		s jo High	V-	Yol	0
	Mar	283.2	-3.5	20.5	283.5	i -		Her	73.75	-1.00	74.50	74.50) [,
-	Aper Jun	285.0	-3.7 -3.6	289 8	264.0		71,090 30,710	أبطل	76.50 77.30					
·5 163	Acog Col	787.9 289.8	-3.6 -3.6		267.0		8,104 2,935			1 -1.00 1 -1.00		78.00	3001	13,
5.5 71	Dec Tom	291.7	-3.6	295.6	290.0		15,371	100		-1.00	80.25	80.00	17	•
	e pla	THUM X	YMEX (5	û Troy (oz.; \$/tn				HEAT (3)	(5,000b	mint pe	nts/60th		
	Apr Joi	386.1 386.9	+1.9		382.8 383.8		11,586 3,354				289.00 277.00			
90 51	Oet Tutal	367.4	+32	-	-	82		34	286.50	+4.75	287.25 297.50	280.50	12,197	54
253 253		LADIUM	NAMES (roo Tray	0Z; S Y		-		310.75		311.50			
60 60	der Jes		+0.05					Total				_	22,221	
	Sup Total	344.00		-	-	50 280	207		AIZE CHT		_		_	-
_		er coe	K (5,000 1	TOJ 02.	Carriello		2,01		223.73	+3.75	217.50 224.00	219.75	25,157	128,
2 3	May May	506.8 504.3	-6.5 -6.5	510.0 513.0	497.5	348			735.50	+2.50	229.50 235.75	233.00	753	24,
99 1	Joh	605,7	-5.4	512.5	498.0	1,420	48,689 16,203	Mar	252.00		244.75 252.25		295	9,
0	Dec	508.1 509.2	-5.2 -6.4	511.0	O.193	254	4,189 8,895	T 0		OO 11 3F	lonnes:	E per to	39,457 (mil)	147,
	Jen Total	508.9	-5.4	51 6 U	513.0		11 (5,5)	Mar	73.00	-	_		-	
10								Hey Sup	74.00 74.25	-0.50	_	Ξ	_	
55 (60)	ENE	RGY						Hor		-0.60 -0.50		-	-	
00 85	CRU	DE OIL N		,000 be	mela, S/	iana)		Total	YAITE				0	
			Day's chasge	High	Low	Vol	Open. Ipt	ile:			478.50			
	Apr May	14.47 14.55	+0.02	14.52 14.60			88,096 124.3	Hay	482.75	+11.75	488.00 491.50	471.00	18,644	64,
70 75	Jun Jed	14.52	+0.08	14.53 14.49	14.35	17,444	77,249 34,650	Aug	492.00	+10.75	493.00 494.00	482.00		15,
50 5	Ang Suo	14.40	+0.01	14,45	14 33	5,335	24,315	Nov Total			502.00			27.
70	Total						588,841		TARREST C	137	60.00G	ec ont		IUU
	CRUE	HE COLL IF	Cay's	rel\						+0.57 +0.55	18.65 18.95	18.00 18.25	947 7.357	50 T
H		price	change	_	Low	Vol	Cysen int	Jes Abg	19.14	+0.53 +0.53	19.25	18.52	1,799	31,4
10 129	Ney Apr		+0.12	12.70			16,150 84,124	Sep	19.45	+0.54) F.S.	18.85	124	8.2
8)di 	12.76 12.79	+0.01	12.78 12.80		8.334		Tech		+0.59	18 80		97 1480	137,
	Ang Sep	12.80 12.83		12.82 12.84	12.73	686	7,788 11,837	Mar SO	YABEAN N			128.5	on) 962	2.7
	Total	Tier cit	thrack .			ඟ්ෂ	n/a	May	131.1 132.9	+28	133.0	130.0	6,443	43,8
10 T	- 112.00	ING OIL Latest		42,000	e ms.	CAP DE	Open	Aug	134.0 135.5	+2.4	134 5 135 8	133.1	2,362	11,6
76 E	Apr	price	change -0.28			Vol	lent.	Sep Oct	137.0 137.6		137.0 138.0	134.5 135.5	423	
ō	May	37.95	-0.21 -0.01	38.20 38.45	37.50 37.90	7,155	25,304	Total	TATUES LI	FFE (20	tormes:	S per la	11,838 (1008)	اخطبا
	Jed Aug	38.85	+0 09	38.85	38.30	2,085	19,585 14,975	Apr	298.0		298.0		158	1.7
	Sep Total	39.90	+0 09 -0.16	40.10	39.80	896	7,463	May Jun	328.0 338.0	+6.0	328.0	-	10	
2	1022					34,8281	64,203	Nov Mar	85.0 1 25.0	-	Ξ	-	:	
	EAS	OUL IPE (_	_	-			Total	DGHT (BIF	FEX) LIFE	FE ISTOV	index or	1 73 (nt)	1,9
			Day's change			Val	Open int	Mar	1005	-15	1010	1000	13	2
	Apr May	112.25 112.25	-2.00 t -1.50 t	13.50	111 75	6,646 3,646	33,161 26 osn	Apr Jos	1020 918	-25 -10	1025	1020	22	ş 5
int 1,183	Jan Jel	113.50 115.00	-0.751	14.25	113,25	2,660	16,357	Oct Jan	1030 1036	-20 -30	Ξ	Ξ	Ξ	3
3,753	Aug	117.00 119.00	- 1	17 75	116.50		6.253	Total	Ciona	Press			82	2,1
,096	Total		- 1	19.50 1		549 21,0841	6.061 40,369	9F)	1001	10		_		
1,518	E NATU	RAL GAS	PE (1.0	0) there	erissa 2	ner da	-1		P AN	_				
4	Apr	9.350 -	0.050	9.370	9 350	50	3 835	- PU	PEX OHL		经审查	(enoi v		Oper
	May Total	9.250 -	-8 020	9.260	9.260	25	2,265 23,335		· price	Day's	High	Low	Yol	int
	# RATU	RAL GAS	MMEX	(10,000	त्याक्ष्म			Mar Jun	424.75 438.00	-7.50	- 449.00	- 437.00	105	2 4
quitv		Latest		4			Open	Total					132	7
	Apr	1.715 -		1 750		Val 26,271 :			TA TATA	المراجع	hu ("Sac			
	Jay Jan		0.005 0.008	1,790	1 745	9.532 4.158	25.492	. e. sviii	-causes S	approx 1	wy 14863.			
	اسل. وييار	1.810 -	0.008 0.002	1.845	1.810		17,350							
	Sap Total		0.003		1,875	1,354	15,240	Te	a from th	10 762	Broker	a' Asso	clation	١.
4.07						62,7292	13,483	Bng	mbasa Mer BP	1'6 WE	ne dec	erer by	- 6 to	10
3.73		ADDED 1046 X (42,000		a: tAS	nalis i			Nea	is with a isr kywer	mediu	ms we	त्ताची भा	to 5 A	nts
dv.		Latest		_,		_	Open	dea	rer but fected. I	poor Plainer	leaf ty sorts	DES W	ere al lower	gein by
		_	henge	High	Law	Vol	pt.	BDO	ut 2 to 6	cents.	Bright	er liquo	ning Pi	F1's

us Metals continued	GRAINS AND OIL SEEDS	SOFTS ■ GOCOA LIFTE (10 locates; £/toposé)	MEAT AND LIVESTOCK
lett Day's Open	Sett Dey's Open	Sett Day's Open	Sett Day's Open
rice change High 100 Vol. (et. 83.2 - 3.6 2013 283.5	prion change High Lum Vol lot Near 73.75 -1.00 74.50 74.50 8 33	poles change High Low Yol int Mar 824 -1 821 615 303 1,873	Price change High Low Yol let Apr 86.750 +0.400 66.975 65.200 9,418 48,578
171.9 -0.7 286.0 282.0 88.502 71,092 85.0 -3.6 289.8 764.0 2.985 30,710	Many 75.50 -1.00 76.05 75.50 126 3,153 Jul 77.30 -0.85 77.75 77.30 119 1,867	Many 632 -3 632 621 2,690 50,234 July 649 -1 648 636 1,072 16,615	Aug 62.575 +0.200 62.725 62.450 1.368 16.321
77.9 -3.6 291.3 287.0 C3 8.104	Sep 76.00 -1.00 164	Sup 966 -1 963 953 1,077 25,068	Oct 64.575 +0 075 64.790 64.500 964 11.77m
89.8 -3.6 200.4 390.5 1 2.835 91.7 -3.6 299.8 290.0 169.13,371	Nov 78.00 -1.00 78.50 78.00 391 3,052 Jana 80.00 -1.00 80.25 80.00 17 532	Disc. 889 -2 886 070 2.647 25.45 Mer 913 -1 910 903 435 18.308	Dec 88.425 -0.025 88.575 98.375 250 4.258 Feb 57.700 -0.075 97.600 97.550 180 1,291
72,186 155,605 M MYMEX (50 Troy ez.; \$/troy ez.)	TYPE 553 F.M. M WHEAT CST (5,000bs min; conta/50b busine)	Turni 11,815 180,128	Total n/a n/a n/a n/a n/a n/a n/a
96.1 +1.9 367 0 382.8 1,519 11,589	Mer 289.00 +4.25 289.00 262.50 393 548	1229 +35 1170 1160 5 19	Apr 40.925 -0.150 41.375 40.500 3,482 12.655
96.9 +2.7 367.0 363.8 279 3,364 87.4 +3.2 82 1,112	May 276.50 +4.25 277.00 270.50 8,318 43,584 Mai 286.50 +4.75 287.25 280.50 12,197 54,088	May 1232 +29 1237 1187 2,487 30,819 Jei 1254 +29 1259 1210 463 13,672	Jan 52-525 +0.500 62-750 51.300 3.501 14.251 Jan 54 075 +0.325 54.300 53.025 805 4.704
1,880 16,080	296.50 +3.75 297.50 291.00 665 5,728 0- 310.75 +3.75 311.50 308.00 532 8.657	Sec 1277 +29 1279 1237 14 8.268 Dec 1272 +27 1315 1275 48 6,016	Aug 54.030+0.178 \$4.770 \$4.050 467 4.401
UM NYMEX (100 Tray az.; \$7may az.) 2.00 +6.05 283.00 253.00 87 223	Mar 310.00 +3.50 95 2.532	Mar 1347 +27 1347 1310 142 6,288	Dec 53.950 -0.050 54.000 53.750 I40 2,814
1.00 +0.05 251.00 348.00 173 2.308	Total 22,521 118,572 M MAZE CRT (6,600 bu mir; cente/560 busin)	Total 1,535 M,636 M COCOA (CCC) (COTOADANNI	Telef Miller Case Holosoffer Consulation
1.00 +0.05 50 207 200 2,679	Mar 317.25 +3.50 217.50 213.75 2,604 3,674	Mar 15 Price Prev. day	Mar 50.050+2.050 S0.050 49.275 83 142
ONEX (5,000) Troy oz., Cambring oz.)	223.75 +3.75 224.06 219.75 25,157 129,551 Jul 229.25 +2.75 229.50 226.00 8,089 165.123	Cally 952.45 967.73 III COPPUS UFFE (5 tonnes; \$/come)	May 51.125+1.800 51.325 49.100 973 2,746 Jul 62.290+1.675 52.300 50.450 110 1.190
16.8 -5.5 510.0 497.5 348 904 14.3 -5.5 513.0 495.5 24,821 48,689	Sep 235.50 +2.50 235.75 233.00 753 24,293 Dec 244.50 +3.25 244.75 241.00 4,449 69,839	Mar 1780 +88 1795 1890 419 5,242	Aug 51.425 +1.475 52.000 50.000 34 371 Total
76.7 -5.4 512.5 498.0 1,420 16,203 78.1 -5.2 805.5 501.0 19 4,189	Mar 252.00 +3.50 232.25 248.60 295 9.572 Total 30,467 347,243	May 1580 +9 1576 1549 3,055 30,149 July 1689 +8 1575 1550 984 10,339	
19.2 -6.4 511.0 501.0 254 8,896 18.9 -5.4 516.0 513.0 - 11	M BARLEY LIFFE (100 towner; 2 per towner)	Bup 1506 +9 1580 1556 703 4,147 Now 1563 +7 1572 1580 61 1,531	
2 5 5 F	Mar 71.00 13 May 74.00 163	Jan 1561 +8 1560 1550 26 439 Total 5,262 81,969	LONDON TRADED OPTIONS
	Sep 74.25 -0.50 35	M COPPEE 'C' CSCE (37,500lbs; cares/lbs)	Strike price 8 tooce Cuite Pois BY ALLAMONICAN
Υ	Hor 76.50 -0.60 325	Mar 105.06 +2.76 105.00 104.70 44 419 May 105.20 +1.90 108.50 104.00 5.884 23.582	100,7%1 LUME May Aug May Aug
ML NYMEX (1,000 barrels, S/barrel)	Total O EST M SDYAMENS (ST 55,000m myr. commyttin bening	Jul 106.45 +1.85 107.25 105.80 1,118 8,150	1150
foe change High Low You let.	477.25 +12 75 478.50 465.00 1,157 2,077	Sep. 108.00 +1 90 108.40 107.50 342 5.250 Dec. 109.35 +1.80 109.50 109.00 78 2.351	1250 6 25 88 86
.47 +0.02 14.52 14.30 57.408 88,096 1.55 +0.05 14.50 14.40 44.531 124.3	May 482.75 +11.75 488.00 471.00 18,844 64,863 Jul 489.50 +11.00 491.50 478.50 2,176 45,325	Mer 110.65 +7.80 110.50 710.60 27 730 Tetal 7,501 40,000	Grade A) LASE May Aug min Aug
.52 +0.08 14.53 14.35 17,444 77,249 149 +0.08 14.49 14.33 8,609 34,650	Aug 492.00 +10.75 493.00 482.00 587 15,273 Sep 493.00 +9.75 494.00 484.50 343 6.064	COFFEE (CO) (US contripound)	1360
.40 +0.01 14.45 14.33 5,335 24.315 .44 +0.05 14.45 14.30 2.994 16.885	Nov 600.00 +9.75 502.00 489 50 2.884 27.252 Total 25.657 163.732	Mar 15 Prev. day Comp. daly 88 49 89.70	1450 17 67 91 101 III DOWNELLETE May Jul May Jul
149,771 589,841	STANSAN OL CHI (GLODOSE CHIAN)	15 day average	1550 192 56 1 46
IL IFE (Steams)	18.85 +0.57 18.65 18.00 947 923 18.88 +0.55 18.95 18.25 7.357 50.785	WHITE SUBAN LIFFE (50 tomps; \$100mg; \$100mg] May 207.0 -1.0 208.0 206.0 1.953 23.510	1600 142 34 1 74 1650 82 20 7 110
im Day's Open ice change High Low Vol Int	Jul 19.14 wil.53 19.25 18.52 1,799 31,475	Aug 2007 -1,1 2018 1995 MM 13/67 Oct 1958 -0,9 1940 1946 427 10,621	M COCCA LIFFE May Jul May Jul 606 - 46 70 13 21
.59 +0.12 12.70 12.51 9.851 16.150 .72 +0.72 12.77 12.60 27.548 84,124	Aug 1925 +0.53 19.40 10.73 154 8.672 Sep 19.45 +0.54 19.50 18.65 134 8.233	Dec 1954 -1.1 197.2 196.0 115 4,118	\$25 18 49 36 45
76 +0.01 12.78 12.65 8.334 50.970 79 - 12.80 12.69 2.018 17.915	THE 19 80 +0.59 18 80 19.03 97 4.753	Mar 201.4 -1.1 202.2 201.0 65 2,978 May 202.6 -1.3 203.2 202.6 100 1,262	850 11 32 54 58
.80 -0.03 12.62 12.73 896 7.788 .83 -0.04 12.84 12.76 268 11.837	SOYABEAN MEAL COT (100 None; S7ton)	Total M. SUGAN *11" CSCE (112.000lbs; cents/lbt)	1200 70
n/a n/a	Mer 131.1 +2.5 131.0 128.5 962 2,725 Mey 132.9 +2.8 133.0 130.0 6,443 43,836	May 5.82 -0.04 586 5.74 6.569 69,376	1200
OIL HYMEX (42,000 US gails.) C/US gails.)	Jul 134.0 +2.5 134.5 131.5 2,362 36.128 Aug 135.5 +2.4 135.8 133.1 277 11,824	Jul 5.59 -0.05 5.60 5.51 3.092 44.023 Oct 5.93 -0.05 5.98 5.88 805 37,429	
test Day's Open ice change fligh Low Vol list	Sep 137.0 +2.5 137.0 134.5 236 8,929 Oct 137.6 +2.2 138.0 135.5 423 4.808	6.55 - 0.57 6.48 203 16.631 May 6.62 1 3.212	LONDON SPOT MARKETS
80 -0.28 38.50 37.45 13.169 35,877 95 -0.21 38.20 37.50 7,155 25.304	Total 11,838 122,790 III POTATOES LUFFE (20 tornes: 5 per torne)	Total 8.67 -0 04 29 2,160 Total 10,686 168,297	CRUDE OIL FOB (per barrel) +or-
35 -0 01 38.45 37.90 3.699 19.585 85 +0 09 38.85 38.30 2.085 14,975	Apr 298.0 +8.0 298.0 295.0 158 1.766	III COTTON MYCE (50,000lbs: cents/ba)	Dubal \$12.47-2.53 -0.08 Brent Bland (dated) \$12.48-2.49 +0.05
45 +0 09 39.45 39.00 1,488 12,923 90 -0.16 40.10 39.80 898 7,463	May 328.0 +6.0 328.0 326.0 10 44 Jun 338.0 +6.0	May 61.17 +0.21 51.60 60.84 3,598 23,644 Jul 60.57 +0.32 60.85 60.25 1,006 14,374	Brent Blend (May) \$12.74-2.77 +0.055 W.T L \$14.55-4.56x +0.105
34,828164,203	Nov 85.0 3 Mar 126.0	0ct 59.45 +0.10 59.50 59.15 3 1.799 Dec 59.30 +0.15 59.30 59.60 451 16,549	E IN PRODUCTS HEEPING COMMY CF (INNE)
PE (S/lange)	Tetal 173 1,967	Mar 60 33 +0.18 60 25 80,15 6 2,309 May 60.90 - 60.90 60.90 5 1,108	Unicaded Gasofine # \$129-132 Gas Off \$115-119 -3
et Day's Open	# FREIGHT (BEFFEX) LIFFE (\$10/index point) Natur 1005 -15 1010 1000 15 213	Total 5,070 61,250	Heavy Fuel ON \$56-57 Haphtra \$115-117
ce change High Low Vot int 25 -200 113.50 111 75 6,646 33,161	Apr 1020 -25 1025 1020 22 913	May 82.25 -0.35 82.90 81.00 403 17.186	Jef fuel \$126-127 -3 Diasef \$118-120 -2.5
25 -1.50 113.25 112.25 3.538 26.910 50 -0.75 114.25 113.25 2,660 16.357	Jul 918 -10 572 Oct 1030 -20 380	Mui 82.80 -0.30 83.00 82.00 97 5,412	W MATURAL CAS (Accelerate)
00 -0.50 115.50 114.50 1,179 8,539	Jan 1035 -20 40 Total 62 2,180	Sep 83.40 -0.15 83.75 83.75 54 2,540 Mov 84.05 -0.20 84.25 83.75 54 2,608	Barton (Apri 9.33-9.28 -0.02
00 - 179.50 119.00 549 6.061	Close Prev SR 1001 1000	85.55 -0.35 86.00 85.25 30 1.183 87.55 -0.35 312	Potrousie Argus. Tel. Loreno (0171) 259 6792
21,084140,3 69	PULP AND PAPER	Total 640 28,769	Sold (per iray 02)\$ 5000.75 -7 10
BAS PE (1,000 therms; peace per them)	E PULLPEX CHILX (USS: 24 str day tons)		Silver (per troy oz) 506.50c -15.00 Platinum (per troy oz) 5364.25
50 -0 050 9.370 9.350 60 3.835 50 -0 020 9.260 9.260 25 2,265	Sett Day's Open	VOLUME DATA Open Interest and Yolume date shows for contracts	Padactura (per troy cz.) \$349.50 Copper 67.0c
140 22,355	· price change High Low Vol Int Mar 424.75 278	traced on COMEX, NYMEX, CST, NYCE, CME, CSCE and IPE Crude Oil are one day in arrears. Volume &	Load (US pred.) 45.00c
GAS NYMEX (10,000 pameril; S/mingril)	Jun 438.00 -7.50 449.00 437.00 105 453 Total 192 799	Open Interest totals are for all traded months.	Tin (New York) 19.75r +0.74 (
est Day's Open of change High Low Vol and	FOTHER PATA		Cattle (five weight) 93.13p +1.75° / Sheep (five weight) 92.19p -4.21°
15 -0 002 1750 1706 28,271 50,333 50 -0.005 1,790 1745 9,532 25,492	All futures data supplied by CMS.	INDICES	Prigs (three versights) 62.060 -2.83°
80 -0.008 1,820 1 780 4,158 20,391		M Restars (6ase: 18/9/31 = 1009	Lon. day sugar (raw) \$155.50 -1 10 Lon. day sugar (wie) \$219.50
10 -0.008 1.845 1.810 3.622 17,350 50 +0.002 1.870 1.840 1.703 14.271		Mar 16 Mar 15 month ago year ago 1387.7 1393.8 1432.4 1687.2	Bartey (Erg. feed) Ling Make (US Mo3 Yellow) \$109,00
75 -0 003 1,900 1,875 1,354 15,240 62,729293,493	Tea from the fea Brokers' Association Mombase Continuing strong demand.	CR9 Febures (Base 1967 = 100)	Wheat (US Dark North) Unq
DASTERIE	Brighter BP1's were dearer by 5 to 10 cents with mediums firm to 5 cents up.	Near 18 Mar 12 month ago year ago 186.02 187.89	Rubber (66er)♥ 43.25p -0.25 Rubber (4pr)♥ 43.75p -0.25
1,000 US galle.; vAS galls.)	Neater lower mediums were firm to 5 cents dearer but poor leaf types were again	ESS Spot (Dans. 1870 - 197)	Author (40, RSS (801) 241,00m -2.00
est Day's Opto	neglected. Plainer sorts were lower by	Mar 10 Mar 12 month ago year ago 142,00 142,88 130,00 162,56	Palm Of (Malay 15 460.0y -10.0
te change High Low Vol int 450.56 45.60 4410 15.013 32 526	about 2 to 6 cents. Brighter liquoring PF1's were irregularly dearer following quality	ISE THERESE STOCKS (SECUL)	Copra (PNRS 450.0z Soyabeans (US) 144.0y -1.0
35 -0.34 45.73 45.05 5,360 24,613 35 -0.15 48.10 45.65 2,786 21,526	9 certs. Lower mediums were on balance	Aluminium alloy +20 in 82,720	Corgan Outlook W Index 56.45 -0.20 Woodtops (64s Super) 302p
0 -0.20 46.30 45.90 935 18.407	firm. Nexter plainer sorts tended dearer but others were easier by about 3 cents with	Copper -7,950 to 999,725 Lead -150 to 105,200	i por trante mateux (character struct in pencalita) a constain : ringgilli las on Mateussan (constain : Marchar o Marcharita) a constain : ringgilli
60 -0.25 45.60 45.55 134 3.758	poorly made types neglected Brighter Bquoring p.dusts were irregularly degrer tol-	-1,223 22 -1,225	of a Universities of Children (Children of States) of Second Children (Children of Second Children of Second Children (Children of Second Children
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8 Orison's grim in all honesty 9 Get in the way of spin-doc-10 Increase in money, taking

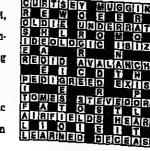
toring function (7) 11 Poetic epitaph on old French port? (10) 12 Roll into combat (4) 13 Tips for tourneys (5) 14 "A reddish hue engulfs the Great North Road" - a

17 it clears the view of two model of Persian verse (8) trees after early start (7)
19 Obliquely request new cane 16 Took part of odd instru-18 Extra lean (5) 21 One in the roller is let pass 20 With all due respect to 22 Caught scent of French boy speed (4) 21 Prodigy's orchestral section

receiving less than 1,000 (10)23 It went down big (7) being put on charge (7)

24 Make a hero of student, less, abandoned ship (6) 26 Commit crime by being over the limit? (6)

1 Moderator of church music 2 Torment or seduce with sin



revolting (5) Solution 9,939

composer! (7) 7 Catches garment on a

in half rent, a thousand (9)

13 it's smart to circumvent

15 Stand-in for graduate's art-

island's clan loyalties (9)

painting (9)

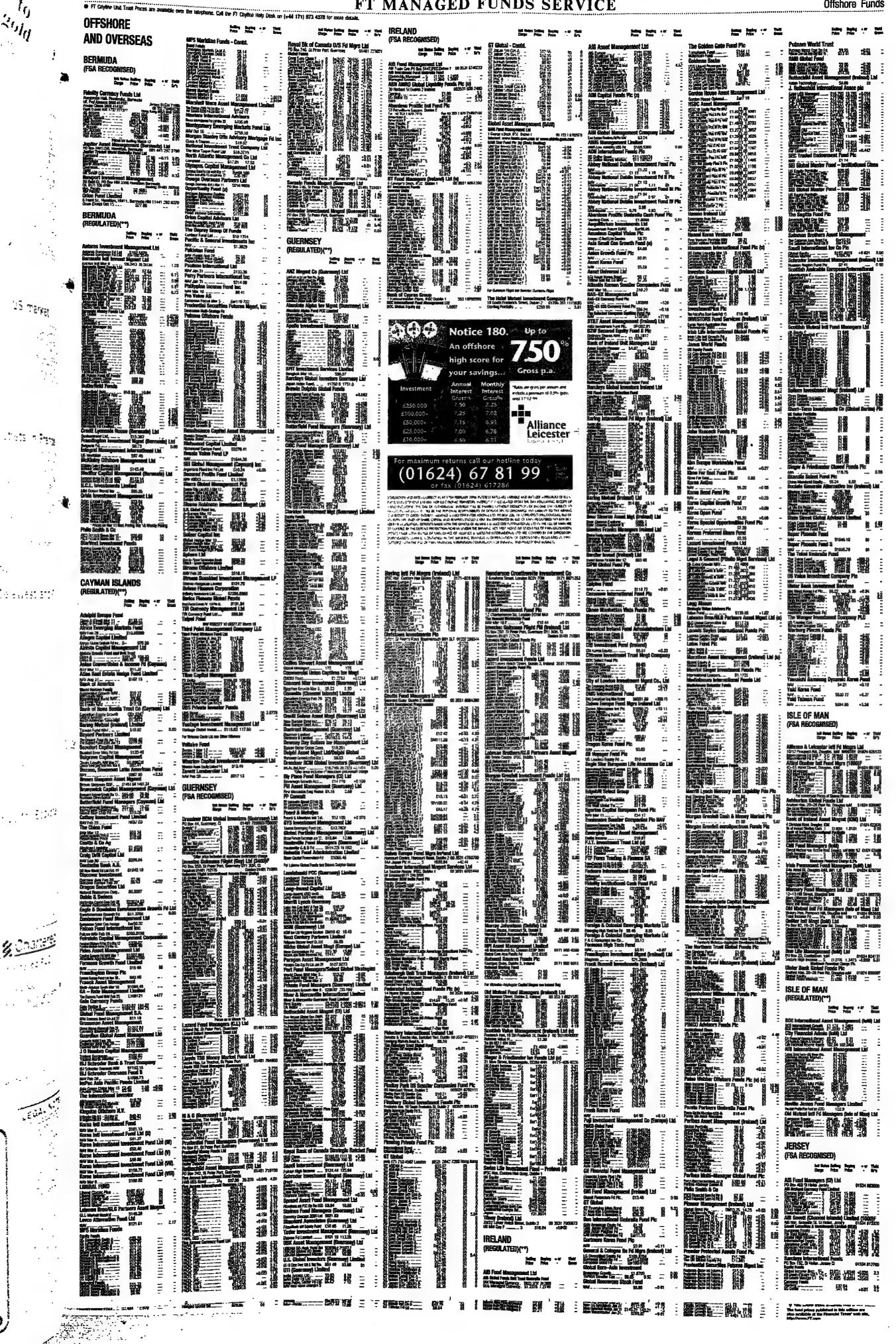
work? (3-6)

For solutions to today's crossword call 0906 843 0060. Calls cost 60p a minute.

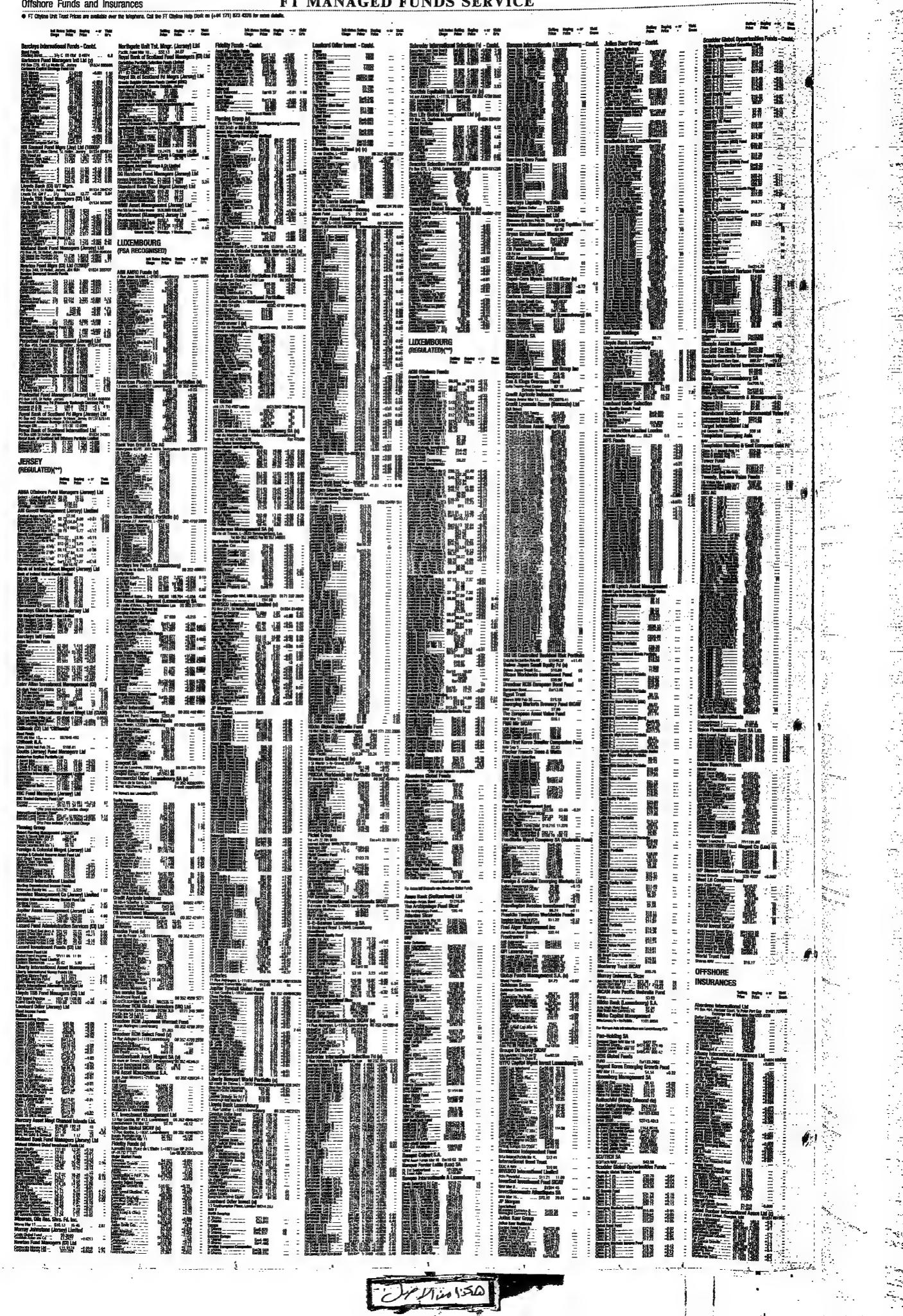
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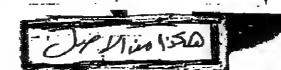
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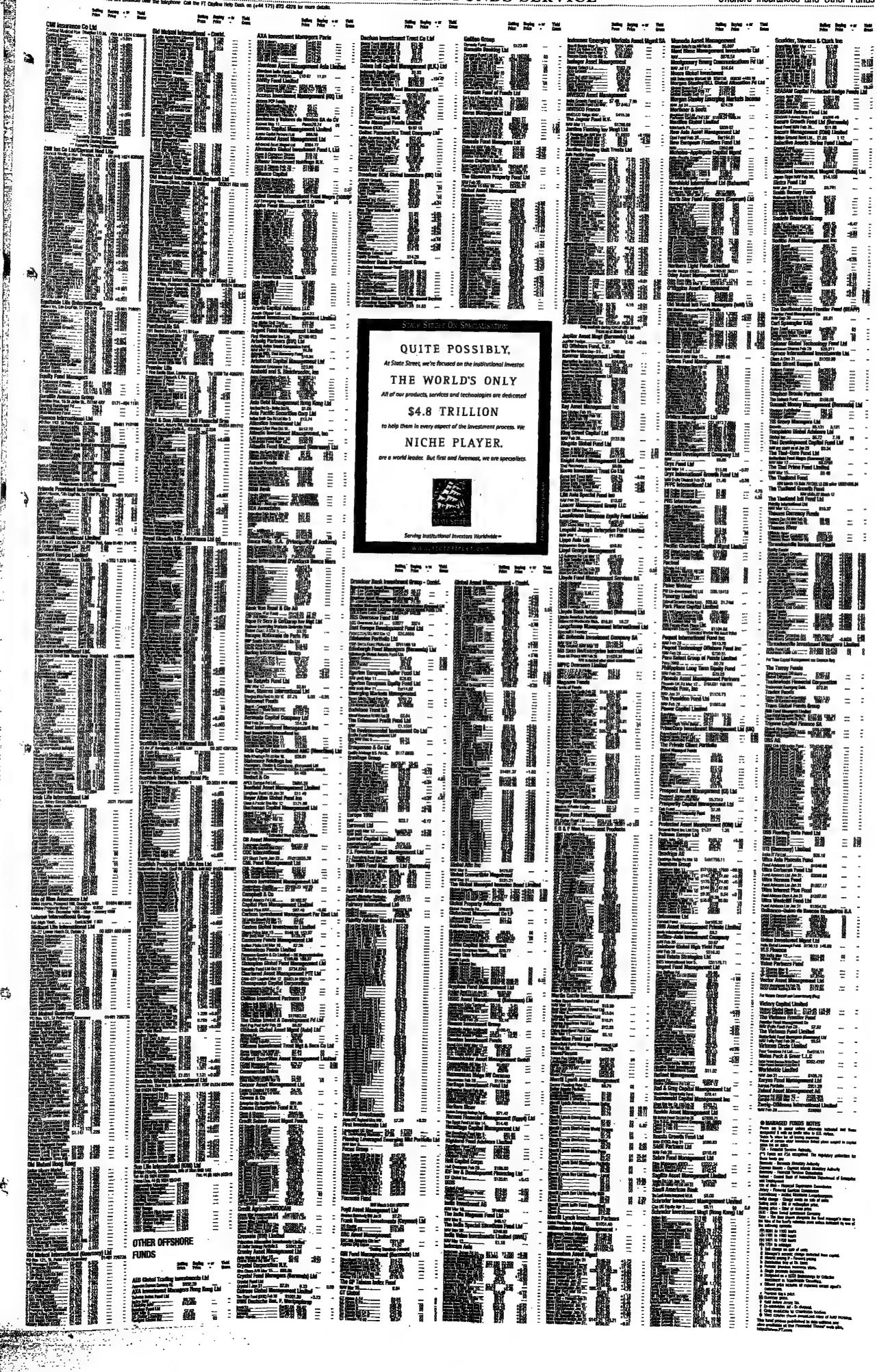
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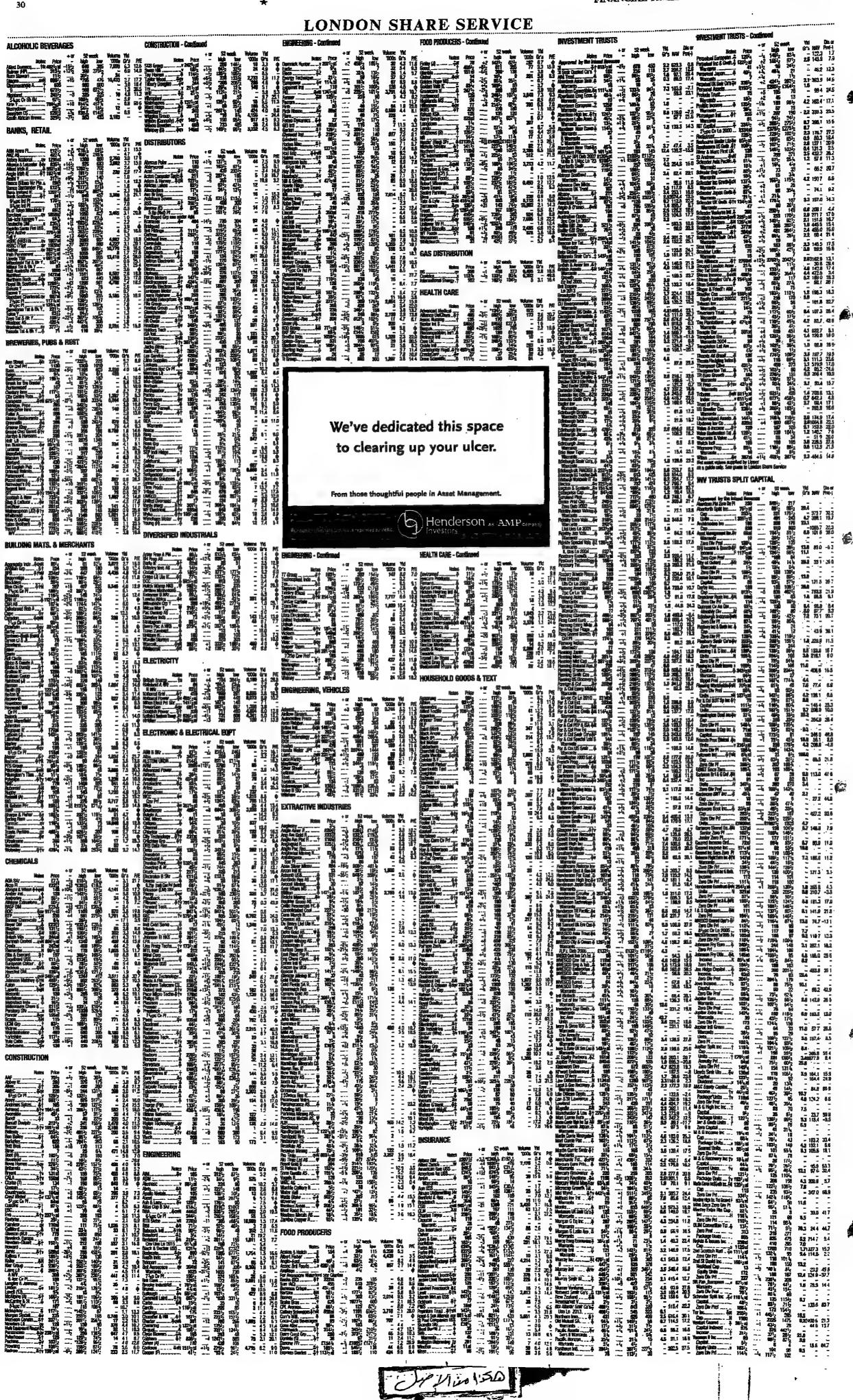
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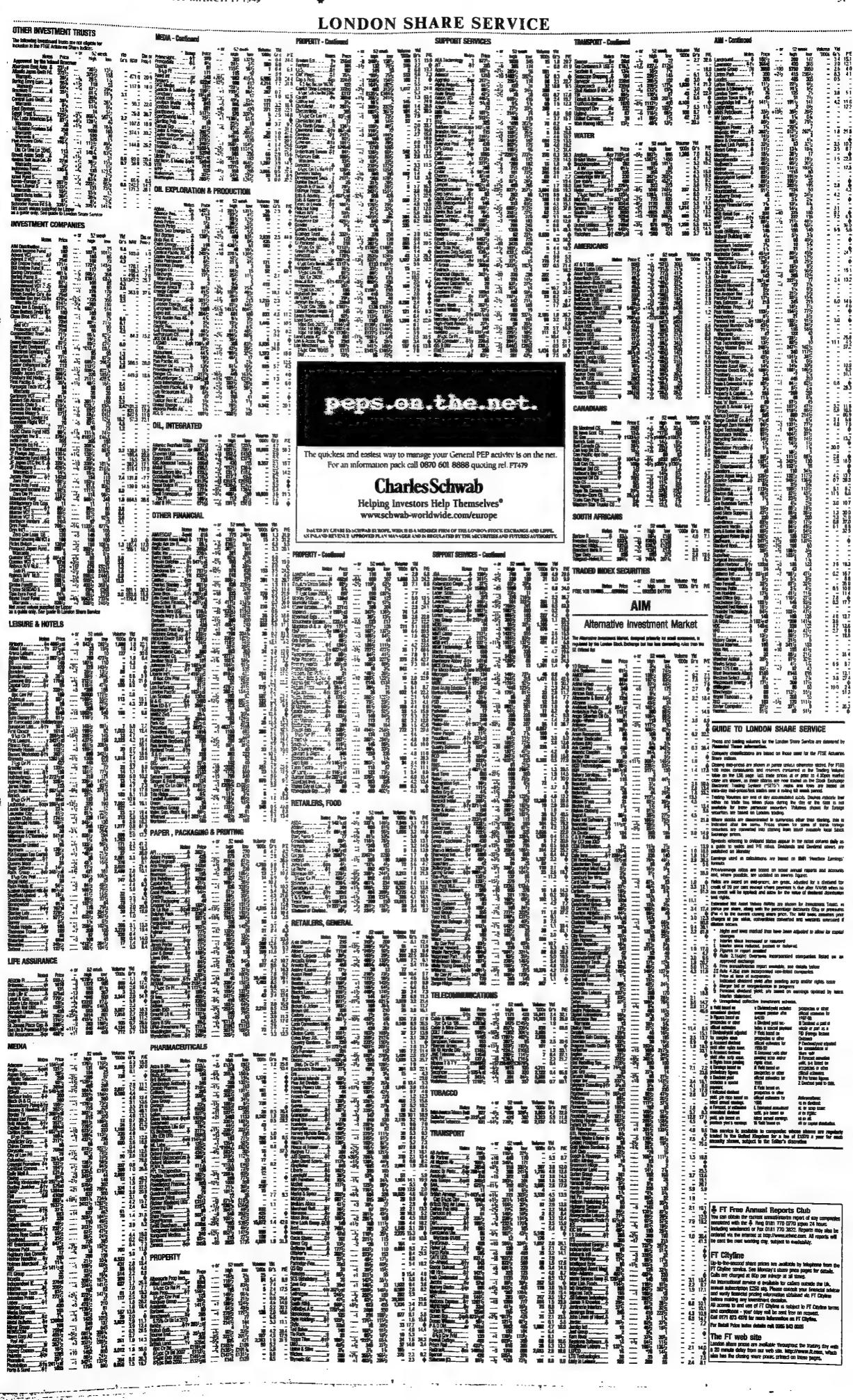




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London ignores Dow's dash and heads south

MARKET REPORT

By Stave Thompson, UK Stock Market Editor

Optimism about the strength of Wall Street, where the Dow Jones Industrial Average moved fleetingly past 10,000, helped the London market early in yesterday's

But ironically it was as the Dow made its dash to 10,000 that London moved in the opposite direction, with the FTSE 100 index eventually finishing 4.9 off at 6,201.9.

in mid-morning. Meanwhile, the FTSE SmallCap marched on, posting a 9.2 gain at An early surge had taken

having been up 18.4 at best,

the FTSE 100 up 62.8 to a that the commission neither session high of 6,269.6 as set interest rates nor deterinvestors anticipated the mined fiscal policy. Dow's move. Marketmakers in London said they expect the market yesterday, ted Wall Street to run on regaining some of the confiagain, although how far was said to be questionable.

As for London: "There is no reason, apart from a sharp retreat on Wall Street, The FTSE 250 gave a simi- why we should come off," lar performance, closing was the view of a senior

investment bank.

The overnight resignation of the entire European Commission did not seem to have much impact on the market, with analysts pointing out

Buyers moved back into dence lost during the previous two sessions when profit-taking and the biggestever block trade, involving Cable and Wireless, draine much liquidity.

The telecoms sector, which

A push from Salomon

Smith Barney helped Alli-

ance & Leicester lift 14% to

835%p. The US broker reiterated its positive stance and

920p-a-share price target,

only 0.8 ahead at 5,519.7, trader at one European suffered badly on Monday, Telecom in the lead.

A burst of takeover activlift to sentiment.

Takeover offers included a

Terranova, the chilled foods zero. group recently spun off from Albright & Wilson, the chemicals group, from Rhodia of France that topped the bid from Albemarle of the US; an agreed bid for Eclipse Blinds from Headlam Group; and an agreed bid for Porter Chadburn from Mail-Well of

strategy team at Credit Suiity in the small-cans gave a sse First Boston had upgraded its top-down 1999 earnings per share growth hostile bid from Unigate for forecasts to 3 per cent from

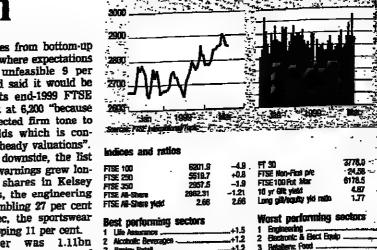
CSFB's shift "sets earn-Hillsdown; a counterbid for ings growth in line with of profit warnings grew lonnominal igross domestic product] growth. The better tone to the results season and the firmer look to lead indicators such as business surveys have helped in this

But CSFB warned there which non-Footsie stocks

Adding to the market's ini- downgrades from bottom-up rallied yesterday, with Colt tial feel-good factor was analysts, where expectations news that the UK equity are "an unfeasible 9 per cant", and said it would be leaving its end-1999 FTSE 100 target at 6,200 "because of a projected firm tone to bond yields which is constraining heady valuations".

On the downside, the list ger with shares in Kelsey Industries, the engineering group, tumbling 27 per cent and Hi-Tec, the sportswear group, dipping 11 per cent. Turnover was 1.11bn

shares by the 6pm count, of would be more forecast made up a slight majority.



Merger news lifts Zeneca

COMPANIES REPORT By Peter John, Martin Brice

Zeneca jumped 50 to £24.65 as an announcement from the pharmaceuticals group revived the market's appe-

tite for the stock. The statement that it was moving back the deadline of its offer for Astra of Sweden appeared to be bad news at first glance. But the statement contained positive details on the merger.

The deadline was extended from tomorrow to the end of the month to encompass US regulatory approval.

"May was being talked about as the merger date but this is confirmation that we are within weeks of completion," said Ian Smith of Lehman Brothers.

The nearing of completion is expected to nudge into action UK fund managers who will need to adjust their holdings in Zeneca-Astra to reflect the increased weighting the company has in the Footsie. Although specific data are bard to get, dealers said most UK funds were still underweight and, as the stock would still be quoted in Sweden, there would be little compensatory sell-off

Royal Bank of Scotland,

hit this week following £19.29 and Standard 91/2 to vague concerns about its US position, recovered sharply yesterday with a big push from one broker.

HSBC Securities raised its forecasts for the stock in response to a positive company visit last week and set a £15.00 share price target.

The broker increased its current-year profit estimate 5 per cent to £1.1bn and its 2000 forecast 9 per cent to £1.25bn. The share price jumped 43 to £12.891/4.

HSBC and Standard Chartered were helped by a Asian banks from Morgan Stanley. HSBC rose 27 to

saying the shares had underperformed since the recent figures but the bank had one of the best business mixes of all the converted building Industrial

BOC climbed 33 to 917%p as buying of cyclicals was boosted by a clutch of broker recommendation on the notes and a shortage of

Underperforming indus-

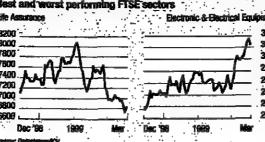
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Ord div. yield	2.73	273	2,70	2.66	2.72	2.96	4.22	2.72
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P/E ratio mil	23.15	23.15	23,42	23.54	23.28	23.75	25.19	15,21
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	76	Apr 15	Mar 12	Mar 11	May 10	Yr agu
SEAO borgaine	98,777	92,596	95,50)	97.294	84,331	91,99
Equity turnover (Em)!		WA	POORS, A	5814.5	3965.1	-
Souty hargainst	-	N/A	79,038	78,015	68,325	83,70
Shares traded (m)†		N/A	1000.4	1211 5	965.3	927.
Total market bargalous		N/A	92,702	87.160	63,135	
Total turnover (Emit)	-	N/A	6337.6	7832 9	5053.4	
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Tradepoint burnover (Em)	29 4	23.7	43.8	40.4	30.4	20.
Tradepoint uirs tradecimi	10.9	13.8	13.6	17.4	33.0	6.2

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Best and worst performing FTSE sectors



trial stocks have been rediscovered amid growing expectations that the UK economy will see a soft landing rather than recession. WestLB Panmure is the latest to boost the stock with a price target

of E10.00.

BOC, which has traded between 800 and 8800 since last December managed to break above 890p on Friday. That was seen as a bullish chart move and investors started picking up stock aggressively after that.

Phosphates group this stock has more to offer Albright & Wilson rose 10% to 148p as Rhodia of France offered 145p a share for the company topping the 130p-ashare bid by Albemarie of the US. The underlying premium to the offer suggested that either Albemarle could hit back or a third party could come in at an even higher level.

The results from Computacenter beloed dispel some of the stigma of a "box shifter" that attached to the information technology stock when it listed at 670p in May. It slightly exceeded some

reported final figures yesterday and closed up 231/4 at

528½p. This was 36 per cent below the 8221/sp touched on its first day of trading, although well above its low-

Brisk volume of 3.9m included a single deal of 2.4m shares traded at 515p for an institutional investor by Charterhouse Securities. Graham Brown, IT analyst at Sutherlands, who has a "buy" recommendation on the stock, said: "Sentiment

is shifting to the view that

est level of 367%p touched in

Rocky ride

than a box shifter.

The rocky ride endured by Computacenter shareholders since the float has been reflected in the performance of Synstar. Floated two weeks ago by Morgan Stanley at 165p. it was off a penny at 137p. However Axon, floated last week via looking remarkably cheap, WestLB Panmure at 175p. gained 22 to 291%p. The results from Computacenter smaller company fund mananalysts' forecasts when it agers ahead of their decisions on buying stock in Morse, which Merrill Lynch lloats next week. Dresdner Kleinwort Benson yesterday said it preferred Morse to

Computacenter, which it val-10 to 463%p, helped by Mer-

British Blotech fell almost

the share price indicating it is valued at little more than its cash reserves.

Sally Bennett at Sutherlands said: "At this level, no success for the cancer drug Marimastat is factored in. This would seem to be slightly excessive after the first of what will be 10 trials." The market also expects negative news on the pancreatic drug Zacutex.

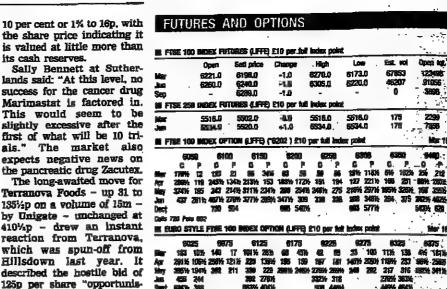
The long-awaited move for Terranova Foods - up 31 to 135½p on a volume of 15m by Unigate ~ unchanged at 410%p - drew an instant reaction from Terranova, which was spun-off from Hillsdown last year, It described the hostile bid of 125p per share "opportunistic", and Carl Short of Société Générale said: "It

ain't yet over at Terranova. US investors are said to favour focused engineering companies and yesterday's long-rumoured move by Charter to sell its specialist engineering side was interpreted as increasing its attraction to a bidder.

Geoff Allum at Henderson Crosthwaite, who estimates Charter's break-up value is about twice its share price. said: "These figures demonstrate that the company is not falling off a cliff as the share price has been indicating it would. Charter is now on any form of valuation."

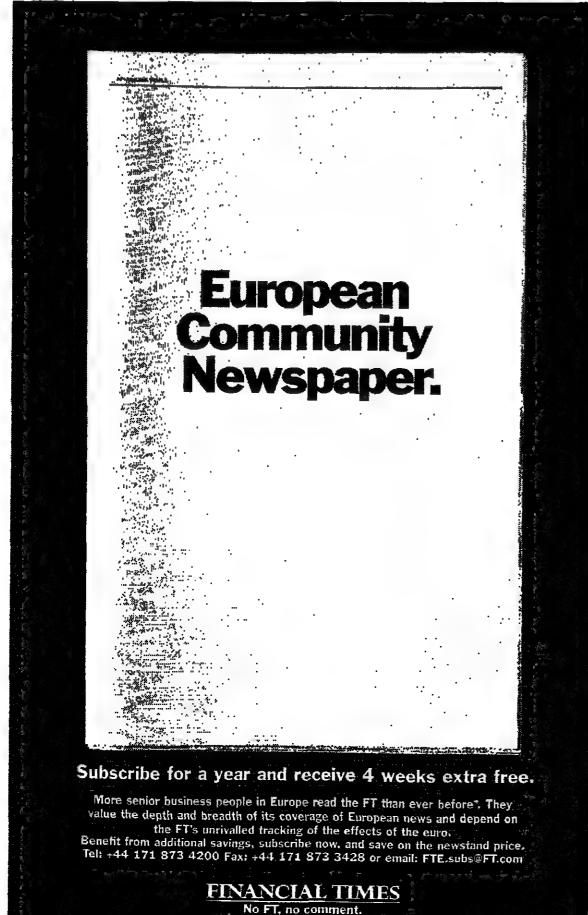
Estimates for the price the engineering unit might fetch were said to be awaited by hovered in the region of £200m. It produces about 24 per cent of Charter's profits. suggesting that if the group were valued on a similar basis, it would be worth a total of £800m. This compares with a market capitalisation of £360m last night.

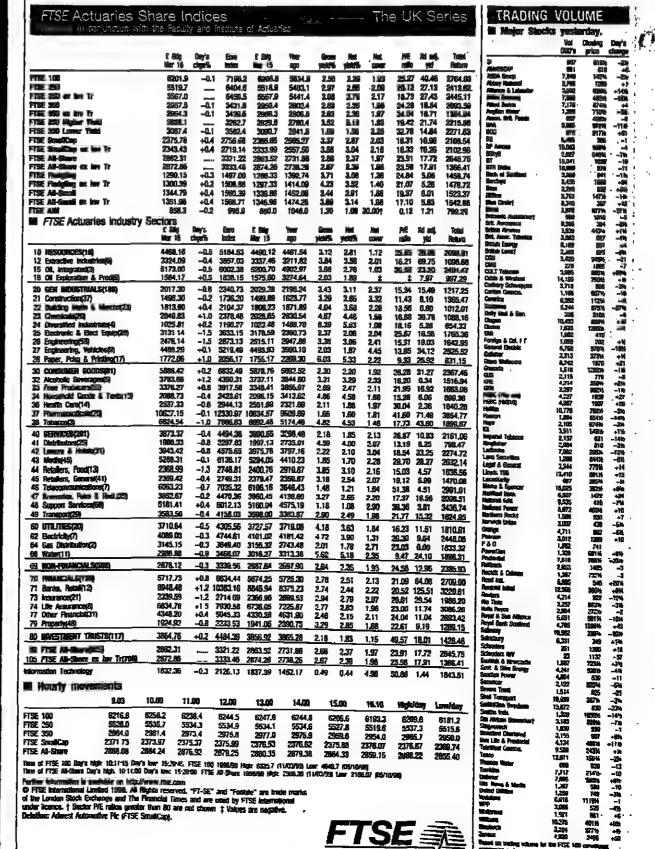
Morgan Crucible rose 12% at 259p after announcing the sale of its maintenance and per cent buy-back.

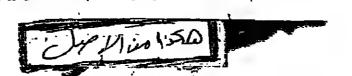


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	216 58	0.6	197.99	161.64	227.88	227.78	1.3	3.31	215.38	195 43	162 39	226.64	225.27	219.96	163
ustralis (75)	185.95	-0.5	169.99	138.78	172.64	172.64	-0.5	1.94	186.82	169.51 343 45	140.77 285.21	173.46 344 11	173.46 344.11	253.73 446.95	165. 298.
leigium (22)	381.55	0.8	348.80	284.75	346.82	346.62	0.8	1.94	378.53 111 25	100.94	83.82	117.06	390.60	269.34	89
Provide (20)	119.30	7.2	109.06	89.03	125.52	412.B3	5.7	1.74	205.08	186.08	154.53	215.80	226.25	248.78	150
mada /1131	ZUD_/U	0.3	188.04	153.51	216.42	227.73 375.36	0.6 -2.2	1.87	415.29	376.81	312.91	436.99	383.67	537.33	406
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Intend (75)	037.04	-1.7	583.09	476.02 240.71	303.24	303.24	0.2	1.33	322.00	292.17	242.62	302,77	302.77	354,45	253.
ranco (76)		0.2	294.85 238.27	194.52	242.15	242.15	0.3	1.60	259.82	235 75	195.77	241.42	241,42	325.61	226.
Amburen (ED)	704.04	0.3 2.9	399.19	325.89	459.44	919.29	29	0.94	424.35	385.03	319.74	446.52	893.49	436.67	211.
reace (16)	430.07	0.5	288.53	235.55	332.08	314.02	0.5	3 69	314.19	285.08	235.74	330 61	312.57	362.52	196.
long Kana China (66)	313.03	3.5	40.61	33.15	46.73	239.79	-7.0	1.21	42.90	38,53	32.33	45.14	242.13	84.52	19.
vienecia (24)		-1.4	482.81	394.16	535.52	535.52	-1.4	1.92	535 57	485 94	403.54	543.10	543.10	605.85 192.64	396.
eland (14)	172 85	1.6	158.93	129,74	229.70	229.70	1.6	1.43	171.10	155.25 95.29	128.92	226.10	226 10	192.64	128
2dy (53)	107 57	2.4	98.29	80.24	113.12	80.24	1.4	0.92	105.02 1388.58	1260.00	79 13 1046.34	110.50 1461.24	79.13 14827.81	1733.73	76. 787.
açan (445)	1413 99	1.8	1292.61	1055.27	1487.72	15026.98	1.3	1.70 2.09	494.24	448.45	372 40	454.26	454.26	562.73	394.
letterlands (26)	495.21	0.2	452.70	369.58	455.10	455.10	0.5	4.41	64.04	58 11	48.25	67.39	63.64	77.84	45.
Local Temporary (1978)	09.27	0.3	58.72	47.94	67.59	84.02	-1.0	1.91	240.84	218.53	181 47	253.43	254.50	357.71	181.
loniay (37)	237.31	-1.5	216.94	177.10	249.58 90.70	251.85 185.90	-0.4	0.97	86.25	78.26	64.99	90.76	167 63	105.98	42
hillenings (77)		0.0	78.81	64.34	288.22	288.22	0.0	1.14	229 84	208.54	173.18	289.20	288.20	299.39	194
returnal /180		0.0	210.14	171.56 163.40	230.36	173.39	1.3	1.57	214.43	194 56	161.57	225.63	171.18	246.74	102
inversers (III)		21	200.15	152.52	215.02	277.71	-1.2	3.43	208.30	189 00	156 95	219.19	281.16	346.20	151.
cush Africa (34)		-19	186.82 362.23	287.56	443,77	443.77	0.2	1.57	384.35	348.74	288.67	442.71	442 71	435.19	290.
Contraction (20)		0.2	468.77	382.70	539.53	617.85	-0.4	2.00	517.07	469.16	389.60	544.09	620.56	626.19	379.1
L 1400	314/7	-0.8	363.09	296.42	417.89	360.25	-0.2	.1.19	398.35	361.44	300.15	419.17	360.81	441.65	307.
witzerland (30)		-0.3	22.27	18.18	25.63	35.32	6.5	2.55	22.84	20 72	17.21	24.03	33.12	33.84	8.1
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Initial Klandom (202)		-20	482.86	402.36	567.25	539.14	0.9	1.23	534.24	484.73	402.53	562.15	534.24	539.14	390.1
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GT (010) GT.	179 AS	0.9	437.01	356.77	502.97	405.99	0.9	1.27	358.33		356.88	498.40	402.24	386.24	347.5 282.5
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		20	105.32	85.99	121.22	88.80	1.3	1.83	214.83	194.92		115.81	87.67		166.0
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uroPacific (1445)	7-1-1-1 <u>3-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1</u>	0.9	472.09	385.41	543.35	517.60	0.9	1.57	326 10	295.88		538.57	51293	366.32	260.9
lorin America (723)		0.2	298.61	243.78	343. 69	318.66	-0.9	1,6/ 2.27	100.35	91.05	245.71 75.61	343.14 105.59	318.02 101.70	103.93	77.4
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acific Ex. Japan (276)	131,13	0.6	101.07	82.51	116.33	109.83	0.0	1.85	214.19	194.34	161.39	225.38	187.45	221,91	185.9
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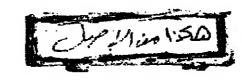
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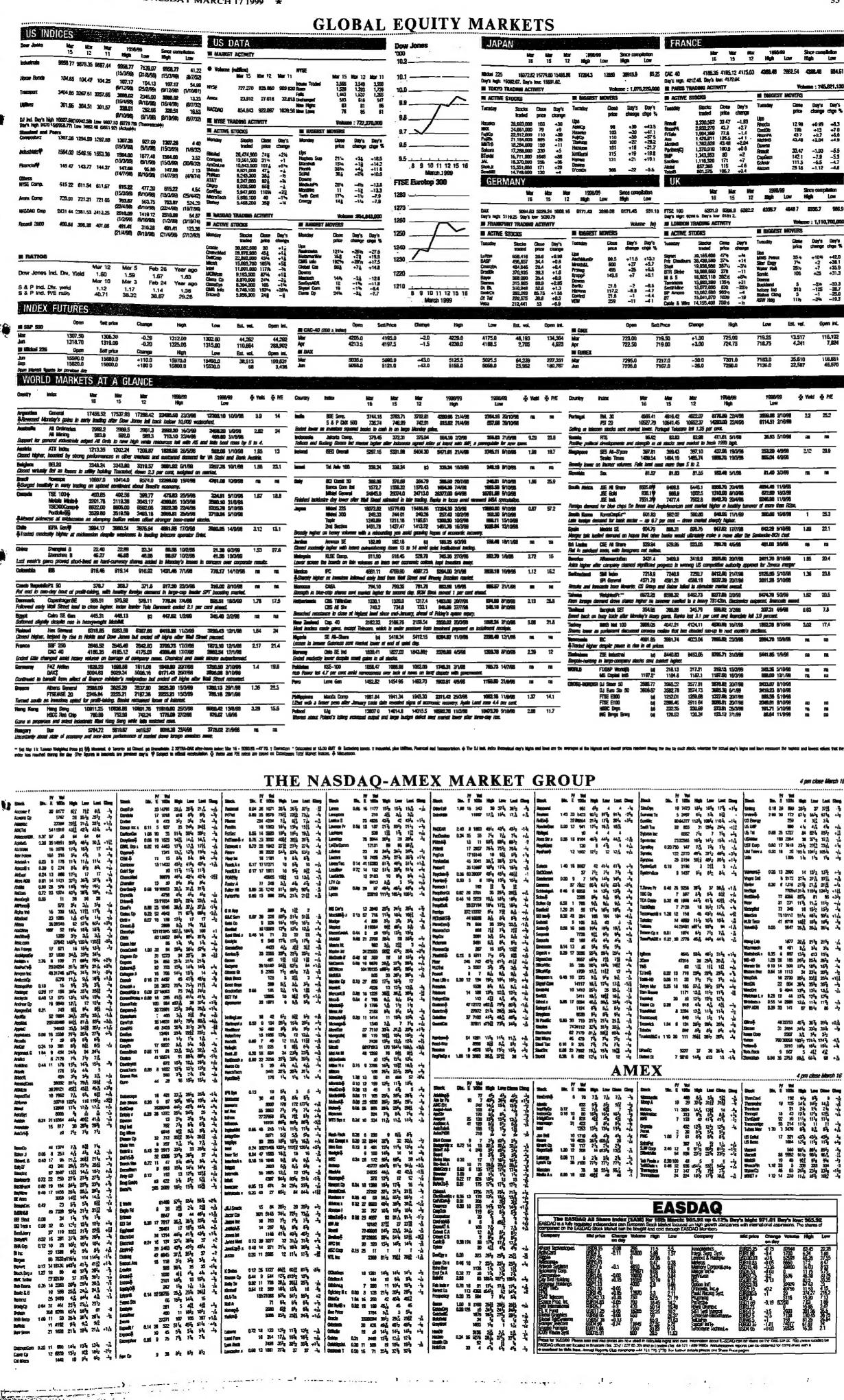
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STOCK MARKETS

Dow's brief but important breakthrough

The foray above the 10,000 mark could mark an historic turning point in US investor attitudes, writes Philip Coggan

The Dow's venture above new highs. All three bench- ing that "bottom-up" fore-10,000 yesterday may have marks have been driven casts for growth this year been brief, but it could yet turn out to be a historical

Ten thousand is, of course, the psychological importance of the figure might prompt a change in investor attitudes, either by drawing in new buyers or by persuading existing holders to take

Although the Dow covers only 30 stocks, its performance is fairly representative of the US market on this occasion. Both the S&P 500 index and the Nasdaq Com-

ahead in recent weeks by the are 17.6 per cent. remarkable performance of the US economy, which has continued to grow at a rapid merely a round number, but rate without showing any signs of inflation.

That has reassured those investors who were worried last autumn that the economic crisis in emerging markets would drag the world and the US down into recession and severely damage corporate profits in 1999. But recent weeks have seen US corporate earning

estimates edge higher with I/

B/E/S International, the

Although that forecast

may be optimistic, "topdown" strategists, who watch the economy, still expect 5 per cent growth. At the same time, the US

corporate sector has been fuelling the fire by returning cash to investors via take overs and share buy-backs. The net supply of equity in the US market fell by \$158bn in the four quarters to the end of September. Share prices have thus

been squeezed higher with

little attention paid to valua-

EUROPE

rage of company news.

Wilson, the British chemical

company being bid for by

Albemarle of the US. Rhodia

cent to €12.99.

shot up 99 cents or 8.3 per

Rhône-Poulenc delivered

the sharpest gain in the CAC-40, adding £2.70 or 6.6

per cent to €43.70 after

Hoechst of Germany said its

planned merger with the

French chemical group could

take place sooner than

expected. Shares were fur-

ther boosted by a statement

The FTSE Eurotop 300 Index

rose 3.24 or 0.26 per cent to 1,255.25. See Euro Prices page.

from rival Novartis dispel-

ling rumours it would

launch a counter-bid for

Monday torpor, revived by

unconfirmed reports that

Deutsche Bank would sup-

port BNP's bid for Société

Générale and Paribas with a

view to taking a stake in the

BNP ended €2 higher to

€80, while SocGen added €7

to €171. Paribas rose 80 cents

closed before a key meeting

of the CMF, the French mar-

kets regulator, marking the

first step in the lengthy approval process of the bid.

Michelin closed €2.04 or 4.9

per cent higher to €43.48 fol-

lowing declining - but in-

line - 1998 profits and an

There was weakness in

ambitious 1999 outlook.

combined entity.

Banks woke up from their

500 is more than 34 and the dividend yield 1.28 per cent, respectively a record high

US bood-equilibre comings relia Yield on US long bond district by

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such measures for several ket are likely to be: years. But the key difference • a revival in inflation, between then and now was driving bond yields higher that bond yields were and forcing the Federal steadily falling. Since October, the yield on the 30-year rates: Treasury issue has edged un from 4.7 per cent and, even nle of weeks, it now stands at around 5.5 per cent. That makes shares look among US private investors

expensive relative to bonds causing them to pull their - by as much as 28 per cent, according to I/B/E/S. Joe Rooney, global strategist at Lehman Brothers, said: "The Dow needs a lot more support from the bond market if it is to stay above 10,000. The 10-year bond yield [currently above 5 per cent] needs to be Could 10,000 be the top?

Reserve to push up interest

 a dive into deflation, with the US economy suddenly after a rally in the last cou- slowing down and corporate profits tumbling some crisis of confidence

> money out of mutual funds. The problem for the bears is that some commentators have been regularly predicting one or other of these perils for much of the second half of the 1990s. But none of those disasters have come to seem to have decided to ston

MADRID advanced 0.7 per

cent, helped by bank stocks.

The general index was 6.48

Financials got a boost

from the buoyant M&A

scene in France, with BBV

the main gainer, up 52 cents

to €14.43. Among other

stocks to benefit were Argen-

taria, up 66 cants to €23.46,

Bankinter, up 85 cents to

€35.05, and Banco Popular,

up €1 to €62.80. BCH went

the other way, shedding 16

HELSINKI rose within a

before easing in late trading,

with the Hex index ending

Neptun Maritime was

firmly in the limelight, ris-

bid for the ferry operator.

Telecom operators staged

a poor performance with

Sonera down 34 cents to

€14.95, and Helsingin

Puhelin down €1.48 to

€42.51. Market heavyweight

Vritten and edited by Michael

35.26 higher to 6,318.85.

ahead to 904.79.

cents to €11.49.

Global bulls seize moment

WORLD OVERVIEW

Share markets stuck to a bullish script yesterday, notching up another day of steady gains as Wall Street broke briefly above the 10,000 level in early trading, urites Jeffrey Brown. Asia took its one from

Tokyo, where the rally, sparked by the onset of the March financial year-end, rolled into its 10th day, lifting the Nikkei 225 Average almost 2 per cent to its best level for more than seven Japanese equities tradi-

tionally push ahead at this time of the year, but the latest rally looks to be coinciding with a reappraisal of value in a market that has been in steady decline for the most the past decade.

A number of brokers claim tentatively to have spotted a turning point. Although it feels growth expectations may prove short-lived, Merrill Lynch recently pointed to "surprising" data, notably a steep decline for bankruptcies and the way stocks relative to shipments had fallen over six months.

Testifying to the steady foreign buying that has helped lift Tokyo, the yen has this month climbed back from a low of Y123.5 against the dollar to around Y118. It may yet fizzle out as a

short-lived seasonal bounce. whisker of its historic high- but the benchmark Nikkei has now advanced 15.4 per cent since March 2. Europe brushed aside its

interest rate, currency and since the mass resignation of reform and slowing profits: the European Commission's are still firmly on the 20-member executive - polit- German agenda.

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well short of the best of the session at the close, Frankfurt managed to added almost 1 per cent.
The suro remained week

against the dollar as foreign exchange traders hedged their bets ahead of tomorrow's council meeting of the European Central Bank

However, most observers felt it was too soon after the departure of Oskar Latontaine, the former German finance minister, for the ECB to flex its muscles with an interest rate cut. Irrespective of the

strength of US equities there were indications yes terday that some uncertainty was creeping into European trading. As well as the ECB meeting, tomorrow takes in the latest German IFO business survey. This has been levelling out

of late after a steep decline through most of last year. But worries about tax

Wall Street shies away from 10,000

AMERICAS

The blue-chip Dow Jones Industrial Average crossed the 10,000-point barrier for the first time in early trade, but quickly pulled back, even though many high-tech shares remained strong, writes John Labate in New

After Monday's 82-point rise in the Dow, the blue-chip index stood within 42 points of 10,000. But by early afternoon yesterday. the Dow was down 9.71 to 9,949.06 while the broader Standard & Poor's 500 index was off by less than one point to 1,306.62.

The recent comeback in technology stocks sent the Nasdag composite index up 10.54 at 2.441.98, but that was also well off the best levels of the morning. The smallcompany sector had also pulled back, sending the Russell 2000 index down 0.99 to

"The sentiment's a little negative right now, but I wouldn't be surprised to see the market push higher in the next couple of days," said Warren Epstein, director of trading at Richard Rosenblatt & Co.

With fears of an interest rate rise largely tabled for the moment, and the latest economic data confirming the continuing mix of strong economic growth and low stand in the market's way.

have risen in past months. but remain well off their worst levels. A morning rally in the long bond sent the yield to 5.476 in midday

earnings growth as well.

But there are forthcoming events that could change the mood, including fears of a further slowdown in overseas markets and worries in advance of the quarterly reporting season.

Internet stocks were mixed, but many managed strong gains, including Cyberian Outpost, up 28 per cent or \$5% to \$23% after the company announced plans to launch an online auction site in addition to its core retailing operations. Amazon.com fell on profit-taking, down \$3# to \$135%.

Brokerage stocks pushed higher, after Morgan Stanley Dean Witter revised its views of many, including Charles Schwab, Morgan raised its 1999 earnings view of Charles Schwab, the leading online broker, one day after the company said it expectations in its upcoming report. Schwab climbed \$1%

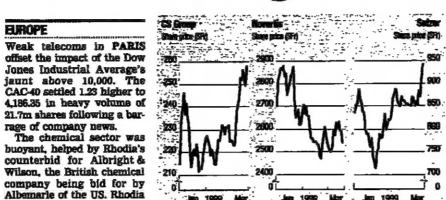
TORONTO gained ground in early trading with a strong upturn for metals overriding weak golds.

In metals, inco jumped C\$1.15 to C\$22.05 and Cominco rose C\$1.20 to C\$21.90. Alcan Aluminium shared in the enthusiasm, adding 80 cents at C\$38.10.

In contrast, golds fell foul of a softer bullion price and cents at C\$17.45. Banks were mixed. Royal

Bank of Canada gave up 25 cents at C\$73.50 but Canadian Imperial jumped C\$1.65

Paris seeks right chemical mix



statement, claiming to have halted the slide in its market share with the exception of

international calls. Steel leader Thyssen stayed in demand following Monday's upgrade by Deutsche Bank. The shares gained €4 to €183.50 for a two-day day advance of 9 per

AMSTERDAM rose 5.59 to 540.64 on the AEX index helped by a 3.8 per cent improvement for electronics glant Philips, which powered ahead €2.55 to €70.15. Akzo-Nobel added 85 cents

to €34.15 and the buyers returned to Heineken, sending the brewer up €1.50 to €46.55. KPN was a weak feature ahead of today's results statement from the telecoms leader, sliding 95 cents to

Employment agency Vedior rose 55 cents to €20.55 on solid results and to €100.90. The market an upbeat forecast for the current year.

ZURICH was easier as results and positive corpo-CS Group and Sulzer failed to spur the market. The SMI index finished 22.0 weaker at 7,218.9. News of the resignation of

Pritz Fahrni, the Sulzer chief executive, sent the stock surging 7 per cent in the first few minutes of trading. but the sharp advance soon ran out of steam. After touching a high of SFr983, the stock fell back to close SFr29 higher on the day at SF1944.

The diverse engineering group said Mr Fahrni was resigning because he had been unable to reach goals set over the past three years. Novartis, initially stronger

SFr125 to SFr17,925. CS Group, whose net profit of SFr3.1bn was higher than expectations, picked up SFr9.50 to SFr259. UBS was unchanged at SFr479. MILAN kept the banking

composite index closed 7.14

or 1.9 per cent higher at

Among the blue chips.

dual-listed Telkom was up

Rp200 at Rp2,800, partly

helped by rises in New York,

while cigarette maker

Gudang Garam rose Rp350 to

SEOUL jumped 1.7 per

cent as a late bout of foreign

demand sent the banking

sector spurting 6.7 per cent

higher. The composite index

Korea First Bank and

Seoulbank rose on rumours

they may not enforce earlier

plans to dispose of all shares

held by minor shareholders.

Korea First was up Won375

gained Won375 to Won2.875.

banks are due to be sold off

to foreign companies and the

government has said all the

holdings of minor sharehold-

ers would be disposed of for

The two nationalised

closed 9.8 higher at 601.83.

Rp11.900.

JAKARTA was lifted by to Won2,905 and Seoulbank

SFr49 lower at SFr2,534.

when the market picked up around midsession before turning back later. The realtime Mibtel index finished

129 lower at 24,945.

Banca di Roma edged 1 per cent lower to €1.43 after its managing director told an analysts' meeting that talks with BCI were continuing and he expected to take a decision on any merger by summer. BCI lost 1.5 per cent €6.44.

INA finished 1.3 per cent

ing 15 per cent before ending 17 cents higher to €2.48 after Sea Containers launched a

SOUTH AFRICA The overall Johannesburg index recorded healthy 1.6 per cent to 9,712.0, but. gains, breaking through 6,500 to close 95.8 or 1.5 per

cent higher at 6,505.6.

of the high of January 13. Financials gained 156.4 or golds tumbled 30.8 or 3.2 per cent to 936.1, after Monday's announcement the Interna-Turnover was heavy at tional Monetary Fund could almost R2.1bn - the second sell off some gold reserves.









Jo'burg defies gold sell-off



ner in its currency crisis.

In early afternoon trade yesterday, the index was another 258 higher at 10.673. Analysts noted that equi-Real firmed slightly against cent higher at 4,866.79.

SAO PAULO extended the dollar, and the possibility of an increase in Brazil's financial credibility to foreign investors.

index had surged 8.8 per cent and closed at its best level for more than seven months. MEXICO CITY gained ground in early trade, caught up in the initial momentum generated by the ties were being spurred Dow and following advances higher by a calm foreign in Brazil By midsession, the exchange market, where the IPC index was 96.89 or 2 per

omy, which has risen follow-

ing the recent spate of corpo-

financial sector reforms; and

monetary easing by the

However, analysts said the

markets had been boosted by

the recent surge in the yen.

short term it has left over-

seas investors concerned

international performance

Some construction stocks

partly due to reports of

underweight in Japan.

Bank of Japan.

The Nikkei 225, the key Although a stronger cur-

stock market indicator, rency could hurt exporters

closed at 16,072.82, 1.8 per in the medium term, in the

and 16,082.07 during the day. that they will lag behind

sure of the stock market, benchmarks if they are

closed 2.18 per cent higher at performed particularly well,

Total volume on the stock impending debt forgiveness

exchange was 1bn shares, up programmes and more pub-

trading. Strong economic to C\$39.90. São Paulo spurred

morning trade, climbing another 2.5 per cent by midsession on optimism that Latin America's largest economy had turned a cor-

The Japanese stock market

broke through the psycho-

logically important 16,000

level yesterday for the first

time since August 4 last year

as a new wave of optimism

swept Japanese stocks,

writes Gillian Tett in Tokuo.

cent up on the day, after

moving between 15,591.62

Topix, the broadest mea-

rose 2.45 per cent to close at

1,240.89. The Nikkei 300

ASIA PACIFIC

higher by firmer Real

On Monday, the Bovespa

Monday's sharp gains in

inflation, Wall Street analeading producers moved lysts can find little reason to steadily lower. Barrick fell 95 cents to C226.75 and Placer Dome came off 45 Long-term interest rates

telecom-related stocks ahead of France Telecom's results today. Shares in the market heavyweight ended €1.40 softer to €77.60 while Alcatel shed €4.60 or 3.9 per cent to FRANKFURT ended below

Financial reforms drive Tokyo

rate restructuring; the tral bank cut for interest

senate.

Bt0.50 to Bt11.

the best of the day with the Xetra Dax index up 47.70 at 5,090.93 after touching 5,124.00 in early trading. Deutsche Bank rose to €53

before closing up 94 cents at €52.51 ahead of tomorrow's results statement. It was boosted by a press report that the bank was set to step into France's banking takeover tussle, possibly taking a stake in any enlarged BNP-Paribas-SocGen entity. improved 75 cents to €39.60

after the telecoms leader

issued an upbeat trading

pects for the Japanese econ- 1,981.84 on the composite ing banking industry. The

index as sentiment rallied in

the wake of Monday's cen-

rates. PLDT rose 15 pesos to

980 pesos and Avala Land

added 50 centavos to 11.75

BANGKOK fell back to the

ground after four days of

gains. The SET index shed

5.93 or 1.6 per cent to 354.95

as investors took profits

key bankruptcy bill by the

The sell-off was stronger

in bank and financial issues.

Krung Thai Bank shed

Bt0.50 to Bt17.50 while

National Finance retreated

Bt0.50 to Bt10. Kiatnakin lost

renewed foreign buying of

blue chips on the back of a

new letter of intent signed

between Indonesia and the

International Monetary

Fund after the government

after Friday's adoption of a

on results that were in line with expectations, finished

Nokia closed off its highs, higher at €2.66, off a high of adding €1.70 to €133. €2.75, after Switzerland's CS Group said it was not interested in a takeover of the

Morgan, Bertrand Benoit, Paul Gregan and Nicola Wilson









LAFARGE: A sharp rise in income in 1998

World leader in construction materials, the Lafarge Group holds top-ranking positions in each of its divisions - Cement, Aggregates & Concrete, **Roofing, Gypsum and Specialty**

Active in 65 countries, Lafarge employs 65,500 people, generating sales of 9.8 billion euros (64.3 billion French francs). Through its commitment to the development of materials and

the advancement of the construction industry, Lafarge brings greater safety, comfort and aesthetic

appeal to

our everyday lives.

+53 %

+63 % Net operating income

+ 26 % 🍲 Net income, Group share

Internet : http://www.lafarge.com

Million Francs Cash flow from operations Net operating income Net income, Group share 8,154 FIBRICS

Net earnings per share Net dividered per share The Board of Directors of Lafarge met on Tuesday, March 9, 1999 under the chairmanship of Bertrand COLLOMB, to close

Sales rose by 53% in 1998 to FRF 64.3 billion (9,802 million euros), particularly as a result of the integration of Redland

million, or 1,397 million euros, an increase of 63%. This improvement, which was felt in all the Group's business areas, chiefly reflects:

America. ■ a favorable context for prices.

At the Annual General Meeting of Shareholders on May 27, an increase in dividend from FRF 11 to FRF 12 (1.83 euros) per share (to which the French tax credit should be added) will be proposed. Shareholders will have the right to take their dividend in cash or in the form of shares.

SUCCESSFUL INTEGRATION OF REDLAND

and policies into place.

already created a highly positive impact on Group results.

to strengthen its worldwide positions in

Million Euros Million Francs +45% 1,307 +63% +19% +9%

1998. Taking advantage of the Asian crisis in the accounts for the 1998 financial year.

Net operating income stood at FRF 9,164

m a higher level of business in Western Europe (except for Germany) and Latin America. an excellent economic climate in North

Net income, Group share totaled FRF 3,059 million (466 million euros), a rise of 26%. Net earnings per share were up 19% at FRF

For the first time, shareholders who have retained registered shares for two years will be

entitled to have their dividend raised by 10%.

Apart from the strong operating results it posted, another highlight of the year for Lafarge was the successful integration of Redland (FRF 20 billion, or 3 billion euros, of sales; over 18,000 employees). In a period of six months, the Group determined strategies and action programs and put Lafarge organizations

As forecast, the acquisition of Redland has

PROMISING STRATEGIC DEVELOPMENTS Looking beyond Redland, Lafarge continued

particular, the Group was able to seize new opportunities for development, carrying out. about FRF 12.2 billion (1.9 billion euros) of investments throughout the financial year.

In each of its divisions, Lafarge reinforced its

 Cement: acquisitions in Honduras, South Africa and the Philippines, interests purchased in Italy, the United States and Jordan, and acquisition of several industrial ■ Aggregates & Concrete: acquisitions in

North America and South Africa, joint-

venture agreement in China. Roofing: purchase of minority interests in Brazil, South Africa and Malaysia. ■ Gypsum: acquisitions in South Korea. where Lafarge has become leader on the gypsum wallboard market. ■ Specialty Products: in the United States.

ments in lime and in the road marking

PROSPECTS FOR 1999 In spite of the uncertainties affecting the.

global financial and economic situation, 1999 has begun auspiciously. Trends are positive in Europe and North America, where threequarters of the Group's business is located. Following the substantial developments occurring in 1998, the Group (which has now implemented a new organization with five divisions: Cement, Aggregates & Concrete, Roofing, Gypsum and Specialty Products) will concentrate on integrating its acquisitions. lowering its costs and boosting its

Chairman and Chief Executive Bertrand COLLOMB commented: "1998 was a very good year for Lafarge and 1999 should prove to be another year of progress."



from the 700bn recorded on lic construction plans. Aoki Tuesday, and three times the closed up by their daily limit daily level seen during most of Y30 and Y99, Haseko of 1998. Gainers outpaced closed Y30 up at Y103, and losers 1,046 to 195, while 73 Fujita closed Y30 up at Y110. issues closed unchanged. MANUA ended a five-day The surge partly reflected losing streak with a gain of last weekend announced new optimism about pros- 40.50 or 2.1 per cent to plans to restructure the ail-

